

**2021-22**  
Annual Report



Ever Ready for  
**Growth**

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For over a century, we have crossed many exciting milestones, becoming an inseparable part of the daily lives of millions of Indians, and especially the aspirational youth of India. Our brand has earned its respect, reach and recall through products that are truly world-class in quality and performance.

Our distribution reach continues to be robust, and our brand patrons are ever growing, because our products are aligned to the aspirations of New India. The young India that is unstoppable in its aspirations and ambition to prove its potential on the global stage.

We salute this indomitable spirit of our nation that is not just ready, but 'Eveready' to look beyond challenges to the opportunities that unfold.

# Corporate Information

(as on the date of the Report)

## BOARD OF DIRECTORS

**Suvamoy Saha**  
Managing Director

**Ms. Arundhuti Dhar**  
**Mr. Mahesh Shah**  
**Mr. Roshan L. Joseph**  
**Mr. Sourav Bhagat**  
**Mr. Sunil Sikka**  
Non-Executive Independent Directors

**Mr. Utsav Parekh**  
**Mr. Girish Mehta**  
Non-Executive Directors

## REGISTERED & CORPORATE OFFICE

2 Rainey Park,  
Kolkata 700 019  
West Bengal, India  
Phone : 91-33-24864961  
Fax: 91-33-24864673  
CIN: L31402WB1934PLC007993  
E-mail: investorrelation@eveready.co.in  
www.evereadyindia.com

## BOARD COMMITTEES

**Audit Committee**  
Ms. Arundhuti Dhar, Chairperson  
Mr. Mahesh Shah  
Mr. Sourav Bhagat

**Nomination & Remuneration Committee**  
Mr. Mahesh Shah, Chairman  
Ms. Arundhuti Dhar  
Mr. Roshan L. Joseph  
Mr. Girish Mehta  
Mr. Sunil Sikka

**Stakeholders Relationship Committee**  
Mr. Mahesh Shah, Chairman  
Ms. Arundhuti Dhar  
Mr. Suvamoy Saha

**Corporate Social Responsibility Committee**  
Mr. Suvamoy Saha, Chairman  
Ms. Arundhuti Dhar  
Mr. Mahesh Shah

**Risk Management Committee**  
Mr. Suvamoy Saha, Chairman  
Mr. Girish Mehta  
Mr. Sourav Bhagat

**VICE PRESIDENT - LEGAL &  
COMPANY SECRETARY**  
Mrs. Tehnaz Punwani

**AUDITORS**  
Singhi & Co, Chartered Accountants

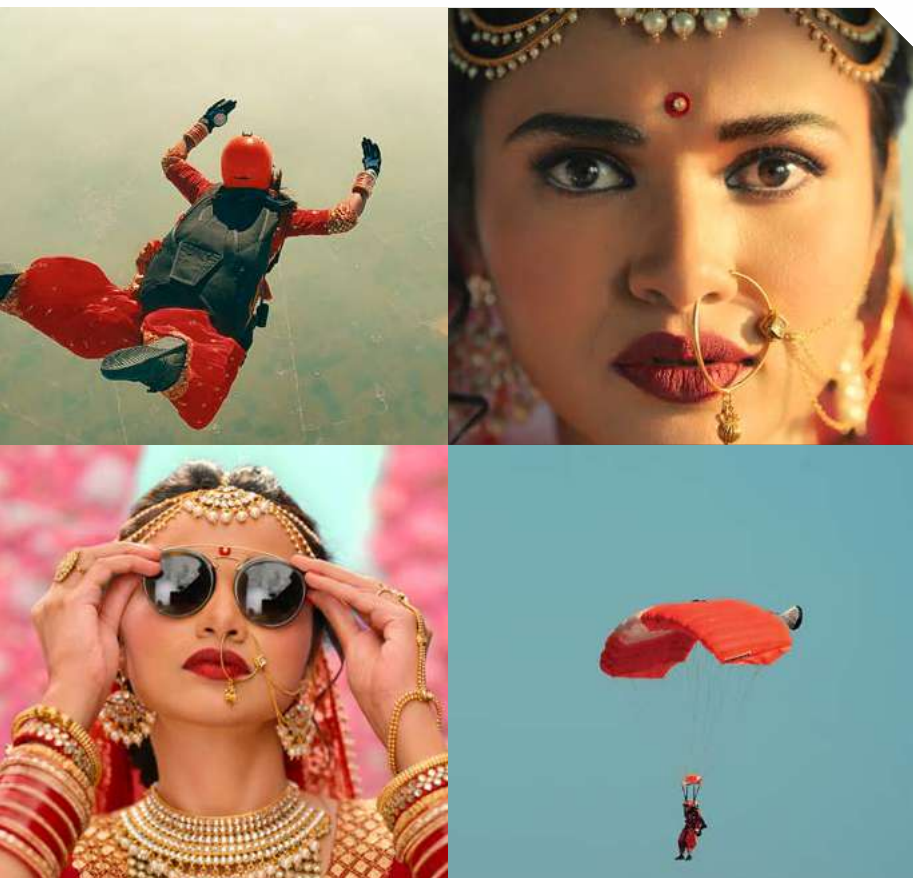
**INTERNAL AUDITORS**  
Ernst & Young LLP

## About us

# India's iconic brand

Our brand became a part of India in 1905. Down the decades that followed, India has transformed radically, and we are proud to have partnered this exciting transformation, while remaining rooted to our legacy.

For over a century, we have retained and strengthened our timeless appeal, touching lives and bringing hope to millions. Our brand is trusted across generations for the value it brings to millions of citizens, becoming one of India's most preferred brands.



### ONE VISION

Our endeavour is to improve the quality of life of people through cutting-edge, portable energy and lighting solutions and to strengthen the timeless appeal of our brand.



## OUR PRODUCTS



### Batteries

Read more on page 10



### Flashlights

Read more on page 12



### Lighting

(consumer and professional)

Read more on page 14

## LEADING THE WAY

**65%**

Top of Mind Brand Recall Value

**70%+**

Share of India's organised flash light market

**50%+**

Share in the Indian dry cell battery segment

## ADVANCING WITH SCALE

**1.3 billion**

Dry cell batteries sold annually

**20 million+**

Flashlight sold annually

**20 million+**

LED lights sold annually


## Our shining legacy

# Transforming with times, illumina

### THE BIRTH

In the last decade of the 19<sup>th</sup> century, a visionary by the name of Conrad Hubert brought about a revolution in the lighting industry. He invented the first electric flashlight, consisting of dry-cell batteries – and the Eveready Battery Company was born.

### EPITOME OF PORTABLE ENERGY AND LIGHTING SOLUTIONS

In 1905, the market in India underwent a sea change with the arrival of Eveready products. Although Eveready Industries India was incorporated much later in 1934, the iconic  logo, launched in 1930, had already become a part of the daily lives of people across the social spectrum.


### AN INDISPENSABLE PART OF MILLION LIVES

In India, we started off by importing dry-cell batteries and then marketing them across major cities. Since then, we have been a leading player in the dry-cell battery market. In our momentous journey, we have successfully played an indispensable part in the lives of millions of Indians – a trusted pan-India brand for portable energy and lighting solutions.

### LAUNCH OF THE ICONIC GIVE ME RED CAMPAIGN

In the early nineties, we took India by storm with the iconic Give Me Red campaign. It was the era of liberalisation, and rebels were the new heroes. Over the years, the Eveready motorcycle ad, Amitabh Bachchan's 'If you're not red, you're dead', Akshay Kumar's 'Full Full Masala', 'Chhupa Rustam' and lighting ads – all of them have emphatically portrayed power of Eveready – with Give Me Red being the catalyst behind the change.

### THE POWER OF RED

For a billion Indians, 'Red' is much more than a colour. Red is an emotion. It stands for passion and power, dynamism and action, being ready to take any challenge life throws at us. Most importantly, it stands for infinity and beyond. The  logo itself bears testimony to the same, symbolising the limitlessness of a cat's nine lives. Our very motto is to bring energy into homes and hearts, through our batteries and other products.

# ting the way forward

**Today, Eveready is a way of life. We thank you, India, for giving us the chance to be your power partner. We look forward to powering your dreams and ambitions to build a brighter tomorrow for all.**



## Operational footprint

# Driven by excellence

We have state-of-the-art manufacturing facilities equipped with modern infrastructure and latest technologies.

### OUR MANUFACTURING LOCATIONS

Our manufacturing units are spread across six locations in India - Matia, Lucknow, Noida, Haridwar, Maddur and Kolkata.

Our manufacturing capabilities are equipped with globally benchmarked technology platforms, and integrated management systems. We follow best-in-class operating standards, with relentless focus on quality (ISO 9000), environmental best practices (ISO 14000) and rapid adoption of technology.



Kolkata



Lucknow



Haridwar



Maddur



Noida



Matia

### OUR INNOVATION IS RELENTLESS

Innovation is at the core of our operations and business principles. Thinking out of the box, keeping pace with the global standards of various products and leading from the front in offering our customers best-in-class products, we are constantly innovating, learning and developing our capabilities. Our research and development (R&D) facility is approved by the Department of Scientific and Industrial Research (DSIR), Ministry of Science and Technology, Government of India.



## Distribution

# Maintaining nationwide prominence

We have a wide-spread nationwide network. This enables us to access and service extensive areas, encompassing big cities, as well as distant villages.

Eveready's unique distribution strength lies in its ability to access and service semi-urban and rural India just as well as bigger cities. This, coupled with synergies of existing traditional distribution network, new electrical outlets, e-tailing and modern-format retail stores, is our preferred pathway to achieve the desired growth in all product segments.

The successful operation of our extensive sales network ensures availability of our products at stores of all kinds, grocery, general merchants, electrical, hardware, stationery, music, gift, chemist, photo studios and paan shops, among others.

### EXPANSE OF OUR REACH

**38**

Distribution centres

**18**

Pan-India sales branch offices

**4,000+**

Distribution points

**4.0 mn+**

Outlet selling our products

**1,000+**

Vans servicing retailers

**0.8 mn+**

Outlet serviced directly through our dealers

**15,000+**

Villages and interior areas being catered to

## Letter from the Managing Director

# Committed to transformation and growth



I sincerely believe that the Company is now on a journey towards the higher reaches and is in the midst of a transformation that provides the road map.



### Dear Shareholders

As the newly appointed Managing Director of the Company, I consider it my privilege to write to you in apprising you of the performance of FY 2021-22 and the current developments in your Company's businesses.

The financial year 2021-22 was in many ways an exceptional year. The beginning of the period was marked by the devastation brought about by the pandemic, to be followed by a period marking hope of it being over, only for such hope to be belied with the spread of the highly contagious Omicron variant of the virus in the last quarter. The last quarter was also marked by the start of a war which is appearing to carry on in a long drawn affair.

The uncertainties caused by the war and the pandemic lockdowns in many parts of the country and the world led to major disruptions in the supply chain and significant increases in materials prices. Soaring inflation was also an inevitable result. The Indian market was affected by these factors. A slowdown of demand for FMCG products was seen in large parts of the market, particularly the rural ones.

Despite this, the Indian market remained resilient with many sectors actually making good progress. Some FMCG players also showed reasonable financial results.

Unfortunately, I cannot say the same of your Company. Turnover was down by 3.4% to ₹ 1,248.76 crores during the year, primarily due to a slow-down in the 4<sup>th</sup> quarter in the core categories of batteries and flashlights, and also due to the gradual exit from the appliance business in the 2<sup>nd</sup> half. Profit before exceptional items and tax was significantly lower at ₹ 49.47 crores from ₹ 149.64 crores in the previous year, mainly on account of non-recurring charges for provision against certain doubtful advances, inventory of the closed appliance business and charges on account of restructuring measures and additional charges for consumer communication and costs incurred for strategic advice.

While the operating results were somewhat disappointing, a good area to highlight is the balance sheet, which was under stress in the recent past. Measures taken through prudent provisioning has now rectified that deficiency.

## TRANSFORMATION AND GROWTH

Despite the results, I sincerely believe that the Company is now on a journey towards the higher reaches and is in the midst of a transformation that provides the road map. The Company has now taken steps to address areas of weaknesses in its operations and the product portfolio. Work is afoot in improving each of these areas, such as:

- Portfolio augmentation
- Reaching out to consumers
- Process improvements

The fundamental strengths of the businesses remain intact – solid brand, strong distribution reach and significantly high market share in the core categories of batteries and flashlights. The management of the Company is now purely focused on harnessing these strengths for delivery of results. Some of the initiatives may need some time to fructify, but directionally these are for long-term and sustainable value creation.

I am aware that the Company's growth in the past has been negligible. This is an identified area for improvement. Towards this, the Company is working to chart out a strategy for growth and also improve existing operational areas.

## BUSINESS SEGMENTS

Now I take you through the performance and outlook of the three main business categories.

Our core business of batteries saw an unprecedented cost push – necessitating increase of prices, which resulted in market resistance. This coupled with slowdown of demand due to inflationary conditions led to the business being subdued in the 4<sup>th</sup> quarter. The good news is that the Company held on to its market share at 52.8% (AC Nielsen) during this quarter, which indicates that the slow-down in the market was an industry-wide phenomenon. In any case, these factors have been addressed and that is seeming to bear fruit in the results of the subsequent period. I am confident that the battery business will return to a much higher level of turnover and profitability in not too distant a future.

The flashlights market was quite badly affected by dumped cheap imports from China. The Company has adjusted its product portfolio to address market requirements fueling such cheap imports and I am hopeful this will help the Company in regaining lost market share.

The lighting business is an area for growth for the Company. This business already comprises of 20% of the total Company turnover. It is reasonable to expect that the support of the brand and distribution will increase the business manifold in the near term from its current level. The business was at a near breakeven level in 2021-22 and is expected to turn profitable in the immediate future.

## CONSUMER

Consumer is the heart of our business. However, the Company did not adequately communicate to this very important constituent over the last few years. We started addressing this gap towards the end of FY 2021-22 and the coming days will see us more engaged on this front. This may appear as an additional charge in the absence of this element in the earlier years, but eventually this will make the proposition of our business an enduring one.



**The fundamental strengths of the businesses remain intact – solid brand, strong distribution reach and significantly high market share in the core categories of batteries and flashlights. The management of the Company is now purely focused on harnessing these strengths for delivery of results. Some of the initiatives may need some time to fructify, but directionally these are for long-term and sustainable value creation.**

Similarly, the Company is now completely focused in providing the consumer with a range of products relevant to her and at prices which deliver the best value for her money.

## TEAM THAT MAKE US PROUD

We believe that our employees are critical to our success. Their energy and motivation will lead us to greater heights. It is also our constant endeavour to ensure that our organization structure is an efficient one addressing the needs of the market. Towards this, during the latter part of FY 2021-22 the Company recruited several talented individuals in key address areas, some of whom are now part of the top leadership team.

## CONCLUSION AND WAY FORWARD

Our accent will center on growth in the coming days. Our existing businesses of batteries, flashlights and lighting already provide that opportunity. We have the team and processes to make that possible. I remain confident that the future results will justify this confidence.

In ending, on behalf of the entire Board and the management team at Eveready, I thank you and all other stakeholders for your trust in our vision.

Warm regards,

**Suvamoy Saha**

## Batteries

# Think battery, think **Eveready**

Over the decades, Eveready has been a leader in the dry cell batteries segment, with 53% share in India's battery market. Our batteries are an intrinsic part of millions of homes, trusted for high quality and performance standards.





## PRODUCT RANGE

- Zinc Carbon Batteries
- Alkaline Batteries
- Rechargeable Batteries

## CORE STRENGTHS

- 100+ years of trust and legacy
- Proven durability and quality assurance of products
- Pan-India distribution network, reaching even remote rural areas
- Built at advanced and hi-tech facilities, dependable performance for the consumer

## Give Me Red!

Three words that started off describing a battery, ended up defining a generation. The words that transcended the boundaries of advertising and became a youth slogan: a war cry for power and freedom. Much like Eveready's promise of portable power that sets one free. It wasn't just about the red battery; it was about an attitude, an endless craving for power and youthful energy.

**GIVE ME RED** still resonates with a generation hungry for everything new and on the move.

**GIVE ME RED** stands for nonstop life, energy that never runs out and power that unleashes creative freedom.

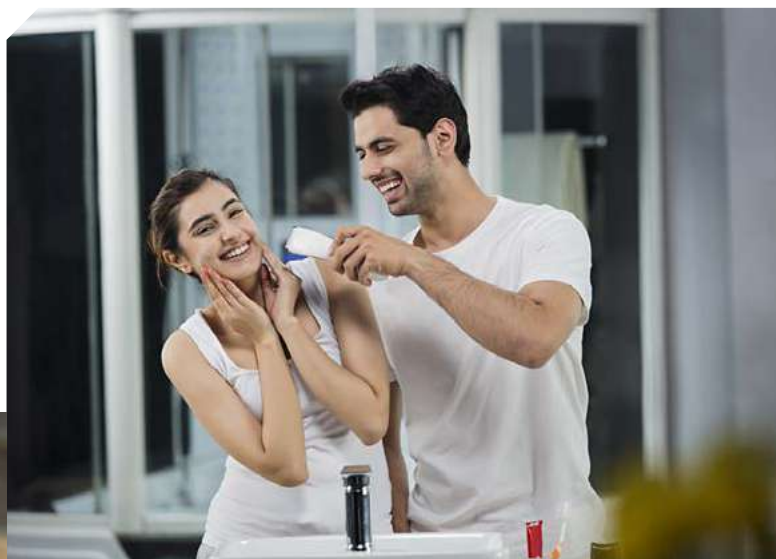
**GIVE ME RED**, for the new generation is the Next Level of Power.

## LAUNCH OF NEW CAMPAIGN

- We launched the 'Give Me Red - India Hai Eveready' campaign – which helped the brand to connect with a young generation by reflecting a prevalent youth sentiment. This campaign is brand Eveready's tribute to that 'Ever-Ready' spirit of India today
- The TVC campaign made waves both on TV and Digital media. On TV we reached more than 300 million people with a wide presence across channels and geographies. On the digital front, we generated millions of views across the social media platforms and became the No. 1 Trending topic on Twitter

## FUTURE ROADMAP

- We shall fulfil all the needs of our consumers for portable energy
- We will continue to endeavour that we provide the right solution for any battery operated device



## Flashlights

# Shining bright since 100+ years

We offer a wide range of top-notch LED flashlights in varied shapes, sizes, wattages and colours. Innovation inspires us and we continuously strive to think differently to offer flashlights that are useful, reliable and last for years. Our flashlights are designed to meet various customer needs.



Eveready has always been the frontrunner in the field of portable lighting solution, its name being almost synonymous with torches and flashlights for over 100 years. With an in-depth understanding of lighting technology, Eveready has been designing and developing some of the most practical, stylish and innovative range of LED flashlights that have become a part and parcel of every Indian household.

Our advanced manufacturing facilities, equipped with cutting-edge research and development infrastructure, produce a wide range of superior quality LED flashlights in varied shapes, sizes, wattages, and colours. We were among the first to manufacture the widely popular brass and aluminium torches and introduce our customers to advanced digiLED technology.

## LAUNCHING NEW PRODUCTS

With more and more electrification happening around the country, rechargeable flashlight category is set to capture maximum share in this market. We are launching exciting new models with segment best features at affordable prices

## CORE STRENGTHS

- High quality products
- Reliable and durable aluminised reflectors
- In-house design and development
- Sturdy features offering (~1 lac switch cycles and superior brass contact points)
- The brightest LED with 100 lumens/watt - Eveready LED

## FUTURE ROADMAP

- We will continue to cater to the aspirations of our valuable consumers with latest technology and value for money products
- We will launch exciting new models with segment best features at affordable prices





Lighting

# Offering new-age solutions

We provide tailor-made energy-efficient LED lighting solutions to cater to the needs of both rural and urban India. We are passionate to uplift indoor and outdoor spaces by giving comfort and conveniences to the user.





In the realm of consumer lighting, our extensive range of LED luminaries suit both Indoor and Outdoor lighting requirements and turn the darkest corners into bright spaces. From homes to offices, hospitals retail shops, to large area lighting or roadways, we offer lighting solutions that are designed for the new age.

In professional lighting solutions, we offer a range of Professional Luminaires that are best suited for industrial, commercial and outdoor applications, making spaces brighter and more functional.

## PRODUCT RANGE

### CONSUMER LIGHTING

- LED bulbs
- Emergency LED
- Smart ambient lighting
- LED panels
- LED downlights
- LED spotlights
- LED battens
- LED flood lights
- LED streetlights

### PROFESSIONAL LIGHTING

- Indoor commercial lighting
- Industrial lighting
- Outdoor lighting

## CORE STRENGTHS

- Eco-friendly products designed to maximise power savings and optimise productivity
- Continuous research and development to deliver innovative, smart and versatile solutions
- Quick turnaround for delivering customised lighting solutions for catering to specific needs

## FORTIFYING OUR PRODUCT RANGE

- With the help of strong R&D team, we have been able to come up with innovative lighting solutions customised to suit the requirements of clients across IT sector, hospitals, pharma, manufacturing, PSUs and other government bodies

## FUTURE ROADMAP

- Our focus is on providing full solution to a consumer for any lighting need
- We plan to do so fulfilling our aspiration for growth and profitability



## Channel partners' testimonials

# Moving forward. Together.

Eveready has always stood by its distribution partners and has been supporting them in every possible way to nurture and grow their business. Together, we make the Eveready family, of which all our channel partners are an integral part.



We got the opportunity to work for many other brands because of our association with Eveready. We feel Eveready is like our family. Best wishes to the Eveready team.

**Mr. Sunil Jain,**  
Ambala City, Haryana

Associated with Eveready for over 90 years



Eveready's strong sales force and continuous support have made us proudly work with Eveready for the past three generations.

**Mr. Mukund Agarwalla,**  
Mayurbhuj, Odisha

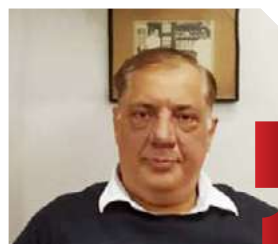
Associated with Eveready for over 57 years



We feel delighted remembering our remarkable journey of 58 years with Eveready. Eveready's strong market strategies have helped us in achieving great profits.

**Mr. Om Prakash,**  
Saharsa, Bihar

Associated with Eveready since 1964, for over 58 years



It's a proud feeling when the whole town knows you as Eveready. I really appreciate and thank Eveready for this experience.

**Mr. Vinay Dumir,**  
Moradabad, Uttar Pradesh

Associated with Eveready for 65 years



I'm associated with Eveready for 89 years. The company's pursuit of technology has helped us manage on field sales through SFA implementation and other initiatives.

**Mr. Ravindra Jain,**

Guna, Madhya Pradesh

Associated with Eveready for 89 years



Our association with Eveready has helped us gain and maintain market credibility, reputation. I am proud to be an Evereadian.

**Mr. A.T. Ramakrishnan,**

Thanjavur, Tamil Nadu

Associated with Eveready for 62 years



We continue to drive the business with the same passion that we did when we started 50 years ago. On the Golden Jubilee Year of our association, we are proud to take forward this legacy.

**Mr. Mahesh Tiwari,**

Amravati, Maharashtra

Associated with Eveready for 50 years



I am proud to be associated with the brand Eveready. The skilled sales team have always ensured a healthy business and good ROI. Thanks to Team Eveready.

**Mr. Rajeev,**

Jaunpur, Uttar Pradesh

Associated with Eveready for 71 years



We have lots of fond memories with the brand Eveready. We are market leaders because of unique distribution structure and the brand support.

**Mr. Brijgopal Sarda**

Gulbarga, Karnataka

Associated with Eveready for 47 years



Eveready has created our identity. Our association with Eveready has helped us in creating our goodwill in the market.

**Mr. Sanu Kesri**

Jamui, Bihar

Associated with Eveready for over 43 years



## Human resource

# Performing with an empowered team

Our strong focus on human capital is being reinforced through a well-thought-out people strategy. Our people initiatives and programmes are aligned with the evolving business requirements of the organisation. We have a strong team that combines a prudent mix of youthful energy and experience to steer our Company to greater heights.

We have a workforce of nearly 2,100 individuals across our various plants and branch locations who are performance driven and share a passion for excellence.

We seek to optimise talent and ensure the right person in the right role/position. Continuing with the objective to be an 'Employer of Choice' and a 'Great place to Work', we have developed a value proposition for our employees which rests on the foundations of growth, transparency, learning, innovation, trust and respect, diversity, caring and well-being.

The year 2021-22 was also a challenging year for employees owing to the pandemic and we stepped up to ensure well-being of all our employees through vaccination camps, sanitisation drives across the manufacturing and office premises.

We have embarked on a journey to automate all HR life cycle process of employee by bringing in robust performance parameters, developing capabilities from within and ensuring a fair and competitive reward and recognition policy for our employees.



Transformational leadership programme organised in 2022



Women's Day celebration





World Environment Day celebration



KRA review meet



Safety drill oath taking ceremony at Noida plant



Quality month celebration at Maddur plant



A fire mock drill & training program conducted on February 2022 at the Lucknow Plant in coordination with Fire department.



QC National Champion Team March 2022

## Board of Directors



**Mr. Suvamoy Saha**  
Managing Director



**Ms. Arundhuti Dhar**  
Independent Director



**Mr. Girish Mehta**  
Non-Executive Director



**Mr. Mahesh Shah**  
Independent Director



**Mr. Roshan Louis Joseph**  
Independent Director



**Mr. Sourav Bhagat**  
Independent Director



**Mr. Sunil Sikka**  
Independent Director



**Mr. Utsav Parekh**  
Non-Executive Director

## Leadership team



**Mr. Suvamoy Saha**  
Managing Director



**Mr. Arun Kumar Sahay**  
Senior Vice President &  
Head Operations



**Mr. Arup Choudhury**  
Vice President & Head -  
Digital & Information Technology



**Mr. Anil Bajaj**  
Senior Vice President & Business  
Unit Head - Battery & Flashlight



**Mr. Bibhu Ranjan Saha**  
Joint Chief Financial Officer



**Mr. Gourab Nath Ghosh**  
Vice President & Head – Sales



**Mr. Indranil Roy Chowdhury**  
Joint Chief Financial Officer



**Mr. Mohit Sharma**  
Senior Vice President &  
Business Unit Head - Lighting &  
Electricals



**Mr. Siddhajit Sinha**  
Vice President & Head - Technology



**Mr. Sandeep Banerjee**  
Senior Vice President & Head -  
Human Resources



**Ms. Tehnaz Punwani**  
Vice President Legal & Company  
Secretary



## Corporate social responsibility

# Contributing to societal progress

We believe in the philosophy of supporting social aspirations, because businesses rely on social and relationship capital to a very large extent. Our corporate social responsibility (CSR) initiatives aim to touch and uplift lives.

### KEY FOCUS AREAS IN FY 2021-22



Food for Hungry



Education and  
Rural Development



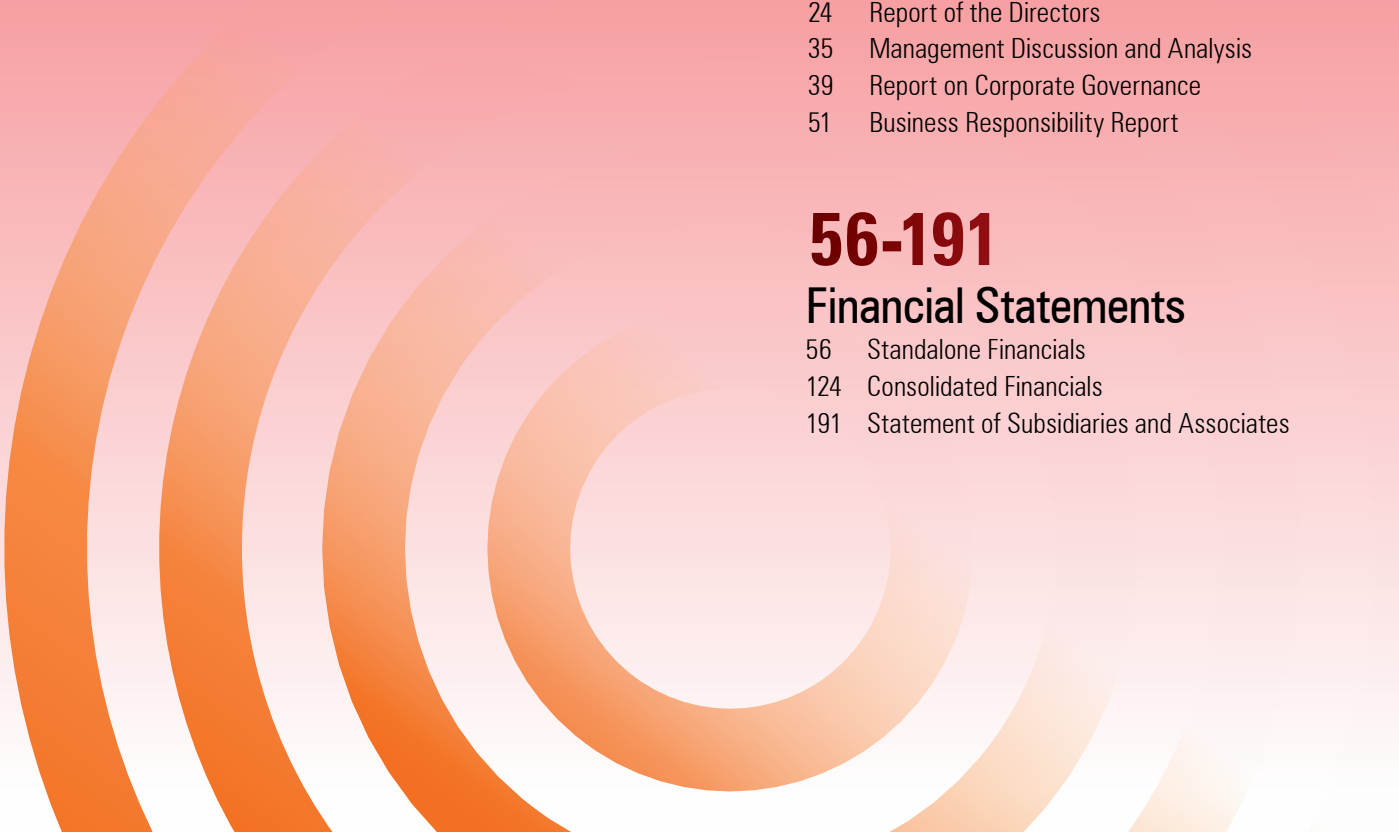
Disaster Relief



Health Care







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# Report of the Directors

For the financial year ended March 31, 2022

Your Directors are pleased to present the Annual Report, together with the Audited Financial Statements of your Company for the financial year ended March 31, 2022.

## FINANCIAL RESULTS

The Financial Results of the Company are summarized below:

	₹ Crores	
Particulars	2021-22	2020-21
Revenue from Operations	1196.46	1236.94
Other Income from Operations	10.29	12.05
<b>Total Revenue from Operations</b>	<b>1206.75</b>	<b>1248.99</b>
Total Expenditure adjusted for increase/decrease of stocks	1086.47	1024.27
<b>Profit from Operations before Other Income, Depreciation, Finance Costs and Tax</b>	<b>120.28</b>	<b>224.72</b>
Other Income	4.69	4.18
<b>Profit from Operations before Depreciation, Finance Costs and Tax</b>	<b>124.97</b>	<b>228.90</b>
Depreciation	27.47	27.23
Interest and Exchange Fluctuation	48.03	52.03
<b>Profit before Exceptional items and Tax</b>	<b>49.47</b>	<b>149.64</b>
Exceptional items	-	629.70
<b>Profit/(Loss) before Tax</b>	<b>49.47</b>	<b>(480.06)</b>
Provision for Tax	1.99	(170.93)
<b>Profit/(Loss) after Tax</b>	<b>47.48</b>	<b>(309.13)</b>
<b>Balance carried forward to Balance Sheet</b>	<b>(31.98)</b>	<b>(77.97)</b>

Turnover for the year was lower by 3% over the previous financial year. Profit from Operations before Depreciation, Interest and Taxation (OPBDIT) excluding Other Income was lower by 46% at ₹ 120.28 Crores (previous year - ₹ 224.72 Crores). With Depreciation of ₹ 27.47 Crores (previous year - ₹ 27.23 Crores), Interest / Exchange Fluctuation charge of ₹ 48.03 Crores (previous year - ₹ 52.03 Crores) and a charge for Exceptional Items of ₹ Nil (previous year - ₹ 629.70 Crores), Profit after Taxation stood at ₹ 47.48 Crores for the year as against a Loss of ₹ 309.13 Crores in the previous year. Net accumulated losses stood at ₹ 31.98 Crores.

## DIVIDEND

Your Directors do not recommend any dividend for the year under review due to unavailability of profits.

## TRANSFER TO RESERVES

There was no transfer to General Reserves during the year under review.

## OPERATIONAL REVIEW & STATE OF THE COMPANY'S AFFAIRS

### Batteries & Flashlights

The battery category witnessed a decline in imports of poor quality products from China post implementation of BIS standards. However, there were

heightened imports in the Alkaline variant which grew at a 7-year CAGR of 16%. While this had a marginal impact on the demand for carbon zinc batteries, overall consumption demand remained muted. The category also witnessed significant shift between various types of batteries. As a result, the category volume and value both registered de-growth during the year.

The market share position of the major players remained largely unaltered during the year under review, with your Company's share being estimated at 50%.

The flashlight market remained disturbed by proliferation of cheap imported flashlights of poor quality, mainly in the rechargeable type, by the unorganized market players which impacted organized players like your Company. Furthermore, demand was muted due to high inflation which resulted in lower volumes and turnover in comparison to the previous year.

Your Company's share of the organized flashlight market was maintained at higher than 60%. However, this has to be seen in the perspective of large unorganized market, which is estimated to be equivalent to the size of the organized market.

The segments had EBITDA of ₹ 140.16 Crores and ₹ 26.43 Crores respectively which was inferior to that of the previous year. While there were volume dips arising out of low demand as aforesaid, steep rise in input costs could not be fully passed on to the market, resulting in lower profitability. The battery category was also affected by the adverse impact of a depreciating rupee.

The manufacturing operations in these product categories continued to focus on total quality management, safety, energy conservation and cost control. This helped your Company in achieving efficiency in the manufacturing function.

### Lighting & Electrical Products

Your Company has diversified to the marketing of electrical & lighting products for quite some time now. These products found excellent fit to its brands – Eveready and PowerCell, which are synonymous with portable energy and lighting. There was also synergy in these products with the existing distribution network of your Company. At the point of entry to this diversification initiative, the leading products were Compact Fluorescent Lamps (CFL) and General Lighting Service (GLS). However, since a few years back, the category experienced an almost complete shift towards the Light Emitting Diode (LED) bulbs which added a significant technology edge in comparison to the traditional CFL and GLS bulbs.

Your Company became part of this technology change which significantly enhanced the product basket being offered by it. After gaining reasonable success with LED bulbs, the Company is trying to address a growth path in LED based Luminaires – both in the consumer and professional lighting space. Initial feedbacks are encouraging and it should be able to chart growth in this category too.

While your Company's distribution in general trade and modern retail provides a good platform to this category, expansion has been done to tap the exclusive electrical trade. Net sales from this category for the current year stood at ₹ 239.88 Crores and registered an EBITDA loss of ₹ 3.89 Crores. It is expected that this category will provide significant turnover growth in the years to come.

## Prospects

Battery volume was lower during the year as rising inflation led to muted demand. Furthermore, demand generated from battery operated gadgets and equipment like TV remotes, AC remotes, thermal scanners and oximeters moderated from a high demand in the previous year. The flashlight category was impacted by the continued proliferation of unorganized market products and cheap imports. Therefore, the categories did not register turnover growth during the year. The Lighting and Electrical segments was marginally impacted by supply constraints and disruptions due to lockdown restrictions during the earlier part of the year. All of this led to a lower turnover which alongwith sharp increase in input costs and weakening of the rupee resulted in lower profitability.

In the medium to long term, it is expected that battery demand will return to normalcy as economic conditions shows sign of improvement. Strategy on marketing and distribution would be augmented to supplement such demand. This, alongwith expectation of a near-normal monsoon in the forthcoming season should add fillip to the demand. The Company is confident that it will be able to capture growth in this market, riding on its obvious strengths of premium quality offering, brand and distribution. In respect of flashlights, the Company will continue its effort to bring this category under the purview of BIS standards to arrest the adverse impacts of cheap imports. Efforts to scale up rechargeable flashlight offerings at attractive price points shall also be pursued. The Company has initiated efforts to communicate with the consumer to maintain brand salience and would continue to do so. While the situation arising out of the steep inflation may cause short term disruptions in demand, the overall demand is likely to remain strong. The Government's initiatives to make India self-reliant would also augur well for the domestic industry. As a consequence, both batteries and flashlights should show reasonable growth in FY 2022-23. The outlook on battery and flashlight categories thus remains positive.

Prospects are promising in the Lighting & Electrical products category. This business has become a key focus area and an avenue for growth. As mentioned earlier, the market has now almost entirely shifted from CFL to LED bulbs and Luminaires. LED bulbs and LED based Luminaires with higher margins now constitute more than 80% of the category turnover and these will be the growth drivers for the category and the overall business of the Company. This range of new generation lights have been very well accepted by the market and will enhance the Company's efforts towards a fruitful diversification. The outlook is thus upbeat - with potential for both growth and profitability.

## FINANCE

Tight control was kept over the finances of your Company through judicious working capital management and operational efficiencies. Your Company remains focused to reduce its borrowings, which stood at ₹ 370.66 Crores at the end of the year. Your Company met its financial commitments in servicing debt and repayment thereof in a timely manner. Capital expenditure program was fully met.

## MATERIAL CHANGES AND COMMITMENTS

There has been no material change and commitment, affecting the financial performance of the Company which occurred between the end of the financial year of the Company to which the financial statements relate and the date of this Report.

## SUBSIDIARIES, ASSOCIATES & CONSOLIDATED FINANCIAL STATEMENTS

Your Company's subsidiary at Hong Kong, Everspark Hong Kong Private Limited registered a turnover of ₹ 5.10 Crores during the current year (₹ 5.03 Crores during FY 2020-21). It incurred a profit of ₹ 0.03 Crore during the year.

Another subsidiary, Greendale India Limited did not register any revenue from turnover during the current year (Nil during FY 2020-21). It registered a profit of ₹ 0.34 Crore during the year.

Your Company's associate, Preferred Consumer Products Private Limited, registered a turnover of ₹ 23.92 Crores during the current year (₹ 5.30 Crores during FY 2020-21). It incurred a loss of ₹ 18.07 Crores during the year. However, your Company's share of loss amounted to ₹ 1.37 Crores during the year.

A Statement in Form AOC -1 containing the salient features of the said Companies is attached to the Financial Statements in a separate section and forms part of this Report. The separate audited accounts of the said Companies would be available on the website of the Company. The Annual Report includes the audited Consolidated Financial Statements, prepared in compliance with the Companies Act, 2013 and the applicable Accounting Standards, of the subsidiaries and associate. The Consolidated Financial Statements shall be laid before the ensuing 87<sup>th</sup> Annual General Meeting of the Company along with the laying of the Standalone Financial Statements of the Company.

## CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

The information on Conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo, as stipulated under Section 134(3)(m) of the Companies Act, 2013 read with Rule 8 of the Companies (Accounts) Rules, 2014, forms part of this Report as Annexure 1.

## CORPORATE SOCIAL RESPONSIBILITY (CSR)

The CSR Policy formulated by your Company is available on the website of the Company (<https://www.evereadyindia.com/wp-content/uploads/2022/03/csr-policy-14.pdf>). The Annual Report on CSR Activities to be included in the Report, containing a brief outline of the CSR Policy, the composition of the CSR Committee and requisite particulars, inclusive of the initiatives taken, as well as the expenditure on CSR activities, forms a part of this Report as Annexure 2.

## DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to the requirement under Section 134 of the Companies Act, 2013, the Directors state that:

1. in the preparation of the annual accounts for the financial year ended March 31, 2022, the applicable accounting standards had been followed with no material departures;
2. the Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that period;
3. the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the

Companies Act, 2013, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

4. the Directors had prepared the annual accounts on a going concern basis;
5. the Directors had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively; and
6. the Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

## DIRECTORS

Mr. Sourav Bhagat and Mr. Sunil Sikka have been appointed as Independent Directors for a period of five consecutive years effective January 28, 2021 and April 21, 2021, respectively at the 86<sup>th</sup> Annual General Meeting of the Company.

Mr. Utsav Parekh and Mr. Girish Mehta have been appointed as Non-Executive Directors, effective January 28, 2021 and April 21, 2021, respectively at the 86<sup>th</sup> Annual General Meeting of the Company.

Mr. Suvamoy Saha was appointed as a Joint Managing Director, effective August 10, 2021, at the 86<sup>th</sup> Annual General Meeting of the Company. Subsequently, he was appointed as Managing Director effective March 8, 2022, subject to the approval of the Members. A Notice of Postal Ballot dated March 25, 2022, was sent to the Members, whose emails were registered with the Company/RTA/Depository Participants via electronic mode only seeking approval of the Members for the said appointment through remote e-Voting, during the period from Friday, April 1, 2022 to Saturday, April 30, 2022.

Mr. Aditya Khaitan and Mr. Amritanshu Khaitan, resigned from the Board of Directors of the Company, as Non-Executive Director and Chairman and as Managing Director of the Company, respectively, effective March 3, 2022, in view of the expression of interest from the Burman group by way of an open offer to the public shareholders of the Company and proposed acquisition and control, to enable the Company to benefit from new leadership and direction. The Board records its deepest appreciation of the valuable services rendered by Mr. Aditya Khaitan and Mr. Amritanshu Khaitan during their respective tenures on the Board.

Mr. Utsav Parekh will retire by rotation at the forthcoming Annual General Meeting and is eligible, for re-appointment.

On a Reference Application made by the Central Government to the Company Law Board (CLB) under Section 408 of the Companies Act, 1956, the CLB, by an order dated December 20, 2004 directed the Central Government to appoint three Directors on the Company's Board for three years. As the CLB's order suffers from various legal infirmities, the Company, based on legal advice, has challenged this order of the CLB before the Hon'ble High Court at Calcutta, which has, by an interim order, stayed the operation of the CLB's order. The stay is continuing.

## DECLARATIONS BY INDEPENDENT DIRECTORS

Necessary declarations from all the Independent Directors of the Company, confirming that they meet the criteria of independence as prescribed, have been received.

## KEY MANAGERIAL PERSONNEL OF THE COMPANY

As at March 31, 2022, the Key Managerial Personnel of the Company comprise of Mr. Suvamoy Saha, Managing Director, Mr. Bibhu Ranjan Saha and Mr. Indranil Roy Chowdhury, Joint CFOs and Mrs. Tehnaz Punwani, Company Secretary, in terms of Section 203 of the Act.

## REMUNERATION POLICY

The Remuneration Policy is available on the website of the Company (<https://www.evereadyindia.com/wp-content/themes/eveready/pdf/remuneration-policy.pdf>). This policy for selection and appointment of Directors, Senior Management and their remuneration, includes the criteria for determining qualifications, positive attributes, independence of a Director and other matters as required.

## BOARD EVALUATION

The Nomination & Remuneration Committee of the Board of Directors had laid down the criteria for evaluation of the performance of the Board as a whole, the Directors individually as well as the evaluation of the working of the Audit, Nomination & Remuneration, Stakeholders Relationship, Corporate Social Responsibility and Risk Management Committees of the Board. Annual Performance Evaluations as required have been carried out. The statement indicating the manner in which formal annual evaluation of the Directors (including Independent Directors), the Board and Board level Committees is given in the Corporate Governance Report, which forms a part of this Annual Report.

## MEETINGS

The Board meets regularly to discuss and decide on various matters as required. Due to business exigencies, certain decisions are taken by the Board through circulation from time to time. During the year, six (6) Board Meetings were convened and held. Additionally, several committee meetings as well as Independent Directors' meeting(s) were also held. The details of the Meetings are given in the Corporate Governance Report which forms a part of this Report. The intervening gap between the Meetings was within the period prescribed under the Companies Act, 2013.

## COMMITTEES OF THE BOARD

The details with respect to the compositions, powers, roles and terms of reference etc. of relevant Committees of the Board of Directors are also given in the Corporate Governance Report which forms a part of this Annual Report. All recommendations made by the Audit Committee during the year were accepted by the Board.

## EMPLOYEE RELATIONS

One of your Company's key strengths is its people. Relations with employees remained cordial and satisfactory. Your Board would like to place on record its appreciation of employees for their contributions to the business. Your Company believes in a system of Human Resource Management which rewards merit based performance and playing an active role in improving employee skills. Actions during the year under review were supportive of this policy. The details of the ratio of the remuneration of each Director to the median employee's remuneration and other particulars and details of employees in terms of Section 197(12) read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 forms a part of this Report as Annexure 3. The details of the employee's remuneration as required under the said section and Rule 5(2) & 5(3) of the said Rules forms



a part of this Report and are available at the Registered Office of the Company during working hours before the Annual General Meeting and shall be made available to any Member on request. Such details are also available on your Company's website. None of the employees listed in the said Annexure is related to any Director of the Company, in terms of the definition of Relatives as provided in the Act.

### STATUTORY AUDITORS

M/s. Singhi & Co., Chartered Accountants, (Firm's Registration No. 302049E) have been appointed to hold office as Auditors of the Company, for a period of 5 continuous years from the conclusion of the 84<sup>th</sup> Annual General Meeting till the conclusion of the 89<sup>th</sup> Annual General Meeting of the Company.

### COST AUDITORS

Pursuant to Section 148 of the Companies Act, 2013 (the Act) read with the Companies (Cost Records and Audit) Amendment Rules, 2014, your Directors, have appointed M/s. Mani & Co., Cost Accountants, Registration No. 00004, Ashoka, 111 Southern Avenue, Kolkata 700 029, (being eligible for the appointment), to audit the cost accounts of the Company for the financial year ending March 31, 2023. The remuneration payable to the Cost Auditors for the said year is being placed for ratification by the Members at the forthcoming Annual General Meeting. The Company maintains necessary cost records as specified under Section 148(1) of the Act in respect of the specified products.

### SECRETARIAL AUDITOR

Pursuant to Section 204 of the Companies Act, 2013 and the Companies(Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Secretarial Audit of the Company for the financial year 2021-22 was conducted by M/s MKB & Associates, a firm of Company Secretaries in Practice. The Secretarial Audit Report forms a part of this Report as Annexure 4.

### AUDITORS' REPORT

There are no Audit Qualifications/Reservations/Adverse Remarks in the Statutory Auditors Report and in the Secretarial Audit Report as annexed elsewhere in this Annual Report. However, the Auditors have drawn attention of the Members on the penalty imposed by Competition Commission of India (CCI), the matter of which is covered elsewhere in the Report and also in the Notes on accounts.

### INTERNAL FINANCIAL CONTROL SYSTEMS & THEIR ADEQUACY

The Company has an Internal Control System, commensurate with the size, scale and complexity of its operations. The internal financial controls are adequate and are operating effectively so as to ensure orderly and efficient conduct of the business operations. The Statutory Auditors have also given an unmodified opinion on the internal financial controls on financial reporting in their Report.

### PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS

Details of Loans, Guarantees and Investments covered under the provisions of Section 186 of the Companies Act, 2013 are given in the notes to the Financial Statements and forms a part of this Report.

### PARTICULARS OF CONTRACTS/ARRANGEMENTS/TRANSACTIONS WITH RELATED PARTIES

Related party transactions entered into, during the year under review were on arm's length basis, in the ordinary course of business, for the operational and administrative benefits of the Company. There were no contracts/arrangements/transactions with related parties which could be considered as material and which may have a potential conflict with the interest of the Company at large. Accordingly, no contracts/arrangements/transactions are being reported in Form AOC-2. Details on related party disclosures are further given in the Corporate Governance Report, which forms a part of this Report.

### RISK MANAGEMENT

Your Directors have approved various Risk Management Policies. All material risks faced by the Company are identified and assessed by the Risk Management Steering Committee. For each of the risks identified, corresponding controls are assessed and policies and procedures are put in place for monitoring, mitigating and reporting the risks on a periodic basis.

### VIGIL MECHANISM

Your Directors have adopted a Vigil Mechanism/Whistle Blower Policy. The Policy has been posted on the website of the Company. None of the Company's personnel have been denied access to the Audit Committee.

### ANNUAL RETURN

The Annual Return in the prescribed format, in accordance with the Companies Act, 2013, forms apart of this Report and is available on the website of the Company (<https://www.evereadyindia.com/wp-content/themes/eveready/pdf/annual-return21-22.pdf>).

### SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS

The Competition Commission of India ("CCI") issued an Order dated April 19, 2019, imposing penalty on certain zinc carbon dry cell battery manufacturers, concerning contravention of the Competition Act, 2002 (The Act). The penalty imposed on your Company was ₹ 171.55 Crores. Your Company filed an appeal and stay application before the National Company Law Appellate Tribunal, New Delhi, (NCLAT) against the CCI's said Order. The NCLAT vide its order dated May 09, 2019, has stayed the penalty with the direction of depositing 10% of the penalty amount within 15 days with the Registrar of the NCLAT which has been duly deposited by your Company. Based on legal advice received by your Company, it is believed that, given the factual background and the judicial precedents, there are reasonable grounds on the basis of which the NCLAT will allow the appeal and accordingly, the Company is hopeful on adjudication upon the quantum of penalty imposed or remand to the CCI for de novo consideration. However, at this stage it is not possible for your Company to quantify or make a reliable estimate of the quantum of penalty that may be finally imposed on your Company. It may be noted that a certain amount of penalty will be levied on the Company as it had also earlier filed an application under the Lesser Penalty Regulations under the Act. In terms of the aforesaid legal advice, your Company has been advised that the matter should be recognized as a contingent liability as defined under Ind-AS 37 and there should be no adjustment required in the financial statements of the Company in accordance with Ind-AS 10. Accordingly, pending the final disposal of the appeal, the amount has been disclosed as contingent liability in the accounts for the year under review.

Other than the aforesaid, there have been no significant and material orders passed by the Regulators, Courts or Tribunals which impact the going concern status and Company's operations in future.

#### OTHER DISCLOSURES

During the year under review :

- a. There were Nil cases filed pursuant to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. The Internal Complaints Committee constituted in terms of the said Act, continues to be in place.
- b. Your Company has not accepted any deposit from the public falling within the ambit of Section 73 of the Companies Act, 2013 and the Companies(Acceptance of Deposits) Rules, 2014.
- c. There was no change in the share capital or the nature of business of the Company.
- e. There is no application or proceeding pending under the Insolvency & Bankruptcy Code, 2016 against the Company.

- f. The Company is in compliance with the applicable Secretarial Standards issued by the Institute of Company Secretaries of India.

#### MANAGEMENT DISCUSSION AND ANALYSIS REPORT AND REPORT ON CORPORATE GOVERNANCE

A Management Discussion and Analysis Report and a Report on Corporate Governance are presented in separate sections, forming a part of the Annual Report.

#### BUSINESS RESPONSIBILITY REPORT/ DIVIDEND DISTRIBUTION POLICY

In terms of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, the Business Responsibility Report is presented in a separate section, forming a part of the Annual Report. The Dividend Distribution Policy is available on the website of the Company (<https://www.evereadyindia.com/wp-content/themes/eveready/pdf/dividend-distribution-policy.pdf>).

For and on behalf of the Board of Directors

Kolkata  
April 25, 2022

**S. Saha**  
Managing Director  
(DIN: 00112375)

**A. Dhar**  
Director  
(DIN: 03197285)

## ANNEXURE 1

**CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO**

Information in accordance with the Companies (Accounts) Rules, 2014 and forming part of the Directors' Report for the year ended March 31, 2022.

**(A) CONSERVATION OF ENERGY-****(i) Steps taken or impact on conservation of energy;**

Energy Conservation continued to be an area of priority. Energy conservation projects have been taken up in the respective plants of the Company inclusive of technology up gradation to energy efficient equipment and lines in order to optimize operational costs and reduce global emissions. There has been a substantial reduction on LPG usage by 4% and Electricity units by 3% over the previous year primarily by adapting to various energy saving means. Some of the other energy saving techniques implemented across the locations includes reduced fixed energy consumption on non-working days, replacement of conventional tube lights and metal halides by LED lightings, usage of energy efficient motors, variable frequency drives, and technology up gradation from octagonal calot tumbler to energy efficient round tumbler, productivity improvement through developments of continuous zinc casting operations, elimination/minimization of idling energy loss, use of ETP & STP treated water for gardening/process/ domestic use, energy audits and process improvements to augment productivity and thereby reduce specific energy consumption.

**(ii) Steps taken by the Company for utilizing alternate sources of energy;**

Exploration for setting up rooftop solar plant at one of the locations continues to be in process.

**(iii) Capital investment on energy conservation equipment: Nil****(B) TECHNOLOGY ABSORPTION-****(i) Efforts made towards technology absorption;**

- Research carried out for development and improvement in product performance, import substitution and environment friendly products.
- Developed environment friendly dry battery

- Developed alternate source for key raw materials
- Developed import substitutes for battery components.
- Comprehensive Process Audits were carried out in all manufacturing locations to ensure Process compliance to quality norms.

**(ii) Benefits derived like product improvement, cost reduction, product development or import substitution;**

The potential benefits derived from R&D are stated below:

- Cost effective alternate local sources developed.
- Reduction in manufacturing costs.
- Import substitution with development of indigenous sources.
- Consistency and Quality Improvement of the Product.

**(iii) Information regarding imported technology (imported during the last three years): Nil****(iv) Expenditure incurred on Research and Development:**

₹ Crores		
Particulars	Year ended 31.03.2022	Year ended 31.03.2021
Capital	-	-
Recurring	5.49	5.29
Total	5.49	5.29
Total % of Turnover	0.46%	0.43%

**(C) FOREIGN EXCHANGE EARNINGS AND OUTGO-****Foreign Exchange earned and the Foreign Exchange Outgo:**

₹ Crores		
Particulars	Year ended 31.03.2022	Year ended 31.03.2021
Foreign Exchange Inflow	11.13	14.34
Foreign Exchange Outflow	156.77	182.96

For and on behalf of the Board of Directors

Kolkata  
April 25, 2022

**S. Saha**  
Managing Director  
(DIN: 00112375)

**A. Dhar**  
Director  
(DIN: 03197285)

## ANNEXURE 2

**ANNUAL REPORT ON CSR ACTIVITIES**

Pursuant to Rule 8 of the Companies (Corporate Social Responsibility) Rules, 2014.

**1. A brief outline of the Company's CSR policy:**

The Company's Corporate Social Responsibility (CSR) Policy encompasses the Company's philosophy for delineating its responsibility as a corporate citizen and lays down the guidelines and mechanism for undertaking socially useful programmes for the welfare & sustainable development of the community at large, the main objective of which is to include the approach and direction given by the Board, taking into account the recommendations of the CSR Committee and to establish and lay down the basic principles and the general framework of action for selection, implementation and monitoring of the CSR activities of the Company, as well as formulation of the annual action plan as recommended by the CSR Committee, for the Company to undertake in pursuance of its statutory obligation and of its CSR Policy.

## 2. Composition of CSR Committee:

As on March 31, 2022, the CSR Committee comprised of 3 Directors, 2 of which were Independent Directors and 1, Managing Director. The terms of reference of the CSR Committee are provided in the CSR Policy of the Company.

Sl No.	Name of Director	Designation/Nature of Directorship
1.	Mr. Suvamoy Saha*	Chairman (Managing Director)
2.	Ms. Arundhuti Dhar	Member (Independent Director)
3.	Mr. Mahesh Shah	Member (Independent Director)

\*Mr. Amritanshu Khaitan ceased to be the Chairman of the Committee effective March 3, 2022 and the Committee was reconstituted with the inclusion of Mr. Suvamoy Saha as the Chairman of the Committee effective the same date.

During the year ended March 31, 2022, 2 Meetings of the CSR Committee were held on 8.06.2021 and 22.12.2021. The attendance of the Members of the CSR Committee during the said year was as follows:

Sl. No.	Name of Director	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1.	Mr. Suvamoy Saha*	NA	NA
2.	Ms. Arundhuti Dhar	2	2
3.	Mr. Mahesh Shah	2	2
4.	Mr. Amritanshu Khaitan*	2	2

## 3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the Board are disclosed on the website of the Company:

Composition of CSR Committee	—	<a href="https://www.evereadyindia.com/investors/governance/board-committees/">https://www.evereadyindia.com/investors/governance/board-committees/</a>
CSR Policy	—	<a href="https://www.evereadyindia.com/wp-content/uploads/2022/03/csr-policy-14.pdf">https://www.evereadyindia.com/wp-content/uploads/2022/03/csr-policy-14.pdf</a>
CSR Projects/Activities	—	<a href="https://www.evereadyindia.com/wp-content/themes/eveready/pdf/csr-projects-2022-23.pdf">https://www.evereadyindia.com/wp-content/themes/eveready/pdf/csr-projects-2022-23.pdf</a>

## 4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable (attach the report). Not Applicable

## 5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any

Sl. No.	Financial Year	Amount available for set-off from preceding financial years (₹ in Lakhs)	Amount required to be set-off for the financial year (₹ in Lakhs)
1	2021-22	4.20	NA
2	2020-21	NA	NA
3	2019-20	NA	NA

## 6. Average net profit of the Company as per section 135(5):

₹ 8,404.82 Lakhs

## 7. (a) Two percent of average net profit of the Company as per section 135(5):

₹ 168.10 Lakhs

## (b) Surplus arising out of the CSR projects or programmes or activities of the previous financial year:

NIL

## (c) Amount required to be set off for the financial year:

NA

## (d) Total CSR obligation for the financial year(7a+7b-7c):

₹ 168.10 Lakhs

## 8. (a) CSR amount spent or unspent for the financial year:

Total Amount Spent for the financial year (₹ in Lakhs)	Amount Unspent (in ₹)				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5)		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
213.75	NIL		NIL		

## (b) Details of CSR amount spent against ongoing projects for the financial year:

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
Sl. No.	Name of the Project	Item from the list of activities in Schedule VII to the Act	Local Area (Yes/No)	Location of the project State District	Project duration	Amount allocated for the project (in ₹)	Amount spent in the current financial year (in ₹)	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in ₹)	Mode of Implementation - Direct (Yes/No)	Mode of Implementation - Through Implementing Agency Name Registration Number
NA										



**(c) Details of CSR amount spent against other than ongoing projects for the financial year:**

(1)	(2)	(3)	(4)	(5)		(6)	(7)	(8)	
Sl. No.	Name of the Project	Item from the list of activities in schedule VII to the Act	Local area (Yes/No)	Location of the project		Amount spent for the project (₹ In Lakhs)	Mode of Implementation-Direct (Yes/No)	Mode of implementation - Through implementing agency	
				State	District			Name	CSR Registration Number
1.	Food for Hungry	Eradication of Hunger and Poverty	Yes	West Bengal	Kolkata, South 24 Parganas, Hooghly, Howrah	50.00	No	MCKS Food For Hungry Foundation	CSR00009894
2.	Education and Rural Development	Promoting of Education & Rural Development	Yes	Assam	Goalpara	59.87	No	Foundation for Integrated Support and Solution	CSR00002708
			Yes	Karnataka	Maddur	5.00	No	Ashraya Charitable Trust	CSR00021802
3.	Disaster Relief	Disaster Management including Disaster Relief, Rehabilitation & Reconstruction	Yes	West Bengal	South 24 Parganas	49.88	Yes	Soulace Consulting Private Ltd.	NA
4.	Health Care	Promoting Health Care including Preventive Health Care	Yes	West Bengal	South 24 Parganas	49.00	Yes	Soulace Consulting Private Ltd.	NA
<b>TOTAL</b>						<b>213.75</b>			

- (d) Amount spent in Administrative Overheads : NIL
- (e) Amount spent on Impact Assessment, if applicable : NA
- (f) Total amount spent for the Financial Year (8b+8c+8d+8e) : ₹ 213.75 Lakhs
- (g) Excess amount for set off, if any

Sl. No.	Particulars	Amount (₹ In Lakhs)
i	Two percent of average net profit of the Company as per section 135(5)	168.10
ii	Total amount spent for the Financial Year	213.75
iii	Excess amount spent for the financial year [(ii)-(i)]	45.65
iv	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	NIL
v	Amount available for set off in succeeding financial years [(iii)-(iv)]	45.65

**9. (a) Details of Unspent CSR amount for the preceding three financial years:**

Sl. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under section 135 (6) (in ₹)	Amount spent in the reporting financial year (in ₹)	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any			Amount remaining to be spent in succeeding financial years (in ₹)
				Name of the Fund	Amount (in ₹)	Date of transfer	
				NIL			

**(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Sl. No.	Project ID	Name of the Project	Financial Year in which the project was commenced	Project duration	Total amount allocated for the project (in ₹)	Amount spent on the project in the reporting Financial Year (in ₹)	Cumulative amount spent at the end of reporting Financial Year (in ₹)	Status of the project - Completed / Ongoing
NIL								

- 10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year : (asset-wise details).**
- |  |                  |
|--|------------------|
| (a) Date of creation or acquisition of the capital asset(s)  | : Not Applicable |
| (b) Amount of CSR spent for creation or acquisition of capital asset   | : Not Applicable |
| (c) Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc. | : Not Applicable |
| (d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset)     | : Not Applicable |
- 11. Specify the reason(s), if the Company has failed to spend two per cent of the average net profit as per section 135(5)** : Not Applicable

Kolkata  
 April 25, 2022

**S. Saha**  
 Managing Director  
 Chairman- CSR Committee

## ANNEXURE 3

### REMUNERATION AND OTHER SPECIFIED PARTICULARS OF EMPLOYEES

Pursuant to Section 197(2) read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

The ratio of the remuneration of each Director to the median remuneration of the employees and other details in terms of Section 197(12) of the Act read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 for FY 2021-22:

Sr. Requirements	Disclosure
1. The ratio of the remuneration of each director to the median remuneration of the employees for the financial year	Mr. S. Saha—Managing Director(MD) 46.19:1 Ms. A. Dhar—Non-Executive Director 5.19:1 Mr. M. Shah—Non-Executive Director 5.13:1 Mr. R.L. Joseph—Non-Executive Director 2.83:1 Mr. U. Parekh—Non-Executive Director 2.70:1 Mr. S. Bhagat—Non-Executive Director 3.58:1 Mr. G. Mehta—Non-Executive Director 2.26:1 Mr. S. Sikka—Non-Executive Director 1.99:1 Mr. Amritanshu Khaitan- Managing Director(MD) * 112.53:1 Mr. A. Khaitan -Non-Executive Director* 2.19:1 Remuneration of Non-Executive Directors constitutes of Sitting Fees received for attending Board/Committee Meetings for FY 2021-22
2. The percentage increase in remuneration of each director, CFO, CEO, CS in the financial year	MD—NIL %; Joint CFO— NIL% and CS —NIL % Non-Executive Directors—NIL No increase to Non-Executive Directors who have only received sitting fees for attending Board/Committee Meetings for FY 2021-22
3. The percentage increase in the median remuneration of employees in the financial year	NIL %
4. The number of permanent employees on the rolls of the Company	2,074
5. Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration	Average increase in employee remuneration (excluding managerial personnel – MD) for the FY 2021-22 is NIL %. Average increase in remuneration of the managerial personnel is NIL %. The increase in remuneration of managerial personnel is based on their and Company's performance, as well as industry benchmarks and within the limits as approved by the shareholders of the Company.
6. Affirmation that the remuneration is as per the remuneration policy of the Company	Yes, affirmed.

\* Resigned w.e.f. March 3, 2022.

For and on behalf of the Board of Directors

Kolkata  
 April 25, 2022

**S. Saha**  
 Managing Director  
 (DIN: 00112375)

**A. Dhar**  
 Director  
 (DIN: 03197285)

## ANNEXURE 4

**SECRETARIAL AUDIT REPORT****FORM NO. MR-3**

For the Financial Year ended March 31, 2022

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To  
**The Members,**  
**Eveready Industries India Limited**

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Eveready Industries India Limited (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conduct/statutory compliances and expressing our opinion thereon.

The Company's Management is responsible for preparation and maintenance of secretarial and other records and for devising proper systems to ensure compliance with the provisions of applicable laws and regulations.

Based on our verification of the books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorised representatives during the conduct of the secretarial audit and considering the continuing relaxations granted by Ministry of Corporate Affairs and Securities and Exchange Board of India due to COVID-19 pandemic, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on March 31, 2022, generally complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2022, to the extent applicable, according to the provisions of:

- i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- ii) The Securities Contracts (Regulation) Act, 1956 and Rules made thereunder;
- iii) The Depositories Act, 1996 and Regulations and Bye-laws framed thereunder;
- iv) The Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct investment and External Commercial Borrowings;
- v) The Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ("SEBI Act") or by SEBI, to the extent applicable;

- a) SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
- b) SEBI (Prohibition of Insider Trading) Regulations 2015;
- c) SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018;
- d) SEBI (Share Based Employee Benefits) Regulations, 2014 and SEBI (Share Based Employee Benefits) Regulations, 2021;
- e) SEBI (Issue and Listing of Debt Securities) Regulations, 2008;
- f) SEBI (Registrars to an Issue and Share Transfer Agents) Regulations, 1993;
- g) SEBI (Delisting of Equity Shares) Regulations, 2009 and SEBI (Delisting of Equity Shares) Regulations, 2021;
- h) SEBI (Buyback of Securities) Regulations, 2018;
- i) SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015
- vi) Other than fiscal, labour and environmental laws which are generally applicable to all manufacturing companies, the following laws/acts are also, inter alia, applicable to the Company:
  - a) The Trade Marks Act, 1999;
  - b) The Legal Metrology Act, 2009;
  - c) The Food Safety and Standards Act, 2006;

We have also examined compliance with the applicable clauses of the Secretarial Standards issued by The Institute of Company Secretaries of India.

During the period under review, the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that:

- a) The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

- b) Adequate notice is given to all Directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.
- c) None of the Directors in any meeting dissented on any resolution and hence there was no instance of recording any dissenting member's view in the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

This report is to be read with our letter of even date which is annexed as Annexure – I which forms an integral part of this report.

For **MKB & Associates**  
Company Secretaries  
Firm Reg No: P2010WB042700

**Manoj Kumar Banthia**  
Partner  
Membership no. 11470  
COP No. 7596  
UDIN: A011470D000202804

Kolkata  
April 25, 2022

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**Annexure - I**

To  
**The Members,  
Eveready Industries India Limited**

Our report of even date is to be read along with this letter.

1. It is management's responsibility to identify the Laws, Rules, Regulations, Guidelines and Directions which are applicable to the Company depending upon the industry in which it operates and to comply and maintain those records with same in letter and in spirit. Our responsibility is to express an opinion on those records based on our audit.
2. We have followed the audit practices and process as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the process and practices we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of the financial records and the Books of Accounts of the Company.
4. Wherever required, we have obtained the Management's Representation about the compliance of Laws, Rules, Regulations, Guidelines and Directions and happening events, etc.
5. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For **MKB & Associates**  
Company Secretaries  
Firm Reg No: P2010WB042700

**Manoj Kumar Banthia**  
Partner  
Membership no. 11470  
COP No. 7596  
UDIN: A011470D000202804

Kolkata  
April 25, 2022



# Management Discussion and Analysis

## INDIAN ECONOMIC OVERVIEW

The Indian economy is expected to have grown by around 9.2% during the year as it continues to recover from one of the worst humanitarian crisis spread by the pandemic – albeit on a lower base. Agriculture and allied industries are expected to grow by 3.9%, manufacturing industry by 11.8% and services by 8.2%. Demand for consumption is expected to have increased by around 7% as growth and unemployment situation improved during the year. Indicators of macro-economic stability imply that the economy is well positioned to meet the challenges of FY 2022-23. GDP is expected to grow between 8-8.5% in FY 2022-23. India's vaccination programme has reached an effective scale which will minimize infections and fatalities and in turn is likely to normalize economic activities. India has the advantage of a large domestic population and therefore is likely to witness a strong demand as economic activities reach normalcy. Private and public investment outlook remains robust for the next year which would bolster both the supply and demand side. Lower interest rates will also spur investments which will create jobs, thereby aiding demand.

It appears that in the medium to long-term, conditions do exist for Indian economy to achieve high growth rates. India continues to stand on the anvil of becoming a 'middle income' economy. People will continue to experience higher income levels - and a large percentage of the absolute poor will get lifted out of the abyss of poverty. This transition will certainly ignite consumerism. The consumer goods sector in which the Company operates in will be able to derive full advantage from this trend.

## CONSUMER GOODS INDUSTRY IN INDIA

The COVID-19 outbreak in March 2020 had resulted in a major economic slowdown. There had been loss of employment, both in the formal and informal sectors. Consumers had reduced discretionary spending which had resulted in lower demand thereby reducing growth. The country seemed to have somewhat recovered from the subsequent surges of the pandemic and as majority of the adult population have been covered by the vaccination programme. Unemployment situation also seems to have eased out over time leading to demand normalization. Directionally, the pattern of consumer behavior and habit is likely to undergo a change to the "new normal", wherein online and contact-free sales will see a significant surge, mainly in the urban and semi-urban areas. Customers are likely to prefer smaller stores in place of big supermarkets. Hence, buying from small shops alongwith online purchases should become a trend for the future.

In the longer term, India could still become the world's largest middle class consumer market. As per an earlier research report by Deloitte, India's total consumer spends could reach nearly US\$13 trillion by the year 2030 (Source - Report titled 'India Matters: Winning in growth markets' by Deloitte). As per research by India Brand Equity Foundation, E-commerce market is expected to grow to US\$ 200 billion by 2026. Research from A.C. Nielsen has projected that rural India's FMCG market will surpass US\$100 billion by the year 2025. With the Government taking a number of steps to revive economic activity, it seems that the sector can come out of the crisis and continue on a path of growth as predicted by various researches.

As mentioned earlier, the Government has taken a number of steps to revive the economic cycle – both on the demand and supply side. All these factors, coupled with the fundamental strength of the economy will accelerate

consumption to its potential in both rural and urban markets. Hence the outlook for this sector appears quite robust over the coming years.

## THE BUSINESS

Eveready Industries India Limited (EIL) is one of India's leading consumer goods companies, with its products and brands being household names over the past century. Over the decades, it has been the leader in the dry cell batteries and flashlights markets in the second most populous country in the world.

The Company's contemporary product portfolio in the domestic market comprises the following:

- Dry cell and rechargeable batteries under the brand names 'Eveready', 'PowerCell' and 'Uniross'.
- Flashlights and lanterns under the brand names 'Eveready' and 'PowerCell'.
- LED bulbs and Luminaires under the brand names 'Eveready' and 'PowerCell'.
- Small Home Appliances under the 'Eveready' brand

The Company is the largest player in India with regard to dry batteries and flashlights having substantial market share in both categories. Its competencies in these product categories are equal to the best in the world. The Company continues to leverage its wide distribution network with a range of product offerings in the lighting and electrical segment.

The Company believes that the Eveready brand is a natural fit to the lighting and electrical category. EIL, thus, plans to persist in its efforts to be a significant player in these product segments. Towards this objective, additional efforts are being put to align distribution to the needs of this trade. The platform of the Company today is to provide portable power and lighting - and the products as mentioned above are aligned to that platform.

EIL expects to strengthen its presence across these products through increasing value and volumes in the future. Also, the Company stopped selling all unremunerative and low range appliances.

## BATTERIES

### Industry size and structure

As per Company sponsored research estimate, the Indian market for dry cell batteries is now estimated to be worth around ₹ 1,500 Crores by value and 2.8 billion pieces by volume. The battery market has few players, out of which EIL has a market share of 50% between its Eveready and Power Cell brands.

The category witnessed a decline in imports of poor quality products from China post implementation of BIS standards. However, there was heightened imports in the alkaline variant which grew at a 7-year CAGR of 16%. While this had a marginal impact on the demand for carbon zinc batteries, overall consumption demand remained muted. The category also witnessed significant shift between various types of batteries. As a result, the category volume and value both registered de-growth during the year.

As aforesaid, the market segment pattern underwent changes during the past several years as consumers shifted from the more expensive 'D' size batteries to 'AA' and 'AAA' sized ones. The market also witnessed shift between the

'AA' sized batteries to 'AAA' sized ones. The current shares of the principal battery categories are as per the table below:

### Percentage of Market (%)\*

Battery category	₹ Crores		
	2021-22	2020-21	2019-20
D	7.9	7.9	8.8
C	-	0.1	0.1
AA	68.0	68.0	70.6
AAA	23.9	24.0	20.5
<b>Total</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>

\*Data only related to EIL

The above is quite similar to the pattern seen globally.

The split of technology within the dry batteries market remained dominant with the zinc carbon battery segment with around 96% share. The alkaline battery segment has a share of around 4%. The rechargeable battery segment, which accounts for a negligible market share, has remained stagnant, despite having a loyal customer base.

The consumption of batteries is driven by growth in the off-take of its applications. A growing need for portable power and the advent of a number of battery-operated gadgets like remotes, toys, clocks, and torches have catalyzed consumption. Since these gadgets are used on an everyday basis, batteries have enjoyed a non-cyclical demand.

### Performance review

During FY 2021-22, the category turnover was at ₹ 769.2 Crores, 4% lower than the previous year. The category witnessed an unprecedented cost push – necessitating increase of prices to the market, resulting in market resistance. Furthermore, high level of inflation and lower usage of COVID-19 related home devices resulted in lower consumption. Both AA and AAA volumes were lower than in previous year due to aforesaid reasons. EIL's market share was higher than 50% and the product mix also remained quite similar to that of the market. The category registered an EBITDA of ₹ 140.2 Crores during the year (EBITDA margin 18.2%), as steep rise in input costs could not be fully passed on to the market. The category was also affected by the adverse impact of a depreciating rupee.

### Marketing and distribution

The Company continued to emphasize on strengthening its distribution network. Out of the total FMCG universe of about 10+ million outlets, penetration of batteries stocking universe stood at around 50%. Eveready batteries have continuous presence and distribution in greater than 70% of such outlets, higher than any other battery brand by a wide margin.

The Company's brand activities continued to add positive qualities to its brand value. EIL will persist with these efforts to further strengthen its brand salience. After several years, EIL has re-initiated widespread communication with consumers this year through a highly successful media campaign in Q4.

### Opportunities and threats

India has a low per capita consumption across a number of product groups, batteries included, indicating an inherent potential for growth. Since dry cell batteries represent the cheapest source of portable power, consumption is expected to increase over time. Besides, growing income levels, changing lifestyles and an increased need for convenience have resulted in proliferation

of gadgets run by batteries. These include remote controls, torches, toys, cameras, FM radio sets and portable music systems, among others. The impact of the COVID-19 pandemic has also proliferated use of battery operated medical equipment like thermal scanners and oximeters.

Batteries do not face any immediate threat of usage because these are items of recurring use, providing portable energy at an affordable cost. EIL has an inherent advantage over competition due to its enduring brand equity, tangible quality and ease of availability due to its widespread distribution network.

Cheap and low quality imports from China continue to be a threat. With the implementation of a new set of standards issued by the Bureau of Indian Standards (BIS) for dry cell batteries, while imports of these cheap and poor quality products have slowed down, the potential for dumping still remains through other means – either by bringing in battery components for assembling or through incorrect tariff classification. However, it is expected that the cheap imports will not reach a scale similar to that in the past years. Moreover, the Goods and Services Tax (GST) regime has brought in higher degree of tax compliance in the country, thereby providing a more level playing field to organized players.

Alkaline batteries, although popular in the West, do not as yet comprise a serious alternative to carbon zinc batteries. This is due to the price-sensitive nature of the Indian consumer. Yet there are tangible threats of players trying to position these products at price points significantly closer to carbon-zinc battery prices to encourage change in consumption behavior. That has led to a somewhat increased market share for such batteries. EIL also has presence in this segment with very compelling products, and plans are in place to address the gradual increase in affordability of consumers through our superior products.

Given the overall positive scenario, a tangible threat to battery consumption lies in lower usage of battery consuming equipment. Additionally, replacement of end user devices that use batteries with devices that contain built in batteries remains a trend that we constantly keep a close watch on.

### Risks and concerns

The upward volatility of the rupee and input costs may put pressure on operating margins which would need to be passed on to the market. These represent areas of concern. However, we expect that the strength of our brand, our strong distribution and the relative stability of the end consumption segments will allow us to pass these price increases to the consumers with limited impact on our sales.

### FLASHLIGHTS

The flashlight market is shaped by EIL because of its dominant market share of higher than 60% of the organized segment. At the same time, similar to batteries, this segment also has a significant challenge of cheap, low quality imports which operates as a vast unorganized segment that is estimated to be equivalent to the size of the organized one. Overall, EIL has a market share of over 30% across the organized and unorganized segments.

### Performance review

During FY 2021-22, the category turnover was at ₹ 163.5 Crores, 9% lower than the previous year. This was mainly attributable to steep competition by a large unorganized market, especially in the rechargeable segment through cheap imports and an overall muted demand resulting from high inflation. The category continued to be profitable with an EBITDA of ₹ 26.4 Crores and an EBITDA margin of 16.2%.

### Opportunities and threats

A vast dormant population of non-users represents a large opportunity for the flashlights market. This will continue to be tapped by EIL in the years to come.

The urban areas, where flashlights are seldom owned, comprise another specific area of opportunity. Vast sections of urban areas face periodic power cuts and flashlights provide a viable alternative solution during those times. Additionally, a small increasing proportion of urban Indian population is now engaging on outdoor activities including camping and treks, where flashlights will see a resurgence in the medium to long term.

The category however, faces a continued threat in the form of unorganized market operations launching cheap and low quality imported products, mainly in the rechargeable segment, usually at undervalued prices taking advantages of the glitches in law. We will continue to focus on innovation and product quality and bring the best products to our consumers. However, this threat needs to be addressed through regulatory means wherein all efforts are being made by EIL to bring this category under the purview of standards laid down by BIS.

### Risks and concerns

As already mentioned, there is a vast potential of tapping in to convert users to non-users. The risk is that such first time users can take to the unorganized market lookalike products owing to the cheaper prices (albeit at lower quality). This problem needs to be tackled through appropriate product offerings and innovative marketing initiatives.

### LIGHTING AND ELECTRICAL PRODUCTS

As mentioned earlier, the brand Eveready is a natural fit to the lighting and electrical category. The Company's distribution network in general trade and modern retail has also provided a good platform to enter this category. Further expansion has been made to tap the exclusive electrical trade. The market has now entirely shifted from CFL to LED bulbs and Luminaires. LED bulbs and LED based Luminaires with higher margins now constitute more than 80% of the category turnover. In order to make a meaningful range offering to the market, more products have been added to the portfolio. These include professional Luminaires like streetlights, floodlights, downlights, spotlights

and panels apart from the existing portfolio of LED bulbs, Luminaires and electrical appliances.

### Performance review.

During 2021-22, the category turnover was at ₹ 239.9 Crores, higher than the previous year. However, the growth remained muted in comparison to the industry, partially due to constraints in the supply chain and partially due to disruptions caused by lockdown restrictions during the first quarter of the year. High inflation also impacted demand during the latter part of the year. The segment registered an EBITDA loss of ₹ 3.9 Crores during the year. The category is expected to grow strongly in the coming years with expansion of distribution and product range.

### Opportunities and threats

In an emerging economy like India, the volume of lighting products will continue to have high growth, due to increased housing and commercial development. Newer lighting technologies mainly LED bulbs and LED based Luminaires have become more popular as these are more environmentally-friendly and also provide higher value to consumers over time. The Government of India's countrywide campaign of providing LED bulbs and LED based Luminaires at affordable prices has added fillip to the category. EIL will have to be a part of all such technology changes. This provides a good opportunity for the Company to entrench itself in the category given its brand fit and distribution network. EIL will however continue to be present in all other ranges in the category to cater to all kinds of consumer needs.

The category however faces the threat of fragmented competition, dynamic market prices and low entry barriers. The Company will have to continue its focus on maintaining its brand salience alongwith enhanced distribution to reach the desired scale.

### Risks and concerns

The only foreseeable risk in this category seems to be the ability to cope up with the dynamics of an evolving market and get the first mover advantage. This needs to be tackled through a range of quality product offerings at competitive prices.

### DETAILS OF SIGNIFICANT CHANGES (I.E. CHANGE OF 25% OR MORE AS COMPARED TO THE IMMEDIATELY PREVIOUS FINANCIAL YEAR) IN KEY FINANCIAL RATIOS, ALONG WITH DETAILED EXPLANATIONS

Key Financial Ratios	2021-22	2020-21	Change(%)	Reasons
Current ratio (Number of times)	1.1	1.1	-	NA
Debt Equity ratio (Number of times)	1.3	1.8	25%	Due to reduction in Debt and increase in Net worth
Debtors Turnover (Number of times)	33.7	28.8	17%	
Interest coverage ratio (number of times)*	2.0	3.9	(48)%	Due to reduction in profits
Inventory Turnover (Number of times)	3.0	3.0	-	NA
Net profit margin (%) **	4.0	(25.0)	116%	Due to increase in net profit
Operating profit margin (%)	10.0	18.0	(44)%	Due to lower operational profitability
Return on Net Worth (%) **	16.1	(124.1)	113%	Due to increase in net profit

\*Earnings before interest and tax for FY 2020-21 does not include non-cash exceptional items

\*\* Including the impact of Exceptional items for FY 2020-21

### INFORMATION TECHNOLOGY

EIL has traditionally invested in information technology (IT) to provide effective business solutions amenable to informed decision making. The overall IT environment continues to be steady. The processes are sound and are well internalized within the organization.

## INTERNAL CONTROL AND SYSTEMS

The Company has adequate internal control procedures commensurate with its size and nature of business. Their objective is to ensure efficient usage and protection of the Company's resources, accuracy in financial reporting and due compliance of statutes and procedures.

The existing system provides for structured work instructions and clearly laid-down procedures for authorization and approval for the purchase and sale of goods and services. It also provides for reserved responsibility of custodial control with identified personnel, and use of computerized systems to ensure controls at source.

The Company has had a full-fledged in-house Internal Audit Department manned by trained professionals till March 31, 2022. The pre-audit and post-audit checks and reviews are being carried out to ensure follow up on the observations made by the audit teams. The Audit Committee of the Board, in its periodic meetings, reviews the Internal Audit reports, the progress in implementation of their recommendations and the adequacy of internal control systems. Effective from April 1, 2022, the Company has appointed Ernst & Young LLP, one of the reputed firms to conduct the Internal Audit function of this Company.

The Company has a well-documented Risk Management System, which is reviewed by an active Steering Committee appointed by the Board of Directors. The risk registrar does identify a few risks, which are routine in nature and none of which present any significant impact. There is a mitigation system in place which addresses these risks as part of the routine management process.

## HUMAN RESOURCES

People power is one of the pillars of success at EIL. The Company employs nearly 2100 individuals across its various plants and branch locations, who share a passion for excellence. The key attributes of human capital at EIL are a rich knowledge base, expertise and experience.

The employee-management relations remained cordial throughout 2021-22. The human resource management system at EIL puts emphasis on rewarding merit-based performance and raising the skill level of employees.

## OUTLOOK

Battery volume was lower during the year as rising inflation led to muted demand. Furthermore, demand generated from battery operated gadgets and equipment like TV remotes, AC remotes, thermal scanners and oximeters moderated from a high demand in the previous year. The flashlight category was impacted by the continued proliferation of unorganized market products and cheap imports. Therefore, the categories did not register turnover

growth during the year. The Lighting and Electrical segments was marginally impacted by supply constraints and disruptions due to lockdown restrictions during the earlier part of the year. All of this led to a lower turnover which alongwith sharp increase in input costs and weakening of the rupee resulted in lower profitability.

In the medium to long term, it is expected that battery demand will return to normalcy as economic conditions shows sign of improvement. Strategy on marketing and distribution would be augmented to supplement such demand. This, alongwith expectation of a near-normal monsoon in the forthcoming season should add fillip to the demand. The Company is confident that it will be able to capture growth in this market, riding on its obvious strengths of premium quality offering, brand and distribution. In respect of flashlights, the Company will continue its effort to bring this category under the purview of BIS standards to arrest the adverse impacts of cheap imports. Efforts to scale up rechargeable flashlight offerings at attractive price points shall also be pursued. The Company has initiated efforts to communicate with the consumer to maintain brand salience and would continue to do so. While the situation arising out of the steep inflation may cause short term disruptions in demand, the overall demand is likely to remain strong. The Government's initiatives to make India self-reliant would also augur well for the domestic industry. As a consequence, both batteries and flashlights should show reasonable growth in FY 2022-23. The outlook on battery and flashlight categories thus remains positive.

Prospects are promising in the Lighting & Electrical products category. This business has become a key focus area and an avenue for growth. As mentioned earlier, the market has now almost entirely shifted from CFL to LED bulbs and Luminaires. LED bulbs and LED based Luminaires with higher margins now constitute more than 80% of the category turnover and these will be the growth drivers for the category and the overall business of the Company. This range of new generation lights have been very well accepted by the market and will enhance the Company's efforts towards a fruitful diversification. The outlook is thus upbeat - with potential for both growth and profitability.

## CAUTIONARY STATEMENT

Statements in the Management Discussion and Analysis Report in regard to projections, estimates and expectations have been made in good faith. Many unforeseen factors may come into play and affect the actual results, which could be different from what the Directors envisage in terms of future performance and outlook. Market data and product information contained in this Report, have been based on information gathered from various published and unpublished reports, and their accuracy, reliability and completeness cannot be assured.

For and on behalf of the Board of Directors

Kolkata  
April 25, 2022

**S. Saha**  
Managing Director  
(DIN: 00112375)

**A. Dhar**  
Director  
(DIN: 03197285)



# Report on Corporate Governance

Your Company's Annual Report on Corporate Governance for the year ended March 31, 2022, is given as below:

## COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

The Company believes that good corporate governance consists of a combination of business practices which result in enhancement of the value of the Company to the shareholders and simultaneously enable the Company to fulfill its obligations to other stakeholders such as customers, vendors, employees and financiers and to the society in general. The Company further believes that such practices are founded upon the core values of transparency, empowerment, accountability, independent monitoring and environmental consciousness. The Company makes its best endeavors to uphold and nurture these core values in all aspects of its operations.

## BOARD OF DIRECTORS

### Composition and Category of the Board

The Board of Directors of the Company has an optimum combination of Executive and Non-Executive Directors with one woman Director. As at March 31, 2022, the Company had 8 Directors out of which 3 were Non-Independent Directors and 5, comprising of not less than one half of the Board strength, were Independent Directors. The necessary disclosures regarding other directorships and committee memberships have been made by all the Directors.

The details of the composition of the Board of Directors together with the number of other Directorships/Committee Memberships held by the Directors as on March 31, 2022, is as follows:

Sl. No.	Directors	Category	No. of Directorships held (excluding)*	Directorships in other Listed Companies and Category of Directorship		Committee Memberships# (excluding)#	
				Names of the Companies	Category of Directorship	As Chairman/ Chairperson	As Member
1.	Mr. Suvamoy Saha (DIN: 00112375)	Managing Director	-	-	-	-	-
2.	Ms. Arundhati Dhar (DIN: 03197285)	Independent Director	4	McLeod Russel India Ltd. Williamson Financial Services Ltd. McNally Bharat Engineering Co.Ltd. Kilburn Engineering Limited	Independent Director Independent Director Independent Director Independent Director	2	4
3.	Mr. Mahesh Shah (DIN :00405556)	Independent Director	2	Kilburn Engineering Limited	Independent Director	1	1
4.	Mr. Roshan Louis Joseph (DIN :02053857)	Independent Director	-	-	-	-	-
5.	Mr. Utsav Parekh (DIN :00027642)	Non-Executive Director	9	Xpro India Ltd. Texmaco Rail & Engineering Ltd. Texmaco Infrastructure & Holdings Ltd. SMIFS Capital Markets Ltd. Spencer's Retail Ltd.	Independent Director Independent Director Independent Director Non-Executive Chairman Independent Director	4	3
6.	Mr. Sourav Bhagat (DIN: 09040237)	Independent Director	-	-	-	-	-
7.	Mr. Girish Mehta (DIN: 00048002)	Non-Executive Director	-	-	-	-	-
8.	Mr. Sunil Sikka (DIN: 08063385)	Independent Director	2	Surya Roshni Ltd.	Independent Director	-	1

\*Private Limited Companies, Foreign Companies and Companies under Section 8 of the Companies Act, 2013.

# Only two committees viz. the Audit Committee and the Stakeholders Relationship Committee are considered for this purpose.

None of the Directors held directorship in more than 10 Public Limited Companies and/or were members of more than 10 committees or acted as Chairperson of more than 5 committees across all Public Limited Companies in which they were Directors, in terms of the disclosures made by the Directors regarding their Committee positions.

None of the Independent Directors served as Independent Director in more than 7 listed Companies.

The Executive Directors were not Independent Directors of any other listed Company.

### Changes in composition of the Board of Directors since last Report

Mr. Utsav Parekh and Mr. Sourav Bhagat, were individually appointed as Non-Executive Director and Independent Director, respectively, effective January 28, 2021 and Mr. Girish Mehta and Mr. Sunil Sikka were individually appointed as Non-Executive Director and Independent Director, respectively, effective April 21, 2021 at the Annual General Meeting of the Company.

Mr. Suvamoy Saha was appointed as a Joint Managing Director, effective August 10, 2021 at the Annual General Meeting of the Company and thereafter appointed as Managing Director effective March 8, 2022, subject to the approval of the Members.

Mr. Aditya Khaitan and Mr. Amritanshu Khaitan, resigned from the Board of Directors of the Company, as Non-Executive Director and Chairman and as Managing Director of the Company, respectively, effective March 3, 2022, in view of the expression of interest from the Burman group by way of an open offer to the public shareholders of the Company and proposed acquisition and control, to enable the Company to benefit from new leadership and direction.

### Number of Meetings held and Attendance of Directors during Financial Year 2021-22

The Board of Directors have met 6 times in the financial year 2021-22. The gap between two meetings is within 120 days as permitted. The attendance of the Directors at the Board Meetings and the Annual General Meeting of the Company is given as below:

	Dates of Board Meetings						Date of AGM
	18.06.2021	10.08.2021	10.11.2021	04.02.2022	03.03.2022	08.03.2022	28.09.2021
Mr. A. Khaitan	P	A	P	P	P	NA	P
Mr. Amritanshu Khaitan	P	P	P	P	P	NA	P
Mr. S. Saha	P	P	P	P	P	P	P
Ms. A. Dhar	P	P	P	P	P	P	P
Mr. M. Shah	P	P	P	P	P	P	P
Mr. R. L. Joseph	P	P	P	P	P	P	P
Mr. U. Parekh	P	P	P	P	P	P	P
Mr. S. Bhagat	P	P	P	P	P	P	P
Mr. G. Mehta	P	P	P	P	P	P	P
Mr. S. Sikka	P	P	P	P	P	P	A

P - Attended

A - Leave of absence granted

NA - Not applicable

### Disclosure of Relationship between Directors inter se

As at March 31, 2022, no Director was related to any other Director on the Board in terms of the definition of 'relative' given under the Companies Act, 2013.

### Number of shares held by Non-Executive Directors

The number of shares held by the Non-Executive Directors as on 31.03.2022:

Name of Director	Number of Shares Held as on 31.03.2022
Ms. A. Dhar	Nil
Mr. M. Shah	Nil
Mr. R. L. Joseph	150
Mr. U. Parekh	Nil
Mr. S. Bhagat	Nil
Mr. G. Mehta	Nil
Mr. S. Sikka	Nil
<b>TOTAL</b>	<b>150</b>

### Core Skills of the Board

The following is a list of core skills/expertise/competencies mapped with every Director of the Company identified by the Board of Directors of the Company as required in the context of the Company's business (es) and sector(s) for the Company to function effectively and those available with the Board :

Core Skill/ expertise / competencies	S. Saha	A. Dhar	M. Shah	R. L. Joseph	U. Parekh	S. Bhagat	G. Mehta	S. Sikka
Knowledge of the Company's business and the Industry in which the Company operates	√	√	√	√	√	√	√	√
Strategy Acumen	√	√	√	√	√	√	√	√
Financial Skills	√	√	√	√	√	√	√	√
Communication Skills	√	√	√	√	√	√	√	√
Leadership & Management Skills	√	√	√	√	√	√	√	√

### Code of Conduct

A Code of Conduct has been formulated for the Directors and senior management personnel of the Company and the same is available on the Company's website. A declaration from the Managing Director, that all Board Members and senior management personnel have affirmed compliance with the Code of Conduct for the financial year ended March 31, 2022 forms part of the Annual Report. The duties of the Independent Directors as laid down in the Companies Act, 2013 has been suitably incorporated in the Code of Conduct, as necessary.

### Information to Board

Necessary information as specified in Part A of Schedule II of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) including, inter alia, quarterly statutory compliance reports, updates, annual budgets, as and when applicable, are placed before the Board for its review and consideration.

### Risk Management

The Company has laid down adequate procedures to inform the Board about the risk assessment and risk minimization procedures. The Company through its Board of Directors has constituted a Risk Management Steering Committee for the purpose of monitoring and reviewing of the risk management plans periodically.

### CEO/CFO Certificate

The aforesaid certificate duly signed by the Managing Director and the CFOs in respect of the financial year ended March 31, 2022 has been placed before the Board.

### Independent Directors

The tenure of Independent Directors is in accordance with the Companies Act, 2013 and the Listing Regulations.

None of the Independent Directors has any material pecuniary relationships or transactions with the Company, its Promoters, Directors, and Associates, which in their judgment would affect their independence.

Based on the declarations received from the Independent Directors, the Board confirms that in its opinion, the Independent Directors fulfill the conditions specified in the Listing Regulations and are independent of the management.

The Independent Directors are apprised at the Board Meetings and Committee Meetings on the Company operations, market shares, governance, internal control process and other relevant matters inclusive of presentations and programmes with regard to strategy, operations and functions of the Company including important developments in various business divisions and new initiatives undertaken by the Company. The familiarization programme for Independent Directors is available on the Company's website (<https://www.evereadyindia.com/investors/governance/company-policies/>).

The Independent Directors of the Company held separate informal meeting on April 20, 2022, without the attendance of Non-Independent Directors and managerial personnel for the purposes, inter alia, as required by Regulation 25(4) of the Listing Regulations.

### AUDIT COMMITTEE

The Board has constituted a qualified and independent Audit Committee. All the members of the Committee are financially literate and at least one member possesses accounting and financial management expertise.

The Audit Committee is empowered to inter alia, investigate any activity within its terms of reference, seek information from any employee, obtain outside legal or other professional advice and secure attendance of outsiders with relevant expertise, if it considers necessary.

### Terms of Reference

The terms of reference of the Audit Committee is in line with the regulatory requirements and, inter alia are as follows:

- Oversight of the Company's financial reporting process and disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible.
- Recommending the appointment and removal of external auditor, fixation of audit fee and also approval for payment for any other services.
- Reviewing with the management the annual financial statements and auditor's report before submission to the Board, focusing primarily on :-
  - Matters required to be included in the Directors' Responsibility Statement, as required for the Report of the Board of Directors
  - Any changes in accounting policies and practices
  - Major accounting entries based on exercise of judgment by management.
  - Significant adjustments arising out of audit
  - Compliance with listing and legal requirements concerning financial statements
  - Disclosure of any related party transactions
  - Modified opinion(s) in the draft audit report
- Reviewing with the management, the quarterly financial statements before submission to the Board
- Reviewing and monitoring the end use of funds raised through public offers and related matters
- Reviewing and monitoring auditors' independence and performance and the effectiveness of the audit process
- Approving or subsequently modifying transactions of the Company with related parties
- Scrutinizing inter- corporate loans and investments
- Valuation of undertakings/assets where necessary
- Evaluating internal financial controls and risk management systems
- Reviewing with the management, external and internal auditors, the adequacy of internal control systems
- Reviewing the adequacy of internal audit function, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit
- Discussion with internal auditors any significant findings and follow up thereon
- Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a

failure of internal control systems of a material nature and reporting the matter to the Board

- Discussion with external auditors before the audit commences on nature and scope of audit as well as have post-audit discussion to ascertain any area of concern
- To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors
- Overseeing/Reviewing the Vigil (Whistle Blower) Mechanism
- Approval of the appointment of CFO
- Reviewing the management discussion and analysis of financial condition and results of operations
- Reviewing the management letters/letters of internal control weaknesses, if any
- Reviewing with the management the statement of utilization/application of funds raised through issues
- Reviewing the internal audit reports relating to internal control weaknesses
- Recommending appointment, removal and terms of remuneration of Internal Auditor
- Reviewing statement of deviations, if any
- Reviewing the utilization of loans and/or advances from/investment by the Company in its subsidiary In excess of ₹ 100 Crores or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments existing as on the date
- Reviewing the financial statements, in particular, investment, if any, by unlisted subsidiary(s) of the Company
- Reviewing the compliance with the provisions of the SEBI Prevention of Insider Trading Regulations, 2015, as amended and to verify that the systems for internal control are adequate and are operating effectively.
- To consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the Company and its shareholders.

### Composition

As on March 31, 2022, the Audit Committee comprised of 3 Directors with Ms. A. Dhar, an Independent Director, as the Chairperson, Mr. M. Shah and Mr. S. Bhagat, all Independent Directors as Members.

The Chairperson of the Audit Committee was present at the 86<sup>th</sup> Annual General Meeting of the Company.

Mrs. T Punwani, Vice President-Legal and Company Secretary acts as the Secretary of the Audit Committee.

### Meetings & Attendance

During the year ended March 31, 2022, 6 Meetings of the Audit Committee were held, with the requisite quorum being present, the dates being 28.04.2021, 17.06.2021, 09.08.2021, 10.11.2021, 04.02.2022 and 02.03.2022. The intervening gap between the Meetings was within the period of 120 days as permitted.

The attendance of the members of the Audit Committee was as follows:

Members	No. of Meetings attended
Ms. A. Dhar	6
Mr. M. Shah	6
Mr. S. Bhagat	6

The Statutory Auditors/Cost Auditor, Internal Auditor and Chief Financial Officers are the Invitees -(being entitled to attend as per relevant provisions of applicable Laws/Rules and/or when felt necessary)

## NOMINATION & REMUNERATION COMMITTEE

### Terms of Reference

The terms of reference of the Nomination & Remuneration Committee, are as follows:

- To form criteria for qualifications/independence etc. of Directors
- To identify persons for Directorships & senior management positions and recommend their appointments/removals
- To recommend Policy for remuneration to Directors/key managerial personnel and other employees
- To form criteria for evaluation of Directors
- To devise policy of Board Diversity
- To extend or continue the term of appointment of the Independent Director, on the basis of the report of performance evaluation of the Independent Directors
- To recommend to the Board, all remuneration, in whatever form, payable to senior management (one level below CEO/MD/WTD, inclusive of CFO and CS
- To evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an Independent Director for every appointment of an Independent Director
- To ensure that the person recommended to the Board for appointment as an Independent Director has the capabilities identified in such description. For the purpose of identifying suitable candidates, the Committee may:
  - a. use the services of an external agencies, if required;
  - b. consider candidates from a wide range of backgrounds, having due regard to diversity; and
  - c. consider the time commitments of the candidates.

### Composition

As on March 31, 2022, the Nomination & Remuneration Committee comprised of 5 Directors with Mr. M. Shah, an Independent Director, as the Chairman, Ms. A. Dhar, Mr. R. L. Joseph and Mr. S. Sikka, all Independent Directors and Mr. G. Mehta, Non-Executive Director, as Members.

### Meetings and Attendance

During the year ended March 31, 2022, 6 Meetings of the Nomination & Remuneration Committee were held on 21.04.2021, 28.05.2021, 16.07.2021



2.08.2021, 27.01.2021 and 8.03.2021. The attendance of the members of the Nomination & Remuneration Committee was as follows:

Members	No. of Meetings attended
Ms. A. Dhar	6
Mr. M. Shah	6
Mr. Aditya Khaitan	4
Mr. R. L. Josheph	1
Mr. G. Mehta	1
Mr. S. Sikka	1

Mr. Aditya Khaitan, Non- Executive Director ceased to be a member of the Nomination & Remuneration Committee effective March 3, 2022 and the Committee was reconstituted with the inclusion of Mr. R. L. Joseph and Mr. S. Sikka, Independent Directors and Mr. G. Mehta, Non-Executive Director, effective the said date.

### BOARD EVALUATION

The process for Board evaluation is inclusive of the following:

- The Board evaluates the performance of the Independent Directors excluding the Director being evaluated
- The Nomination & Remuneration Committee evaluates the performance of each Director
- The Independent Directors evaluate the performance of the Non-Independent Directors including the Chairperson of the Company taking into account the views of the Executive and Non-Executive Directors and the Board as a whole
- Performances of the Audit, Nomination & Remuneration, Stakeholders Relationship and Corporate Social Responsibility Committees are also evaluated

The criteria for performance evaluation, inter alia, includes:

- Appropriate Board size, composition, independence, structure
- Appropriate expertise, skills and leadership initiatives
- Attendance in meetings and participation in discussions
- Adequate knowledge about the Company's business and the economic scenario
- Ideas for growth of the Company's business and economic scenario

The details of Remuneration paid to Executive Director for the year ended March 31, 2022 are as under (Note below) :-

Name of Director	Salary (₹)	Value of Perquisite & Allowance (₹)	Contribution to Retiral Funds (₹)#	Tenure as per service contract	Notice Period
Mr. Amritanshu Khaitan <sup>+</sup>	1,54,90,323	1,80,05,316	41,82,387	NA	NA
Mr. Suvamoy Saha <sup>++</sup>	1,34,91,935	-	-	07.03.2025	3 months

<sup>+</sup> Resigned as Managing Director effective March 3, 2022.

<sup>++</sup> Appointed as Joint Managing Director effective August 10, 2021 and thereafter as Managing Director effective March 8, 2022.

# Excluding contribution to Gratuity Fund

The Company does not have any Employee Stock Option Scheme

- Effectiveness in discharging functions, roles and duties as required
- Review and contribution to strategies, business and operations of the Company
- Expression of independent opinion on various matters taken up by the Board
- Timely flow of information and effective decision making
- Defining roles and effective coordination and monitoring
- Effective and prompt disclosures and communication
- Compliance with applicable laws and adherence to Corporate Governance
- Compliance with Policies, Code of Conduct etc.

### REMUNERATION OF DIRECTORS

The Non-Executive Directors have no material pecuniary relationships or transactions with the Company in their personal capacity.

Non- Executive Directors are paid Sitting Fees for the Board Meetings and Committee Meetings as recommended by the Board. The fees or compensation/commission if any paid to the Non-Executive Directors is within the limits prescribed under the Companies Act, 2013 and does not require any further approvals.

The details of remuneration paid to Non-Executive Directors including Independent Directors for the year ended March 31, 2022 are as under:

Name of Director	Sitting Fees paid for Board Meetings (₹)	Sitting Fees paid for Committee Meetings (₹)
Mr. A. Khaitan	3,50,000	1,00,000
Ms. A. Dhar	5,50,000	6,40,000
Mr. M. Shah	5,50,000	6,20,000
Mr. R. L. Joseph	5,50,000	40,000
Mr. S. Saha*	-	-
Mr. U. Parekh	5,50,000	-
Mr. S. Bhagat	5,50,000	2,60,000
Mr. G. Mehta	5,50,000	1,20,000
Mr. S. Sikka	5,50,000	40,000
<b>TOTAL :</b>	<b>42,00,000</b>	<b>18,20,000</b>

\*NED upto 09.08.2021

## STAKEHOLDERS RELATIONSHIP COMMITTEE

### Terms of Reference

The terms of reference of the Stakeholders Relationship Committee, are as follows:

- To resolve the grievances of the security holders with regard to the complaints relating to transfer/transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general meetings etc.
- To review the measures taken for effective exercise of voting rights by shareholders.
- To review adherence to the service standards adopted in respect of various services being rendered by the Registrar & Share Transfer Agent.
- To review various measures and initiatives for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/ annual reports/statutory notices by the shareholders of the Company.

### Composition

As on March 31, 2022, the Stakeholders Relationship Committee comprises of Mr. Mahesh Shah, Independent Director as Chairman, Ms. Arundhuti Dhar, Independent Director, and Mr. Suvamoy Saha, Managing Director as Members.

### Shareholders' Complaints and Redressal as on March 31, 2022:

Type of Grievances and Category	Dividend Warrant not received	Shares not Dematerialised	Non-Receipt of Share Certificate	Annual Report not received	Total
Complaints Received during the year	4	NIL	5	3	12
Complaints Attended to/ Redressed	4	NIL	5	3	12

Number of pending Share Transfers: Nil

The Board has delegated the power of share transfer to a Committee. The Committee attends to share transfer formalities weekly/fortnightly.

## RISK MANAGEMENT COMMITTEE

### Terms of Reference

The terms of reference of the Risk Management Committee, are as follows:

- To formulate a detailed risk management policy which shall include:
  - (a) A framework for identification of internal and external risks specifically faced by the Company, in particular including financial, operational, sectoral, sustainability {particularly, ESG related risks}, information, cyber security risks or any other risk as may be determined by the Committee.
  - (b) Measures for risk mitigation including systems and processes for internal control of identified risks.
  - (c) Business continuity plan.
- To ensure that appropriate methodology, processes and systems are in place to monitor and evaluate risks associated with the business of the Company;
- To monitor and oversee implementation of the risk management policy, including evaluating the adequacy of risk management systems;
- To periodically review the risk management policy, at least once in two years, including by considering the changing industry dynamics and evolving complexity;

### Meeting & Attendance

During the year ended March 31, 2022, 1 meeting of the Stakeholders Relationship Committee was held on 20.05.2021.

The attendance of the members of the Stakeholders Relationship Committee was as follows:

Members	No. of Meetings attended
Mr. Mahesh Shah	1
Ms. Arundhuti Dhar	1
Mr. Amritanshu Khaitan	1
Mr. Suvamoy Saha	NA

Mr. Amritanshu Khaitan, ceased to be a member of the Stakeholders Relationship Committee effective March 3, 2022 and the Committee was reconstituted with the inclusion of Mr. S. Saha, Managing Director, effective the said date.

Mrs. T Punwani, Vice President - Legal & Company Secretary is the 'Compliance Officer' of the Company for the requirements under the Listing Agreements with Stock Exchanges.

- To keep the Board of Directors informed about the nature and content of its discussions, recommendations and actions to be taken;
- The appointment, removal and terms of remuneration of the Chief Risk Officer (if any) shall be subject to review by the Risk Management Committee.

### Composition

As on March 31, 2022, the Risk Management Committee comprised of 3 Directors with Mr. S. Saha, Managing Director, as the Chairman, Mr. G. Mehta, Non-Executive Director and Mr. S. Bhagat, Independent Director, as Members.

### Meetings and Attendance

During the year ended March 31, 2022, 2 Meetings of the Risk Management Committee was held on 5.08.2021 and 25.01.2022. The attendance of the members of the Risk Management Committee was as follows:

Members	No. of Meetings attended
Mr. Amritanshu Khaitan	2
Mr. S. Saha	NA
Mr. G. Mehta	2
Mr. S. Bhagat	2

Mr. Amritanshu Khaitan ceased to be a Member of the Committee effective March 3, 2022 and the Committee was reconstituted with the inclusion of Mr. S. Saha, Managing Director, effective the said date.

## GENERAL BODY MEETINGS

Details of Annual General Meetings (AGMs)

AGMs	Date of AGMs	Location	Time	Special Resolutions passed
AGM (86 <sup>th</sup> )	28.09.2021	Through Video Conferencing/Audio Visual Mode from 2 Rainey Park, Kolkata 700 019	11.00 a.m.	Yes
AGM (85 <sup>th</sup> )	29.09.2020	Through Video Conferencing/Audio Visual Mode from 2 Rainey Park, Kolkata 700 019	11.00 a.m.	Yes
AGM (84 <sup>th</sup> )	26.09.2019	Kala Kunj (within the premises of Kala Mandir) 48, Shakespeare Sarani Kolkata 700017	11.00 a.m.	Yes

There were no Special Resolutions which were put through postal ballot, last year.

In the Notice of the forthcoming 87<sup>th</sup> Annual General Meeting there are no items of business (Special Resolutions) which require to be conducted through postal ballot.

## MEANS OF COMMUNICATION

### Financial Results

Quarterly, half-yearly and annual results in the forms prescribed under Regulation 33 and Regulation 47 of the Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015 are published in prominent dailies such as Economic Times/ Business Standard/ Financial Express and Aajkaal (Bengali) newspapers and also displayed on the Company's website [www.evereadyindia.com](http://www.evereadyindia.com).

### Other Information

General Information on the Company, official news releases and presentations to analysts and institutional investors as applicable are also posted on the Company's website.

## GENERAL SHAREHOLDERS' INFORMATION

### Annual General Meeting :

As mentioned in the notice convening the Annual General Meeting for the financial year 2021-22.

### Financial Calendar (tentative) for the year 2022-2023

Publication of Unaudited results for the quarter ending June 2022	: July/August 2022
Publication of Unaudited results for the half-year ending September 2022	: October/November 2022
Publication of Unaudited results for the quarter ending December 2022	: January/February 2023
Publication of Audited results for the year ending March 2023	: April/May 2023
Annual General Meeting for the year ending March 2023	: July to September 2023

### Dates of Book Closure

As mentioned in the notice convening the Annual General Meeting for the financial year 2022-23.

### Listing on Stock Exchanges

The shares of the Company can be traded on all the recognized Stock Exchanges in India. The shares of the Company are listed at the following Stock Exchanges:

The Calcutta Stock Exchange Limited  
7, Lyons Range, Kolkata 700 001.

BSE Limited  
Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai 400 001.

National Stock Exchange of India Ltd.  
Exchange Plaza, Bandra-Kurla Complex, Bandra(E), Mumbai 400 051

### Listing Fees

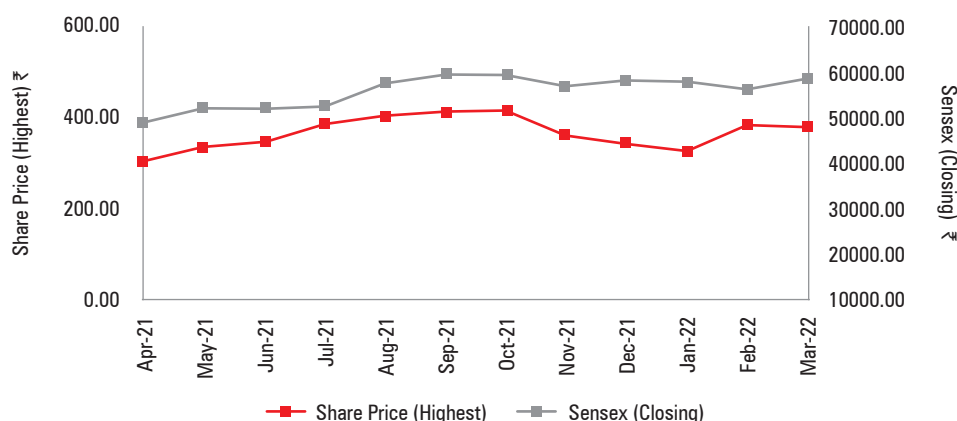
The Annual Listing Fees for FY 2022-23 have been paid to all the three Stock Exchanges within the scheduled dates.

### Stock Code

The Calcutta Stock Exchange Limited	: 000029
BSE Limited	: 531508
National Stock Exchange of India Ltd	: EVEREADY

### Stock Market Price Data:

Month	BSE Ltd.		National Stock Exchange of India Ltd.	
	High	Low	High	Low
<b>2021</b>				
April	308.50	257.80	309.00	264.00
May	332.15	275.10	332.50	278.00
June	349.00	301.70	349.90	301.65
July	386.05	306.00	386.35	303.00
August	403.45	290.00	402.30	308.25
September	408.50	322.55	408.90	322.15
October	413.30	333.00	413.45	333.05
November	364.00	297.10	364.15	296.15
December	341.40	285.85	343.00	285.70
<b>2022</b>				
January	326.40	255.45	326.90	255.25
February	381.90	268.95	381.70	267.30
March	380.50	321.00	380.90	326.90

**Performance in comparison with BSE Sensex: (Share Prices as on BSE)**
**Share Price Performance (April 2021 - March 2022)**

**Distribution of Shareholding as on March 31, 2022:**
**According to category of Holding**

Category	No. of Shares held	Percentage of Shareholding
A. Promoter & Promoter Group *	35,59,111	4.90
<b>Sub Total</b>	<b>35,59,111</b>	<b>4.90</b>
B. Public		
1. Institutional Investors		
a. FI/FPI/Alternate Funds	27,27,574	3.75
b. Mutual Funds/UTI	8,12,978	1.12
c. Banks/ FIs/ Insurance Companies	39,714	0.05
d. Central Government	477	0.00
2. Others	2,44,035	0.34
a. Indian Public	2,62,02,678	36.05
b. Private Corporate bodies.	3,74,92,612	51.58
c. NRIs/ OCBs/Trusts/ Clearing Member/Foreign National	7,32,575	1.01
d. IEPF	8,57,704	1.18
e. Unclaimed Suspense Account	17,802	0.02
<b>Sub Total</b>	<b>6,91,28,149</b>	<b>95.10</b>
<b>GRAND TOTAL</b>	<b>7,26,87,260</b>	<b>100.00</b>

\* Bennett, Coleman and Company Ltd. (BCCL) has vide their letter dated December 28, 2015, requested the Company to reclassify their shareholding of 3,07,400 equity shares aggregating to 0.42% of the paid up capital of the Company, from the Promoter and Promoter Group of the Company and to include the same in the 'Public' shareholding. Accordingly, the Company has vide its Board Resolution passed by Circulation dated December 30, 2015, agreed to reclassify the said shareholding of BCCL in the Company. The Company has vide their letter dated December 30, 2015, submitted the said letter of BCCL to BSE Limited, National Stock Exchange of India Limited and Calcutta Stock Exchange Limited ("Stock Exchanges") and requested the Stock Exchanges to take on record the said reclassification as required under Regulation 31A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. In furtherance to the abovementioned letter, the Company had filed an Application for Reclassification on August 9, 2016 before all the Stock Exchanges. The Company has received approval letter for Reclassification of the said shares from BSE Limited via its letter dated August 19, 2016 and is awaiting for the approval of National Stock Exchange Limited and The Calcutta Stock Exchange Limited.\*

**According to number of Ordinary Shares held :**

	No of Shareholders	% of Shareholders	No of Ordinary Shares held	% of Shareholding
1 to 50	31,966	55.50	5,44,263	0.75
51 to 100	9,634	16.73	8,22,671	1.13
101 to 150	3,323	5.78	4,34,111	0.60
151 to 250	4,128	7.17	8,40,643	1.16
251 to 500	4,073	7.07	15,51,086	2.13
501 to 5000	3,763	6.53	56,39,858	7.76
5001 and above	704	1.22	6,28,54,628	86.47



**Registrar and Transfer Agents**

Pursuant to Regulation 53A of the Securities and Exchange Board of India (Depositories & Participants) Regulations, 1996, the Company has appointed the following SEBI registered Agency as the Common Registrar & Share Transfer Agent of the Company for both the Physical and Dematerialised segment with effect from November 1, 2003 :-

Maheshwari Datamatics Private Limited,  
23, R. N. Mukherjee Road, Kolkata – 700 001  
Phone No. (033) 2248 2248, 2243 5029  
Fax No. (033) 2248 4787

**Share Transfer System for Physical Shares**

The Directors' Share & Debenture Transfer Committee of the Company generally meets weekly/fortnightly for approving share transfers and for other related activities. The average time taken for processing of Share transfers including despatch of share certificate is about 15 days. The time taken to process dematerialisation requests is about 12 to 15 days.

**Dematerialisation of shareholding and liquidity**

The Company has entered into Agreement with both the Depositories registered under the Depositories Act, 1996, i.e. National Securities Depository Ltd. (NSDL), Trade World, 4<sup>th</sup> Floor, Kamala Mills Compound, Senapati Bapat Marg, Lower Parel, Mumbai – 400 013 and Central Depository Services (India) Ltd. (CDSL), Phiroze Jeejeebhoy Towers, 17<sup>th</sup> Floor, Dalal Street, Mumbai – 400 001 to facilitate holding and trading in shares of the Company in dematerialised form in accordance with the provisions of the Depositories Act, 1996.

Scrips of the Company have been mandated by SEBI for settlement only in dematerialised form by all investors effective March 21, 2000. Mention may be made that 99.14% of the total shares of the Company has since been dematerialised.

ISIN No. for the Company's ordinary shares in Demat Form : INE 128A01029.

**Outstanding GDRs/ADRs/Warrants or any Convertible instruments, conversion date and likely impact on equity : Nil****Commodity Price Risk or Foreign Exchange Risk and Hedging Activities**

The Company manages commodity-pricing risk for zinc by entering into financial instrument contracts, longer dated purchase contracts, or commodity indexed sales contracts in terms of zinc risk management policy of the Company.

The Company is also exposed to foreign currency risk for the raw materials and stock in trade that it imports and finished goods that it exports and engages in foreign currency hedging with banks by way of currency forward contracts in order to decrease its foreign exchange exposure arising from its foreign-currency denominated purchases and sales in terms of the foreign exchange risk management policy of the Company.

**Plant Location :**

P-4, Transport Depot Road, Kolkata – 700 088  
B-1 & B-2, Sector - 80, Phase II, Noida, Gautam Budh Nagar, U.P. – 201 305  
Plot No. 6, Sector 12, IIE SIDCUL, Haridwar – 249 403  
7/1A, KIADB Industrial Area, Somanahalli, Dist. Mandya,  
Maddur – 571 428, Karnataka  
Mill Road, Aishbag, Lucknow – 226 004.  
IGC, Matia, Dist. Goalpara, Assam 783 101

**Whom and where to contact for Share and related services:**

Any assistance regarding share transfers and transmissions, change of address, non-receipt of dividends, duplicate/missing Share Certificates, demat and other matters, and for redressal of all share-related complaints and grievances please write to or contact the Registrar & Share Transfer Agent or the Share Department of the Company at the addresses given below :

**Maheshwari Datamatics Private Ltd.,**

23, R. N. Mukherjee Road,  
Kolkata – 700 001  
Phone No. : (033) 2248 2248,  
2243 5029  
Fax No. : (033) 2248 4787  
E-mail : mdpldc@yahoo.com

**Share Department –  
Eveready Industries India Ltd**

2, Rainey Park,  
Kolkata – 700 019  
Phone No.: (033) 2455 9213,  
2486 4961  
Fax No. : (033) 2486 4673  
E-mail : investorrelation@eveready.co.in

**Credit Ratings for Debt Instruments, Fixed Deposit Programmes or any other scheme involving mobilisation of funds :**

The Credit ratings of the Company's facilities is available on the Company's website (<https://www.evereadyindia.com/investors/credit-rating/>).

**Details of Directors proposed to be appointed/re-appointed**

The details pertaining to the Directors seeking appointment/re-appointment at the ensuing Annual General Meeting of the Company is given in the Notice of the AGM.

**Suspense Account**

In terms of the SEBI Listing Regulations, the details of the equity shares in unclaimed suspense account are as follows :

Particulars	No. of Shareholders	No. of Equity Shares
Aggregate number of shareholders and the outstanding shares in the suspense account lying as at the beginning of the year	157	22,436
Shareholders who approached the Company for transfer of shares and whose shares were transferred from the suspense account during the year	NIL	NIL
Shareholders whose shares are transferred to the demat account of the IEPF Authority as per section 124 of the Companies Act, 2013	55	4,636
Aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of the year	102	17,802

The voting rights on the shares outstanding in the suspense account at the end of the year shall remain frozen till the rightful owner of such shares claims the shares.

**OTHER DISCLOSURES**

The Company did not have any significant related party transactions, which may have potential conflict with the interest of the Company. The Board has approved a policy on dealing with related party transactions and the same has been uploaded and available on the Company's website (<https://www.evereadyindia.com/wp-content/uploads/2022/03/rpt-policy1.pdf>). Related

party transactions have been disclosed under Note 33.5 to the Accounts for the year under review. A Statement in summary form of transactions with related parties in the ordinary course of business are placed periodically before the Audit Committee. The pricing of all the transactions with the related parties were on an arm's length basis.

The Company has complied with all the requirements of the previous listing agreements with the Stock Exchanges and also with provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as well as regulations and guidelines of SEBI, as issued from time to time. No penalties have been imposed or stricture has been issued by SEBI, Stock Exchanges or any Statutory Authorities on matters relating to Capital Markets during the last three years.

A Vigil Mechanism/Whistle Blower Policy has been established for Directors and employees to report genuine concerns about unethical behaviour, actual or suspected fraud or violation of the Company's Code of Conduct. The mechanism provides for adequate safeguard against victimization of director(s)/employee(s) who avail of the mechanism and provides for direct access to the Chairman of the Audit Committee in exceptional cases. The Policy is available on the Company's website (<https://www.evereadyindia.com/wp-content/themes/eveready/pdf/whistle-blower-policy1.pdf>).

There are no material listed/unlisted subsidiary companies as defined in Regulation 16 (1) (c) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Board has formulated a policy for determining 'material' subsidiaries pursuant to the provisions of the Regulation 16(1)(c) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The same is displayed on the Company's website (<https://www.evereadyindia.com/wp-content/themes/eveready/pdf/policy-for-determining-material-subsidaries1.pdf>).

The Company has adopted a Code of Conduct to regulate, monitor and report trading by Insiders as per SEBI (Prohibition of Insider Trading) Regulations, 2015, as amended, with a view to regulate trading in securities by the Designated Persons and their Immediate Relatives.

The Board has formulated a Succession Planning Policy, as recommended by Nomination & Remuneration Committee, for orderly succession for appointments to the Board and to senior management, in terms of Regulation 17(4) of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015.

There were no material financial and commercial transactions where senior management of the Company had personal interest that may have a potential conflict with the interest of the Company at large.

No funds have been raised through preferential allotment or qualified institutions placement as specified under Regulation 32(7A) of the Listing Regulations.

None of the Directors of the Company have been debarred or disqualified from being appointed or continuing as a Director by SEBI/Ministry of Corporate Affairs or any such statutory authority, which has also been confirmed by Messrs. A. K. Labh & Co., Practicing Company Secretaries.

During the financial year ended March 31, 2022, the Board has accepted all recommendations of its Committees.

The Company has duly complied with the requirements of Regulation 17 to 27 and clauses (b) to (i) of sub-regulation (2) of Regulation 46 of the Listing Regulations.

The total fees paid by the Company to Messrs. Singhi & Co., Chartered Accountants, Auditors of the Company and all other entities forming part of the same network, aggregate ₹ 49.85 Lakhs.

There were no complaints filed/pending during the year under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

The Auditors' Certificate that the Company has complied with the conditions of Corporate Governance is attached and forms part of the Annual Report.

The Company has complied with the mandatory requirements as prescribed in Part C of Schedule V of the Listing Regulations.

### **Compliance of Non-mandatory Requirements as on March 31, 2022**

**The Board :** During the year under review, no expenses were incurred in connection with the office of the Chairman.

**Shareholder Rights :** Half-yearly results including summary of the significant events are presently not being sent to the Shareholders of the Company.

**Modified Opinion(s) in Audit Report:** None

**Separate Posts of Chairman & CEO:** The Chairman and Managing Director were two separate individuals.

**Reporting of Internal Auditor :** The Company has an in-house Internal Auditor who submits reports to the Audit Committee, regularly.

For and on behalf of the Board of Directors

Kolkata  
 April 25, 2022

<b>S. Saha</b>	<b>A. Dhar</b>
Managing Director	Director
(DIN: 00112375)	(DIN: 03197285)

**INDEPENDENT AUDITORS' CERTIFICATE ON CORPORATE GOVERNANCE**

**To**  
**The Members of**  
**Eveready Industries India Limited**

1. We, Singhi & Co., Chartered Accountants, the statutory auditors of Eveready Industries India Limited ("The Company"), have examined the compliance of conditions of corporate governance by the Company, for the year ended March 31, 2022 as stipulated in regulation 17 to 27 and clauses (b) to (i) of regulation 46 (2) and para C and D of Schedule V of SEBI (Listing obligations and Disclosure requirements) Regulations, 2015 (the Listing Regulations) as amended.

**Managements' Responsibility**

2. The compliance of conditions of Corporate Governance is the responsibility of the Management. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure the compliance with the conditions of the Corporate Governance stipulated in Listing Regulations.

**Auditors' Responsibility**

3. Our responsibility is limited to examining the procedures and implementation thereof, adopted by the Company for ensuring compliance with the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
4. We have examined the books of account and other relevant records and documents maintained by the Company for the purposes of providing reasonable assurance on the compliance with Corporate Governance requirements by the Company.
5. We have carried out an examination of the relevant records of the Company in accordance with the Guidance note on certification of corporate governance issued by Institute of the Chartered Accountants of India (ICAI), the Standards on Auditing specified under section 143 (10)

of the Companies Act 2013, in so far as applicable for the purpose of this certificate and as per the guidance note on report or certificate for special purpose issued by ICAI which requires that we comply with ethical requirements of the code of Ethics issued by the ICAI.

6. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.

**Opinion**

7. Based on our examination of the relevant records and according to the information and explanations provided to us and the representations provided by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in regulations 17 to 27 and clauses (b) to (i) of regulation 46(2) and para C and D of Schedule V of the Listing Regulations during the year ended March 31, 2022.
8. We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For **Singhi & Co.**  
 Chartered Accountants  
 Firm Registration No. 302049E

**Navindra Kumar Surana**  
 Partner  
 Membership No. 053816  
 UDIN: 22053816AHTKPJ2699

Place: Kolkata  
 Dated: April 25, 2022

**CERTIFICATE OF COMPLIANCE OF THE CODE OF CONDUCT OF THE COMPANY**

**The Board of Directors**  
**Eveready Industries India Ltd**

Dear Sirs,

**CERTIFICATE OF COMPLIANCE OF THE CODE OF CONDUCT OF THE COMPANY**

This is to state that all the Board Members and Senior Management Personnel have affirmed compliance with the Company's Code of Conduct for Directors and Senior Management Personnel, respectively, in respect of the financial year ended March 31, 2022.

For and on behalf of the Board of Directors

Kolkata  
 April 25, 2022

**S. Saha**  
 Managing Director  
 (DIN: 00112375)

**CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS**

(pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

**To,**  
**The Members of**  
**Eveready Industries India Limited**  
 2, Rainey Park,  
 Kolkata - 700 019  
 West Bengal

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **Eveready Industries India Limited** having CIN:L31402WB1934PLC007993 and having registered office at 2, Rainey Park, Kolkata - 700 019, West Bengal (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31<sup>st</sup> March, 2022 have been debarred or disqualified from being appointed or continuing as Directors of the Company by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority:

Sl. No.	Name of Director	DIN	Date of appointment in Company
1.	Suvamoy Saha	00112375	04.05.2020
2.	Arundhuti Dhar	03197285	21.05.2019
3.	Mahesh Shah	00405556	27.05.2019
4.	Roshan Louis Joseph	02053857	04.10.2019
5.	Utsav Parekh	00027642	28.01.2021
6.	Sourav Bhagat	09040237	28.01.2021
7.	Girish Mehta	00048002	21.04.2021
8.	Sunil Sikka	08063385	21.04.2021

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This Certificate has been issued relying on the documents and information as mentioned herein above and as were made available to us or as came to our knowledge for verification without taking any cognizance of any legal dispute(s) or sub-judice matters which may have effect otherwise, if ordered so, by any concerned authority(ies). This certificate is also neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Place: Kolkata  
 Dated: April 25, 2022

**CS Atul Kumar Labh**  
 Membership No. : FCS 4848  
 CP No. : 3238  
 PRCN : 1038/2020  
 UIN : S1999WB026800  
 UDIN : F004848D000200989



# Business Responsibility Report

## INTRODUCTION

This Business Responsibility Report provides an overview of the activities carried out by the Company under each of the nine principles as outlined in the National Voluntary Guidelines on Social, Environmental and Economic Responsibilities of Business (NVE) released by the Ministry of Corporate Affairs, and is in accordance with the Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015.

## SECTION A: GENERAL INFORMATION ABOUT THE COMPANY

1.	Corporate Identity Number (CIN)	:	L31402WB1934PLC007993
2.	Name of the Company	:	Eveready Industries India Ltd.
3.	Registered Address	:	2, Rainey Park, Kolkata -700019
4.	Website	:	www.evereadyindia.com
5.	E-mail id	:	investorrelation@eveready.co.in
6.	Financial Year reported	:	2021-22
7.	Sector(s) that the Company is engaged in (industrial activity code wise)	:	The Company is engaged in the business of marketing of dry cell batteries, rechargeable batteries, flashlights, general lighting products and small home appliances which come under a single business segment known as Consumer Goods. (see below for industrial activity (NIC) code)
8.	3 key products/services (as in balance sheet)		
		<b>Key products / services</b>	<b>NIC Code</b>
		Dry Cell Batteries	27201
		Flashlight (Torches)	27400
		Lighting and Electricals	27400
9.	Total number of locations where business activity is undertaken		
	(a) Number of International Locations	:	Nil
	(b) Number of National Locations	:	Registered and Corporate Office in Kolkata 6 manufacturing operations and 18 sales offices across India
10.	Markets served by the Company –		
	Local/State/National/International	:	National/International (Exports)

## SECTION B: FINANCIAL DETAILS OF THE COMPANY

1. Paid up Capital	:	₹ 3,634.36 Lakhs
2. Total Turnover	:	₹ 1,19,646.12 Lakhs
3. Total Profit/(Loss) after Taxes	:	₹ 4,748.29 Lakhs
4. Total Spending on Corporate Social Responsibility (CSR) as percentage of profit after tax (%)	:	Refer to Annual Report on CSR
5. List of activities in which expenditure in 4 above has been incurred	:	Refer Annual Report on CSR activities

## SECTION C: OTHER DETAILS

1. Does the Company have any Subsidiary Company/ Companies?	:	Yes. 2 wholly owned subsidiaries as on March 31, 2022.
2. Do the Subsidiary Company/Companies participate in the BR Initiatives of the parent Company? If yes, then indicate the number of such subsidiary Company(s)	:	The BR policies are extended to its subsidiary companies as applicable.
3. Do any other entity/entities (e.g. suppliers, distributors etc.) that the Company does business with, participate in the BR initiatives of the Company? If yes, then indicate the percentage of such entity/entities?[Less than 30%, 30-60%, More than 60%]	:	The Company encourages and supports the independent activities of other entities.

**SECTION D: BR INFORMATION**

1.	(a)	Details of the Director/Director responsible for implementation of the BR policy/policies	
	1.	DIN Number	: DIN : 00112375
	2.	Name	: Mr. Suvamoy Saha
	3.	Designation	: Managing Director
	(b)	Details of the BR head	: The Executive Director oversees the BR implementation.
	1	DIN Number (if applicable)/Name/Designation/Telephone Number/Email id	: The Company does not have a BR head as of now.

**2. Principle-wise (as per NVGs) BR Policy/policies**

The Principles are as follows:

Principle 1: Businesses should conduct and govern themselves with Ethics, Transparency and Accountability.

Principle 2: Businesses should provide goods and services that are safe and contribute to sustainability throughout their life cycle.

Principle 3: Businesses should promote the well-being of all employees.

Principle 4: Businesses should respect the interests of, and be responsive towards all stakeholders, especially those who are disadvantaged, vulnerable and marginalized.

Principle 5: Businesses should respect and promote human rights.

Principle 6: Businesses should respect, protect, and make efforts to restore the environment.

Principle 7: Businesses, when engaged in influencing public and regulatory policy, should do so in a responsible manner.

Principle 8: Businesses should support inclusive growth and equitable development.

Principle 9: Businesses should engage with and provide value to their customers and consumers in a responsible manner.

(a) Details of compliance (Reply in Y/N)

No.	Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
1.	Do you have a policy/ policies for...	Y	Y	Y	Y	Y	Y	Y	Y	Y
2.	Has the policy being formulated in consultation with the relevant stakeholders?	All formulated in consultation with the Management of the Company and approved by the Board								
3.	Does the policy conform to any national / international standards? If yes, specify? (50 words)	All the policies are compliant with respective principles of NVG guidelines								
4.	Has the policy being approved by the Board? If yes, has it been signed by MD/ owner/ CEO/ appropriate Board Director?	Y	Y	Y	Y	Y	Y	Y	Y	Y
5.	Does the Company have a specified committee of the Board/ Director/Official to oversee the implementation of the policy?	Y	Y	Y	Y	Y	Y	Y	Y	Y
6.	Indicate the link for the policy to be viewed online?	BRR policies are available on <a href="https://www.evereadyindia.com/investors/governance/company-policies/">https://www.evereadyindia.com/investors/governance/company-policies/</a>								
7.	Has the policy been formally communicated to all relevant internal and external stakeholders?	Y	Y	Y	Y	Y	Y	Y	Y	Y
8.	Does the Company have in-house structure to implement the policy/policies.	Y	Y	Y	Y	Y	Y	Y	Y	Y
9.	Does the Company have a grievance redressal mechanism related to the policy/ policies to address stakeholders' grievances related to the policy/ policies?	Y	Y	Y	Y	Y	Y	Y	Y	Y
10.	Has the Company carried out independent audit/ evaluation of the working of this policy by an internal or external agency?	Will be done in due course as applicable								

**3. Governance related to BR**

(a)	Indicate the frequency with which the Board of Directors, Committee of the Board or CEO to assess the BR performance of the Company. Within 3 months, 3-6 months, Annually, More than 1 year	: Annually
(b)	Does the Company publish a BR or a Sustainability Report? What is the hyperlink for viewing this report?	: The BR report for FY 2021-22 can be accessed through the link. <a href="https://www.evereadyindia.com/wp-content/themes/eveready/pdf/annual-report-21-22.pdf">https://www.evereadyindia.com/wp-content/themes/eveready/pdf/annual-report-21-22.pdf</a>
	How frequently it is published?	: Annually

**SECTION E: PRINCIPLE-WISE PERFORMANCE****Principle 1 – Business should conduct and govern themselves with Ethics, Transparency and Accountability**

1. Does the policy relating to ethics, bribery and corruption cover only the Company? Yes/ No. Does it extend to the Group/ Joint Ventures/ Suppliers/Contractors/NGOs /Others?	:	Yes. The Policy relating to ethics, bribery and corruption covers the Company and its wholly owned subsidiaries. All suppliers and partners are expected to adopt the policy.
How many stakeholder complaints have been received in the past financial year and what percentage was satisfactorily resolved by the management? If so, provide details thereof, in about 50 words or so.	:	During the year under review, no complaint has been received under the investigation mechanism with regard to this policy.

**Principle 2 – Business should provide goods and services that are safe and contribute to sustainability throughout their life cycle**

1. List up to 3 of your products or services whose design has incorporated social or environmental concerns, risks and/ or opportunities.	:	a. AA Zinc Carbon Batteries b. AAA Zinc Carbon Batteries c. Furnace Operations
2. For each such product, provide the following details in respect of resource use (energy, water, raw material etc.) per unit of product(optional) (a) Reduction during sourcing/production/ distribution achieved since the previous year throughout the value chain? (b) Reduction during usage by consumers (energy, water) has been achieved in the previous year?	:	AA and AAA Zinc Carbon Batteries are mercury and cadmium free. LPG (green fuel) used for furnace operations in lieu of electricity. Manufacturing units are ISO-9001 and ISO-14000. Certified Energy Audits are conducted periodically. Sourcing of raw material and packaging material from the suppliers closer to the manufacturing units and sourcing packaging material locally, is preferred.
3. Does the Company have procedures in place for sustainable sourcing (including transportation)? (a) If yes, what percentage of your inputs was sourced sustainably? Also, provide details thereof, in about 50 words or so.	:	Suppliers and transporters are encouraged to address social and environmental requirements with preference given to ISO-9000 and ISO-14000 certified suppliers. The manufacturing units of the Company are spread Pan India, thus reducing finished goods transportation and carbon emission.
4. Has the Company taken any steps to procure goods and services from local & small producers, including communities surrounding their place of work? (a) If yes, what steps have been taken to improve their capacity and capability of local and small vendors?	:	A major portion of packaging items are procured from local and small producers. The technical personnel work closely with the suppliers for improvements.
5. Does the Company have a mechanism to recycle products and waste? If yes what is the percentage of recycling of products and waste (separately as 10%). Also, provide details thereof, in about 50 words or so.	:	Recycled and recyclable paper is used for packaging of products. Bio-degradable polybags are used for packaging of products. Eco-friendly ink is used for printing process. All manufacturing units zero discharge units, where effluents are treated and used within the units. Waste in manufacturing process is recycled. Programs for reduction of water consumption and recycling of water are in place.

**Principle 3 – Business should promote the well-being of all employees**

1.	Total number of employees	:	2074	
2.	Total number of employees hired on temporary/contractual/casual basis (in the FY 2021-22)	:	845	
3.	Number of permanent women employees	:	165	
4.	Number of permanent employees with disabilities	:	1	
5.	Do you have an employee association that is recognized by management.	:	Yes	
6.	What percentage of your permanent employees is members of this recognized employee association?	:	Around 58%	
7.	Number of complaints relating to child labour, forced labour, involuntary labour, sexual harassment in the last financial year and pending, as on the end of the financial year.	:	The Company does not hire child labour/forced labour/involuntary labour and does not advocate discriminatory labour. No complaints have been filed during the financial year.	
8.	What percentage of your under mentioned employees were given safety & skill upgradation training in the last year?	:	Permanent Employees	95%
		:	Permanent Women Employees	100%
		:	Casual/Temporary/Contractual Employees	98%
		:	Employees with Disabilities	100%

**Principle 4 – Business should respect the interests of and be responsive towards all stakeholders, especially those who are disadvantaged, vulnerable and marginalised**

1. Has the Company mapped its internal and external stakeholders?	: Yes, the Company engages with various stakeholders, both formally and informally to understand their concerns and expectations. The divisions of the Company engage with various stakeholders, as applicable
2. Out of the above, has the Company identified the disadvantaged, vulnerable & marginalized stakeholders.	: Yes, the Company identifies the deprived and unprivileged persons within the community, around its various locations.
3. Are there any special initiatives taken by the Company to engage with the disadvantaged, vulnerable and marginalized stakeholders. If so, provide details thereof, in about 50 words or so.	: The Company has taken several initiatives to engage with deprived and unprivileged persons with key initiatives of 'Food for Hungry' 'Education and Rural Development', 'Health Care' and 'Disaster Relief'.

**Principle 5 – Business should respect and promote human rights**

1. Does the policy of the Company on human rights cover only the Company or extend to the Group/Joint Ventures/ Suppliers/Contractors/ NGOs /Others?	: Yes. The Policy on human rights covers the Company and its wholly owned subsidiaries and extends to suppliers and contractors. All suppliers and partners are expected to uphold the human rights.
2. How many stakeholder complaints have been received in the past financial year and what percent was satisfactorily resolved by the management?	: No complaints have been received with regard to violation of any human rights in the past financial year.

**Principle 6 – Business should respect, protect and make efforts to restore the environment**

1. Does the policy related to Principle 6 cover only the Company or extends to the Group/Joint Ventures/Suppliers/Contractors /NGOs/others.	: The Safety Health & Environmental Policy of the Company covers all manufacturing locations and employees & contractors. All business partners are expected to adopt the policy.
2. Does the Company have strategies/ initiatives to address global environmental issues such as climate change, global warming, etc.? Y/N If yes, please give hyperlink for webpage etc.	: The Company is conscious of the global environment issues. Energy conservation continues to be an area of priority. The Company is guided by its Safety, Health & Environmental Policy and continuously implements process improvements to reduce emissions and wastes and takes all measures to remain well below the statutory standards. The Company emphasizes on large scale afforestation, Rain water harvesting, and maximisation of material usage, Water use efficiencies etc. All locations are equipped with zero discharge ETP. The Company also strives to optimize its resources by following the principle of Reduce, Reuse & Recycle to achieve high standards. Refer Annexure 1 of the Annual Report at the link <a href="https://www.evereadyindia.com/investors/reports-accounts/annual-reports/">https://www.evereadyindia.com/investors/reports-accounts/annual-reports/</a> .
3. Does the Company identify and assess potential environmental risks?	: Risks and their appropriate mitigations are reviewed and revised on an ongoing basis. Standard Operating procedures in line with ISO 14000 are followed to control environmental risks, if any. The Company also conducts Safety, Health and Environment Audits based on IS 14489-1998 annually.
4. Does the Company have any project related to Clean Development Mechanism? If so, provide details thereof, in about 50 words or so. Also, if Yes, whether any environmental compliance report is filed?	: The Company plants trees on Environment Day at its factory locations. The Company has Sewer treatment and Effluent treatment plants for all its domestic and trade effluents. Treated water is utilised for gardening, domestic and process use.
5. Has the Company undertaken any other initiatives on – clean technology, energy efficiency, renewable energy, etc. Y/N. If yes, please give hyperlink for web page etc.	: Yes. The Company has also initiated use of compostable polybag for packaging purpose towards Clean Technology. Refer to Annexure 1 of the Annual Report at the link <a href="https://www.evereadyindia.com/investors/reports-account/annual-reports/">https://www.evereadyindia.com/investors/reports-account/annual-reports/</a> .
6. Are the Emissions/Waste generated by the Company within the permissible limits given by CPCB/SPCB for the financial year being reported?	: Yes, within permissible limits given by CPCB/SPCB for the FY 2021-22.
7. Number of show cause/ legal notices received from CPCB/SPCB which are pending (i.e. not resolved to satisfaction) as on end of Financial Year.	: As on March 31, 2022, there is no pending show cause or legal notice received from CPCB/SPCB to the best of the knowledge and understanding of the Company.



**Principle 7 – Business, when engaged in influencing public and regulatory policy, should do so in a responsible manner**

1. Is your Company a member of any trade and chamber or association? If Yes, Name only those major ones that your business deals with:	: Yes, like Confederation of Indian Industries, (CII), Bengal Chamber of Commerce (BCC), Indian Chamber of Commerce (ICC) etc.
2. Have you advocated/lobbied through above associations for the advancement or improvement of public good? Yes/No If yes, specify the broad areas (drop box: Governance and Administration, Economic Reforms, Inclusive Development Policies, Energy security, Water, Food Security, Sustainable Business Principles, Others)	: The Company participates in various seminars, conferences and other forums on various matters, with a view to create positive impact while achieving its business goals.

**Principle 8 – Business should support inclusive growth and equitable development**

1. Does the Company have specified programmes/initiatives/projects in pursuit of the policy related to Principle 8? If yes details thereof.	: The Company's CSR Policy encompasses the Company's philosophy for delineating its responsibility as a Corporate Citizen and lays down the guidelines and mechanism for undertaking socially useful programmes for the welfare & sustainable development of the community at large. The Company has undertaken CSR activities for the purpose of eradication of hunger and poverty, promotion of education and rural development, disaster management including disaster relief, rehabilitation & reconstruction and promoting health care including preventive health care.
2. Are the programmes/projects undertaken through in-house team/own foundation/external NGO/government structures /any other organization?	: The CSR projects or programmes are implemented directly as well as through implementing agencies as may be required.
3. Have you done any impact assessment of your initiative?	: Yes
4. What is your Company's direct contribution to community development projects- Amount in INR and the details of the projects undertaken.	: Refer to the Annual Report on CSR Activities
5. Have you taken steps to ensure that this community development initiative is successfully adopted by the community? Please explain in 50 words, or so.	: Yes, through the CSR activities of the Company.

**Principle 9 – Business should engage with and provide value to their customers and consumers in a responsible manner**

1. What percentage of customer complaints/consumer cases are pending as on the end of financial year.	: Consumer complaints received during the financial year have been attended to/redressed. Two consumer cases are pending before a District Consumer Forum.
2. Does the Company display product information on the product label, over and above what is mandated as per local laws? Yes/No/N.A. /Remarks(additional information)	: Yes, the Company displays all requisite product information and safety guidance on the product labels. Certain products also have product manuals, as required, containing therein safety guidance, tips on product efficient use and other product information.
3. Is there any case filed by any stakeholder against the Company regarding unfair trade practices, irresponsible advertising and/or anti-competitive behaviour during the last five years and pending as on end of financial year. If so, provide details thereof, in about 50 words or so.	: The Competition Commission India ("CCI") has imposed penalty of ₹ 17,155.0 Lakhs on the Company vide Order dated April 19, 2018 on certain zinc carbon dry cell battery manufacturers, concerning contravention of the Competition Act, 2002. On an appeal and stay application filed by the Company before the National Company Law Appellate Tribunal, New Delhi, (NCLAT) against the CCI's said Order, the NCLAT has vide its order dated May 9, 2018, stayed the penalty with the direction of depositing 10% of the penalty amount with the Registry of the NCLAT. The same has duly been complied with.
4. Did your Company carry out any consumer survey/ consumer satisfaction trends?	: Yes

# Independent Auditor's Report

**To the Members of  
Eveready Industries India Limited**

## **REPORT ON THE AUDIT OF THE STANDALONE FINANCIAL STATEMENTS**

### **Opinion**

We have audited the accompanying standalone financial statements of **Eveready Industries India Limited** ("the Company"), which comprise the balance sheet as at March 31, 2022, the statement of profit and loss, (including the statement of other comprehensive income), the cash flow statement and the statement of changes in equity for the year then ended, and notes to the standalone financial statements, including a summary of significant accounting policies and other explanatory information (The "standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2022, its profit including other comprehensive income, its cash flows and the changes in equity for the year ended on that date.

### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements for the financial year ended March 31, 2022. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

#### **Descriptions of Key Audit Matter**

##### **A. Valuation of inventories**

(Refer to note 2.15 & 10 to the standalone financial statements).

The Company is having Inventory of ₹ 24,071.74 Lakhs as on March 31, 2022. Inventories are to be valued as per Ind AS 2. As described in the accounting policies in note 2.15 to the standalone financial statements, inventories are carried at the lower of cost and net realisable value. Further the management applies judgment in determining the appropriate provisions against inventory of Stores, Raw Material, Finished goods and Work in progress based upon a detailed analysis of old inventory, net realisable value below cost based upon future plans for sale of inventory

### **Basis for Opinion**

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements' section of our report. We are independent of the Company in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the Standalone Financial Statements under the provisions of the Act and the Rules there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Standalone Financial Statements.

### **Emphasis of Matter**

We draw attention to Note 33.1 to the standalone financial statements which relates to the penalty of ₹ 17,155.00 Lakhs levied by the Competition Commission of India for non-compliance with provisions of the Competition Act 2002, against which an appeal has been filed by the Company with the National Company Law Appellate Tribunal, New Delhi. As per legal advice obtained by the Company, the amount of penalty cannot be reliably estimated at this stage owing to the uncertainty of the future outcome of the litigation. Accordingly, no provision has been made and the same has been disclosed as contingent liability. Our opinion is not modified in respect of these matters.

#### **How we addressed the matter in our audit**

We obtained assurance over the appropriateness of the management's assumptions applied in calculating the value of the inventories and related provisions by:

- Completed a walkthrough of the inventory valuation process and assessed the design and implementation of the key controls addressing the risk.
- Verifying the effectiveness of key inventory controls operating over inventories; including sample based physical verification.
- Reviewing the document and other record related to physical verification of inventories done by the management during the year.
- Verifying for a sample of individual products that costs have been correctly recorded.
- Comparing the net realisable value to the cost price of inventories to check for completeness of the associated provision.
- Reviewing the historical accuracy of inventory provisioning and the level of inventory write-offs during the year. Also Reviewing the estimate and basis of provision made on specific inventories.
- Recomputing provisions recorded to verify that they are in line with the Company policy.

### **Our Conclusion:**

Based on the audit procedures performed, we did not identify any material exceptions in the Inventory valuation

Descriptions of Key Audit Matter	How we addressed the matter in our audit
<p><b>B. Revenue Recognition</b></p> <p>(Refer to note 2.4 &amp; 24 to the standalone financial statements).</p> <p>Revenue is one of the key profit drivers and is therefore susceptible to misstatement. Cut-off is the key assertion in so far as revenue recognition is concerned, since an inappropriate cut-off can result in material misstatement of results for the year. Revenue is recognized when the control of the underlying products has been transferred to customer along with the satisfaction of the Company's performance obligation under a contract with customer. Terms of sales arrangements, including the timing of transfer of control, delivery specifications including Incoterms in case of exports, timing of recognition of sales require significant judgment in determining revenues. The risk is, therefore, that revenue may not get recognised in the correct period.</p> <p>Due to the Company's presence across different marketing regions within the country and the competitive business environment, the estimation of the various types of discounts and incentive schemes to be recognised based on sales made during the year is material and considered to be complex and judgmental.</p> <p>Further the Company provides warranty for sale of its products. The estimation of costs (of repairing and replacing the product which is ascertained to be faulty) in respect of future warranty claims requires application of significant judgement. The provision for warranty is computed based on sales volume and historical information about product failures (and consequential repairs and returns), adjusted for the key developments occurring during the year which may affect the liability.</p> <p>Due to the significant risk associated with revenue recognition in accordance with terms of Ind AS 115 'Revenue from contracts with customers' and the judgments and estimates involved in making the estimation of discounts and incentive and provision for warranty, we determined the recognition of revenue, estimation of discounts and incentive and provision against warranty as a key audit matter.</p>	<p>As part of our audit, we understood the Company's policies and processes, control mechanisms and methods in relation to the revenue recognition, estimation of discounts and incentive and provision for warranty and evaluated the design and operative effectiveness of the financial controls for the above through our test of control procedures.</p> <ul style="list-style-type: none"> <li>• Our audit procedures with regard to revenue recognition included testing controls, automated and manual, around dispatches/deliveries, inventory reconciliations and circularization of receivable balances, substantive testing for cut-offs and analytical review procedures.</li> <li>• Performing procedures to ensure that the revenue recognition criteria adopted by Company for all major revenue streams is appropriate and in line with the Company's accounting policies.</li> <li>• Obtaining and inspecting, on a sample basis, supporting documentation for discounts, incentives and rebates recorded and disbursed during the year as well as credit notes issued after the year end to determine whether these were recorded appropriately.</li> <li>• Our audit procedures included, among other things, the evaluation of the process to calculate the provision for product warranties and the evaluation of the relevant assumptions and their derivation for the measurement of the provisions.</li> <li>• Based on historical data used by the Company to estimate its provisions for product warranties, we assessed the permanence of methods used, the relevance and reliability of underlying data, and calculations applied.</li> <li>• We also compared costs incurred to the previously recognized provisions to assess the quality of the management estimates. Based on the evidence obtained, we concluded that management's process for identifying and quantifying warranty provisions was appropriate and that the resulting provision was reasonable.</li> <li>• Performed procedures to identify any unusual trends of revenue recognition.</li> <li>• Traced disclosure information to accounting records and other supporting documentation.</li> </ul> <p><b>Our Conclusion:</b></p> <p>Based on the audit procedures performed, we did not identify any material exceptions in the revenue recognition, estimation of discounts and incentive and provision against warranty.</p>

### Information Other than the Standalone Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the Standalone Financial Statements and our auditor's report thereon.

Our opinion on the Standalone Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Standalone Financial Statements, or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work

we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

### Managements' Responsibility for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Standalone Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company

and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Financial Statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so. Those charged with governance are also responsible for overseeing the Company's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Standalone Financial Statements**

Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to standalone financial system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Standalone Financial Statements, including the disclosures, and whether the Standalone Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Standalone Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Standalone Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Standalone Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### **Report on Other Legal and Regulatory Requirements**

1. As required by the Companies (Auditor's report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by section 143 (3) of the Act, we report that:
  - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
  - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
  - (c) The Balance Sheet, the Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
  - (d) In our opinion, the aforesaid Standalone Financial Statements comply with the Accounting Standards specified under Section 133 of the Act., read with Companies (Indian Accounting Standards) Rules, 2015, as amended from time to time;
  - (e) On the basis of the written representations received from the directors as on March 31, 2022 taken on record by the Board of Directors, none of the directors are disqualified as on March 31, 2022 from being appointed as a director in terms of Section 164(2) of the Act.



(f) With respect to the adequacy of the internal financial controls with reference to standalone financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".

(g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirement of section 197(16) of the Act:

In our opinion, the managerial remuneration for the year ended March 31, 2022 has been paid/ provided by the Company to its directors in accordance with the provisions of section 197 read with Schedule V to the Act; and

(h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:

I. The Company has disclosed the impact of pending litigations on its financial position in its Standalone Financial Statements – Note 33.1 to the Standalone Financial Statements;

II. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses as on March 31, 2022;

III. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.

IV. (a) The management has represented to us that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person(s) or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the

Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The management has represented to us that, to the best of its knowledge and belief, no funds have been received by the company from any person(s) or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

(c) Based on our audit procedures that are considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) as provided under paragraph 2(h) (iv)(a) & (b) above, contain any material mis-statement.

V. The Company has not declared any dividend in previous financial year which has been paid in current year. Further, no dividend has been declared in current year. Accordingly, the provision of section 123 of the Act is not applicable to the company.

For **Singhi & Co.**

Chartered Accountants

Firm Registration Number: 302049E

**(Navindra Kumar Surana)**

Partner

Place: Kolkata

Date: April 25, 2022

Membership Number: 053816

UDIN: 22053816AHTGYR2238

## Annexure A to the Independent Auditor's Report

**(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of the Company of even date)**

i. a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.

(a) (B) The Company has maintained proper records showing full particulars of intangibles assets.

(b) The property, plant and equipment were physically verified during the year by the Management in accordance with a regular programme of verification which, in our opinion, provides for physical verification of all the property, plant and equipment at reasonable intervals. According to the information and explanation given to us, no material discrepancies were noticed on such verification.

(c) The title deeds of all the immovable properties are held in the name of the Company.

(d) The Company has not revalued its Property, Plant and Equipment (including Right of use assets) or intangible assets during the year ended March 31, 2022.

(e) According to information and explanations given to us and on the basis of our examination of the records of the Company, there are no proceedings initiated or are pending against the Company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 and rules made thereunder.

ii. (a) The management has conducted physical verification of inventory (excluding inventories in transit) at reasonable intervals during the year and discrepancies is less than 10% in aggregate for each class of inventory. In our opinion, the frequency of verification by the management is reasonable and the coverage and procedure for such verification is appropriate.

(b) The Company has been sanctioned working capital limits in excess of Rs. five crores in aggregate from banks and/or financial

institutions during the year on the basis of security of current assets of the Company. The quarterly returns/statements filed by the Company with such banks and financial institutions are in agreement with the books of accounts of the Company.

- iii. (a) to (d) and (f) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not made any investments, provided guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, limited liability partnerships or any other parties during the year. Accordingly, provisions of clauses 3(iii)(a) to 3(iii) (d) & (f) of the Order are not applicable to the Company.
- (e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there is no loan or advance in the nature of loan granted falling due during the year, which has been renewed or extended or fresh loans granted to settle the overdue of existing loans given to same parties.
- iv. In our opinion, and according to the information and explanations given to us, there are no loans, investments, guarantees, and security has been made /provided by the company during the year in respect of which provisions of sections 185 and 186 of the Companies Act, 2013 are applicable and accordingly, the requirement to report on clause 3(iv) of the Order is not applicable to the Company.
- v. The Company has neither accepted any deposits from the public nor accepted any amounts which are deemed to be deposits within the meaning of sections 73 to 76 of the Companies Act and the rules made

thereunder, to the extent applicable. Accordingly, the requirement to report on clause 3(v) of the Order is not applicable to the Company.

- vi. We have broadly reviewed the books of account maintained by the Company pursuant to the rules made by the Central Government for the maintenance of cost records under section 148(1) of the Companies Act, 2013, related to the manufacture of glassware, and are of the opinion that prima facie, the specified accounts and records have been made and maintained. We have not, however, made a detailed examination of the same.
  - vii. (a) According to the information and explanations given to us and the records of the Company examined by us, the Company is generally regular in depositing with appropriate authorities undisputed statutory dues including goods and services tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs and other statutory dues applicable to it.
- According to the information and explanations given to us and based on audit procedures performed by us, no undisputed amounts payable in respect of these statutory dues were outstanding, at the year end, for a period of more than six months from the date they became payable.
- (b) According to the information and explanations given to us and the records of the Company examined by us, the statutory dues related to goods and services tax, provident fund, employees' state insurance, sales-tax, service tax, duty of custom, duty of excise, value added tax, cess, and other statutory dues have not been deposited on account of any dispute, are as follows:

Name of the statute	Nature of dues	Amount (₹ In Lakhs)	Period to which the amount relates	Forum where the dispute is pending
The Uttar Pradesh Value Added Tax Act, 2008	Value Added Tax	0.68	2015-2016	Additional Commissioner of Commercial Tax (Appeals)
Central Sales Tax Act, 1956	Sales Tax	0.35	1998-1999	Additional Commissioner of Commercial Tax
The Orissa Sales Tax Act, 1947	Sales Tax	0.10	1999-2000	Asst. Commissioner of Commercial Tax (Appeals)
Central Sales Tax Act, 1956	Sales Tax	6.09	2001-2002	Asst. Commissioner of Commercial Tax
The Kerala General Sales Tax Act, 1963	Sales Tax	4.52	2000-2001 to 2002-2003	Asst. Commissioner of Commercial Tax
Bihar Finance Act, 1981	Sales Tax	0.80	2005-2006	Asst. Commissioner of Commercial Tax
The Uttar Pradesh Value Added Tax Act, 2008	Value Added Tax	13.79	2011-2012	Commercial Tax Appellate Tribunal
West Bengal Value Added Tax Act, 2003	Value Added Tax	1.27	2013-2014	Joint Commissioner of Commercial Tax
Karnataka Tax on Entry of Goods Act, 1979	Entry Tax	15.10	1994-1995 to 1997-1998	CESTAT Bangalore
The Uttar Pradesh Tax on Entry of Goods Act, 2000	Entry Tax	3.60	2005-2006	Joint Commissioner of Commercial Tax (Appeals)
CGST & SGST Act, 2017	Goods & Service Tax	11.82	2017-2018	Commissioner of Central Tax (Appeals)
CGST & SGST Act, 2017	Goods & Service Tax	30.95	2017-2018, 2018-2019	Goods & service Tax Appellate Tribunal
Customs Act, 1962	Customs Duty	31.31	2005-2006	High Court, Calcutta
Customs Act, 1962	Customs Duty	9.80	2017-2018	Commissioner of Customs (Appeals)
Central Excise Act, 1944	Excise Duty	1496.53	1997-1998 to 2003-2004	High Court of Lucknow
Central Excise Act, 1944	Excise Duty	457.79	2010-2011 to 2013-2014, 2014-2015 to 2015-2016, 2006-2007 to 2017-2018, 2012-2013 to 2016-2017	Customs Excise & Service Tax Appellate Tribunal
Central Excise Act, 1944	Excise Duty	88.52	1997-1998 to 2000-2001, 2004-2005 to 2005-2006, 2014-2015, 2015-2016 to 2017-2018	Commissioner of Central Excise (Appeals)

Name of the statute	Nature of dues	Amount (₹ In Lakhs)	Period to which the amount relates	Forum where the dispute is pending
Central Excise Act, 1944	Excise Duty	43.57	1996-1997 to 1997-1998, 2007-2008 to 2008-2009	Asst. Commissioner of Central Excise
Finance Act, 1994	Service tax	35.60	2012-2013 to 2015-2016, 2009-2010 to 2012-2013	Customs Excise & Service Tax Appellate Tribunal
The Employees State Insurance Act, 1948	Employees State Insurance	33.00	2001-2003	Employee State Insurance Court
The Employees State Insurance Act, 1948	Employees State Insurance	0.23	June 2000 to March 2003	Employee State Insurance Court

- viii. The Company has not surrendered or disclosed any transaction, previously unrecorded in the books of account, in the tax assessments under the Income Tax Act, 1961(43 of 1961) as income during the year. Accordingly, the requirement to report on clause 3(viii) of the Order is not applicable to the Company.
- ix. (a) The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender.
- (b) The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (c) In our opinion and according to the information and explanations given to us by the management, term loans were applied for the purpose for which the loans were obtained.
- (d) On an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- (e) According to the information and explanations given to us and on an overall examination of the financial statements of the company, we report that the company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures as defined under Companies Act, 2013.
- (f) According to the information and explanations given to us and procedures performed by us, we report that the company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies (as defined under Companies Act, 2013).
- x. (a) The Company has not raised any money during the year by way of initial public offer / further public offer (including debt instruments) hence, the requirement to report on clause 3(x)(a) of the Order is not applicable to the Company.
- (b) The Company has not made any preferential allotment or private placement of shares /fully or partially or optionally convertible debentures during the year under audit and hence, the requirement to report on clause 3(x)(b) of the Order is not applicable to the Company.
- xi. (a) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, we have neither come across any instance of material fraud by the Company or on the Company, noticed or reported during the year, nor have we been informed of any such case by the Management.
- (b) According to the information and explanations given to us, no report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.
- (c) As represented to us by the management, there are no whistleblower complaints received by the Company during the year.
- xii. (a)(b)(c) The Company is not a Nidhi Company as per the provisions of the Companies Act, 2013. Therefore, the requirement to report on clause 3(xii)(a) (b) & (c) of the Order is not applicable to the Company.
- xiii. In our opinion and according to the information and explanations given to us, transactions with the related parties are in compliance with sections 177 and 188 of Companies Act, 2013 where applicable and the details have been disclosed in the notes to the financial statements, as required by the applicable accounting standards.
- xiv. (a) In our opinion and based on our examination, the company has an internal audit system commensurate with the size and nature of its business.
- (b) We have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.
- xv. In our opinion during the year the Company has not entered into any non-cash transactions with its Directors or persons connected with its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi. (a) The provisions of section 45-IA of the Reserve Bank of India Act, 1934 (2 of 1934) are not applicable to the Company. Accordingly, the requirement to report on clause (xvi)(a) of the Order is not applicable to the Company.
- (b) The Company has not conducted any Non-Banking Financial or Housing Finance activities without obtained a valid Certificate of Registration (CoR) from the Reserve Bank of India as per the Reserve Bank of India Act, 1934.
- (c) The Company is not a Core Investment Company as defined in the regulations made by Reserve Bank of India. Accordingly, the requirement to report on clause 3(xvi)(c) of the Order is not applicable to the Company.

- (d) In our opinion, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under clause 3(xvi)(d) of the Order is not applicable.
- xvii. The Company has not incurred cash losses in the current financial year. In the immediately preceding financial year, the Company had not incurred cash losses.
- xviii. There has been no resignation of the statutory auditors during the year and accordingly requirement to report on Clause 3(xviii) of the Order is not applicable to the Company.
- xix. According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability

of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the company as and when they fall due.

- xx. (a) In our opinion and according to the information and explanations given to us, in respect of other than ongoing projects, there are no unspent amounts that are required to be transferred to a fund specified in Schedule VII of the Companies Act (the Act), in compliance with second proviso to sub section 5 of section 135 of the Act.
- (b) In our opinion and according to the information and explanations given to us, there are no unspent amounts in respect of ongoing projects, that are required to be transferred to a special account in compliance of provision of sub section (6) of section 135 of Companies Act.
- xxi. The report of the following components incorporated in India included in the consolidated financial statements has not been provided to us by its auditor till the date of our auditor's report. The consolidation financial statements have been prepared based on the management certified financial statements of these components.

SL Name	CIN	Subsidiary/ Associate
1 Greendale India Limited	U15100WB2011PLC162493	Subsidiary
2 Preferred Consumer Products Private Limited	U15549WB2018FTC226421	Associate

For **Singhi & Co.**  
 Chartered Accountants  
 Firm Registration Number: 302049E

**(Navindra Kumar Surana)**  
 Partner

Membership Number: 053816  
 UDIN: 22053816AHTGYR2238

Place: Kolkata  
 Date: April 25, 2022

# Annexure B to the Independent Auditor's Report

**(Referred to in paragraph 2 (f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of even date)**

## **Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")**

We have audited the internal financial controls with reference to standalone financial statements of Eveready Industries India Limited ("the Company") as of March 31, 2022 in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date.

### **Management's Responsibility for Internal Financial Controls**

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on the internal financial controls with reference to standalone financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls and both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to standalone financial statements was established and maintained and if such controls operated effectively in all material respects.

An audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to standalone financial statements and their operating effectiveness. Our audit of internal financial controls with reference to standalone financial statements included obtaining an understanding of internal financial controls with reference to standalone financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to standalone financial statements.

## **Meaning of Internal Financial Controls with reference to standalone financial statements**

A company's internal financial control with reference to standalone financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of standalone financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to standalone financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the standalone financial statements.

## **Inherent Limitations of Internal Financial Controls with reference to standalone financial statements**

Because of the inherent limitations of internal financial controls with reference to standalone financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to standalone financial statements to future periods are subject to the risk that the internal financial control with reference to standalone financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### **Opinion**

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls with reference to standalone financial statements and such internal financial controls with reference to standalone financial statements were operating effectively as at March 31, 2022, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **Singhi & Co.**  
Chartered Accountants  
Firm Registration Number: 302049E

**(Navindra Kumar Surana)**  
Partner

Place: Kolkata  
Date: April 25, 2022

Membership Number: 053816  
UDIN: 22053816AHTGYR2238



# Balance Sheet

As at the year ended March 31, 2022

		₹ Lakhs	
Particulars	Note No.	As at March 31, 2022	As at March 31, 2021
<b>A ASSETS</b>			
<b>1 Non-current assets</b>			
(a) Property, plant and equipment (including Right of Use Assets)	3	30,035.11	30,787.28
(b) Capital work-in-progress	3	286.12	267.45
(c) Intangible assets	4	469.31	615.38
(d) Intangible assets under development	4	126.74	14.15
(e) Financial assets			
(i) Investments	5	1,015.61	1,015.61
(ii) Loans	6	80.55	98.39
(iii) Other financial assets	7	801.15	746.18
(f) Non-current tax assets (net)	8	2,407.24	3,155.83
(g) Other non-current assets	9	1,308.58	1,180.72
(h) Deferred tax assets (net)	19	17,261.33	16,692.27
<b>Total non-current assets</b>		<b>53,791.74</b>	<b>54,573.26</b>
<b>2 Current assets</b>			
(a) Inventories	10	24,071.74	24,542.94
(b) Financial assets			
(i) Trade receivables	11	3,558.21	3,541.83
(ii) Cash and cash equivalents	12A	4,377.59	7,183.77
(iii) Other balances with banks	12B	824.23	1,296.73
(iv) Loans	6	52.91	48.43
(v) Other financial assets	7	2,718.82	4,950.04
(c) Other current assets	9	5,408.55	6,741.92
<b>Total current assets</b>		<b>41,012.05</b>	<b>48,305.66</b>
<b>TOTAL ASSETS</b>		<b>94,803.79</b>	<b>1,02,878.92</b>
<b>B EQUITY AND LIABILITIES</b>			
<b>1 Equity</b>			
(a) Equity share capital	13	3,634.36	3,634.36
(b) Other equity	14	25,875.12	21,275.40
<b>Total equity</b>		<b>29,509.48</b>	<b>24,909.76</b>
<b>Liabilities</b>			
<b>2 Non-current liabilities</b>			
(a) Financial liabilities			
(i) Borrowings	15	18,353.75	22,038.29
(ii) Lease liabilities	16	1,984.47	1,740.73
(iii) Other financial liabilities	17A	394.73	394.73
(b) Provisions	18	612.47	621.42
<b>Total non-current liabilities</b>		<b>21,345.42</b>	<b>24,795.17</b>
<b>3 Current liabilities</b>			
(a) Financial liabilities			
(i) Borrowings	20	18,711.98	20,323.38
(ii) Lease liabilities	16	500.41	596.65
(iii) Trade payables			
Total outstanding dues of micro and small enterprises	21	1,312.98	771.71
Total outstanding dues of creditors other than micro and small enterprises	21	15,168.66	17,276.40
(iv) Other financial liabilities	17B	1,380.52	7,030.50
(b) Other current liabilities	22	4,007.64	4,234.51
(c) Provisions	18	1,540.27	1,739.12
(d) Current tax liabilities (net)	23	1,326.43	1,201.72
<b>Total current liabilities</b>		<b>43,948.89</b>	<b>53,173.99</b>
<b>TOTAL LIABILITIES</b>		<b>65,294.31</b>	<b>77,969.16</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>94,803.79</b>	<b>1,02,878.92</b>
<b>See accompanying notes forming part of the standalone financial statements</b>			

This is the Standalone Balance Sheet referred to in our report of even date.

For and on behalf of the Board of Directors

For **Singhi & Co.**  
Chartered Accountants  
Firm Registration Number : 302049E

**S. Saha** **A. Dhar**  
Managing Director (DIN: 00112375) Director (DIN: 03197285)

**Navindra Kumar Surana**  
Partner  
Membership Number:053816

**I. Roy Chowdhury** **B. R. Saha**  
Joint CFO Joint CFO

Place: Kolkata  
Date: April 25, 2022

Place: Kolkata  
Date: April 25, 2022

**T. Punwani**  
Vice President - Legal & Company Secretary

# Statement of Profit and Loss

For the year ended March 31, 2022

		₹ Lakhs	
Particulars	Note No.	For the year ended March 31, 2022	For the year ended March 31, 2021
1 Revenue from operations	24	1,20,675.54	1,24,898.67
2 Other income	25	468.87	418.12
3 <b>Total Income (1+2)</b>		<b>1,21,144.41</b>	<b>1,25,316.79</b>
4 <b>Expenses</b>			
(a) Cost of materials consumed	26.a	45,669.07	43,130.16
(b) Purchases of stock-in-trade (traded goods)	26.b	25,373.33	26,055.18
(c) Changes in inventories of finished goods, work-in-progress and stock-in-trade	26.c	1,065.81	(681.02)
(d) Employee benefits expense	27	14,843.71	14,262.84
(e) Finance costs	28	4,803.01	5,202.69
(f) Depreciation and amortisation expenses	29	2,747.39	2,723.16
(g) Other expenses	30	21,695.13	19,659.79
<b>Total Expenses</b>		<b>1,16,197.45</b>	<b>1,10,352.80</b>
5 <b>Profit before exceptional items and tax (3 - 4)</b>		<b>4,946.96</b>	<b>14,963.99</b>
6 Exceptional Items	31	-	(62,970.43)
7 <b>Profit/(Loss) before tax (5+/-6)</b>		<b>4,946.96</b>	<b>(48,006.44)</b>
8 <b>Income Tax Expense</b>			
(a) Current tax expense	32.a	767.73	432.97
(b) Deferred tax (i+ii)	32.a	(569.06)	(17,525.99)
(i) On other than exceptional items		(569.06)	(428.32)
(ii) On exceptional items		-	(17,097.67)
<b>Total Tax Expense (a+b)</b>		<b>198.67</b>	<b>(17,093.02)</b>
9 <b>Profit/(Loss) for the year (7-8)</b>		<b>4,748.29</b>	<b>(30,913.42)</b>
10 <b>Other Comprehensive Income</b>			
Items that will not be reclassified to profit or loss			
a) Remeasurement (loss)/gain on defined benefit plans	13.5	(166.80)	133.97
b) Income tax related to above	13.5	18.23	(23.41)
<b>Total Other Comprehensive Income</b>		<b>(148.57)</b>	<b>110.56</b>
11 <b>Total Comprehensive Income for the year (9+10)</b>		<b>4,599.72</b>	<b>(30,802.86)</b>
12 <b>Earnings Per Share - of ₹ 5/- each</b>			
(a) Basic	33.6.a	6.53	(42.53)
(b) Diluted	33.6.b	6.53	(42.53)
<b>See accompanying notes forming part of the standalone financial statements</b>			

This is the Standalone Statement of Profit and Loss referred to in our report of even date.

For and on behalf of the Board of Directors

For **Singhi & Co.**

Chartered Accountants

Firm Registration Number : 302049E

**Navindra Kumar Surana**

Partner

Membership Number:053816

Place: Kolkata

Date: April 25, 2022

**S. Saha**

Managing Director (DIN: 00112375)

**I. Roy Chowdhury**

Joint CFO

Place: Kolkata

Date: April 25, 2022

**A. Dhar**

Director (DIN: 03197285)

**B. R. Saha**

Joint CFO

**T. Punwani**

Vice President - Legal & Company Secretary

# Statement of Cash Flow

For the year ended March 31, 2022

Particulars	For the year ended March 31, 2022		For the year ended March 31, 2021	
<b>A Cash flow from operating activities</b>				
Profit/(Loss) before tax after exceptional items		4,946.96		(48,006.44)
<i>Adjustments for:</i>				
Depreciation and amortisation expenses	2,747.39		2,723.16	
(Profit)/loss on sale of property, plant and equipment	(39.39)		284.40	
Adjustments for exceptional items	-		62,970.43	
Finance costs	4,803.01		5,202.69	
Interest and other income	(429.48)		(266.01)	
Allowance for doubtful trade receivables, advances and inventories	2,537.07		1,467.04	
Provision for indirect taxes	13.45		274.88	
Provisions/liabilities no longer required written back	-		(100.00)	
Unrecoverable loan written off	-		172.00	
Net unrealised foreign exchange loss/(gain)	6.72	9,638.77	6.06	72,734.65
<b>Operating profit before working capital changes</b>	<b>14,585.73</b>		<b>24,728.21</b>	
<i>Changes in working capital:</i>				
<i>Adjustments for (increase) / decrease in operating assets:</i>				
Inventories	32.13		(3,717.68)	
Trade receivables	(35.89)		1,745.18	
Loans (current and non-current)	13.36		(11.74)	
Other assets (current and non-current)	148.47		(1,673.55)	
Other financial assets (current and non-current)	1,115.44		951.13	
<i>Adjustments for increase / (decrease) in operating liabilities:</i>				
Trade payables	(1,573.19)		(443.55)	
Other financial liabilities (current and non-current)	(269.58)		(510.96)	
Other liabilities (current and non-current)	(226.87)		1,229.27	
Provisions (current and non-current)	(388.05)	(1,184.18)	52.98	(2,378.92)
<b>Cash generated from operations (after exceptional items)</b>	<b>13,401.55</b>		<b>22,349.29</b>	
Income taxes refund / (paid)		123.79		(5,194.25)
<b>Net cash generated from operating activities (A)</b>	<b>13,525.34</b>		<b>17,155.04</b>	
<b>B Cash flow from investing activities</b>				
Purchase of property, plant and equipment and intangible assets, including capital advances	(1,188.45)		(1,175.41)	
Proceeds from sale of property, plant and equipment	41.88		-	
Deposit with banks	465.40		(1,245.13)	
Loan given to others	-		(8,475.49)	
Payment for accrued liability towards guarantees	(5,278.24)		-	
Loan realised from others	200.00		-	
Interest received	229.48		366.01	
<b>Net cash used in investing activities (B)</b>	<b>(5,529.93)</b>		<b>(10,530.02)</b>	

# Statement of Cash Flow

For the year ended March 31, 2022

	₹ Lakhs	
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
<b>C. Cash flow from financing activities</b>		
Proceeds from non-current borrowings	4,915.00	12,182.51
Repayment of non-current borrowings	(10,186.58)	(7,118.61)
Proceeds from other current borrowings	2,450.00	4,571.39
Repayment of other current borrowings	(2,194.38)	(4,938.58)
Finance cost	(4,831.80)	(4,219.96)
Principal payment of lease liabilities	(953.83)	(873.17)
<b>Net cash used in from financing activities (C)</b>	<b>(10,801.59)</b>	<b>(396.42)</b>
<b>Net (decrease)/increase in cash and cash equivalents (A + B + C)</b>	<b>(2,806.18)</b>	<b>6,228.60</b>
Cash and cash equivalents at the beginning of the year	7,183.77	955.17
<b>Cash and cash equivalents at the end of the year</b>	<b>4,377.59</b>	<b>7,183.77</b>

Note: The above Standalone Statement of Cash Flow has been prepared under the "Indirect Method" as set out in Ind AS 7- "Statement of Cash Flows"

## Reconciliation of Cash and cash equivalents as per the Standalone Statement of Cash Flow

	₹ Lakhs	
Particulars	As at March 31, 2022	As at March 31, 2021
<b>Cash and cash equivalents</b>		
(a) Cash in hand	6.53	12.62
(b) Balances with banks		
- In current accounts	4,371.06	7,171.15
<b>Total - Cash and cash equivalents (Refer Note 12 A)</b>	<b>4,377.59</b>	<b>7,183.77</b>
<b>See accompanying notes forming part of the standalone financial statements</b>		

This is the Standalone Statement of Cash Flow referred to in our report of even date.

For and on behalf of the Board of Directors

For **Singhi & Co.**  
Chartered Accountants  
Firm Registration Number : 302049E

**S. Saha**  
Managing Director (DIN: 00112375)

**A. Dhar**  
Director (DIN: 03197285)

**Navindra Kumar Surana**  
Partner  
Membership Number:053816

**I. Roy Chowdhury**  
Joint CFO

**B. R. Saha**  
Joint CFO

Place: Kolkata  
Date: April 25, 2022

Place: Kolkata  
Date: April 25, 2022

**T. Punwani**  
Vice President - Legal & Company Secretary

# Statement of Changes in Equity

For the financial year ended March 31, 2022

## A. EQUITY SHARE CAPITAL

Particulars	₹ Lakhs
<b>Balance as at April 1, 2020</b>	<b>3,634.36</b>
Changes in equity share capital during the year	-
<b>Balance as at April 1, 2021</b>	<b>3,634.36</b>
Changes in equity share capital during the year	-
<b>Balance as at March 31, 2022</b>	<b>3,634.36</b>

## B. OTHER EQUITY

Particulars	Reserves and Surplus					₹ Lakhs
	Securities premium reserve	Capital reserve	Development allowance reserve	Amalgamation reserve	Retained earnings	Total
<b>Balance as at April 1, 2020</b>	<b>16,412.11</b>	<b>12,356.60</b>	<b>3.50</b>	<b>300.42</b>	<b>23,005.63</b>	<b>52,078.26</b>
Profit/(Loss) for the year	-	-	-	-	(30,913.42)	(30,913.42)
Other comprehensive income for the year, net of income tax	-	-	-	-	110.56	110.56
<b>Total comprehensive income for the year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(30,802.86)</b>	<b>(30,802.86)</b>
<b>Balance as at March 31, 2021</b>	<b>16,412.11</b>	<b>12,356.60</b>	<b>3.50</b>	<b>300.42</b>	<b>(7,797.23)</b>	<b>21,275.40</b>
Profit/(Loss) for the year	-	-	-	-	4,748.29	4,748.29
Other comprehensive income for the year, net of income tax	-	-	-	-	(148.57)	(148.57)
<b>Total comprehensive income for the year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,599.72</b>	<b>4,599.72</b>
<b>Balance as at March 31, 2022</b>	<b>16,412.11</b>	<b>12,356.60</b>	<b>3.50</b>	<b>300.42</b>	<b>(3,197.51)</b>	<b>25,875.12</b>
<b>See accompanying notes forming part of the standalone financial statements</b>						

This is the Standalone Statement of Changes in Equity referred to in our report of even date.

For and on behalf of the Board of Directors

For **Singhi & Co.**  
Chartered Accountants  
Firm Registration Number : 302049E

**S. Saha**  
Managing Director (DIN: 00112375)

**A. Dhar**  
Director (DIN: 03197285)

**Navindra Kumar Surana**  
Partner  
Membership Number:053816

**I. Roy Chowdhury**  
Joint CFO

**B. R. Saha**  
Joint CFO

Place: Kolkata  
Date: April 25, 2022

Place: Kolkata  
Date: April 25, 2022

**T. Punwani**  
Vice President - Legal & Company Secretary



# Notes forming part of the financial statements

Note	Particulars
<b>1</b>	<p><b>CORPORATE INFORMATION</b></p> <p>Eveready Industries India Limited ("the Company") is in the business of manufacture and marketing of batteries and flashlights under the brand name of "Eveready". The Company also distributes a wide range of electrical products and small home appliances. The Company is a Public Limited Company incorporated and domiciled in India with its registered office at 2, Rainey Park, Kolkata 700019. Eveready has its manufacturing facilities at Lucknow, Noida, Haridwar, Maddur, Kolkata and Goalpara (Assam) and is supported by a sales and distribution network across the country.</p>
<b>2</b>	<p><b>SIGNIFICANT ACCOUNTING POLICIES</b></p>
<b>2.1</b>	<p><b>Statement of compliance</b></p> <p>In accordance with the notification issued by the Ministry of Corporate Affairs, the financial statements of the Company have been prepared in accordance with the Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 and presentation requirements of Division II of Schedule III to the Companies Act, 2013, (Ind AS compliant Schedule III), as applicable to the Standalone Financial Statements.</p>
<b>2.2</b>	<p><b>Basis of accounting and preparation of financial statements</b></p> <p>The financial statements have been prepared on the historical cost basis except for the following:</p> <ul style="list-style-type: none"> <li>(i) certain financial instruments that are measured at fair value</li> <li>(ii) assets held for sale-measured at lower of carrying amount and fair value less cost to sell and</li> <li>(iii) defined benefit plans- plan assets measured at fair value.</li> </ul> <p>Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.</p> <p>Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these financial statements is determined on such a basis, except for leasing transactions that are within the scope of Ind AS 116, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in Ind AS 2 or value in use in Ind AS 36.</p> <p>In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2, or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:</p> <ul style="list-style-type: none"> <li>• Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access at the measurement date;</li> <li>• Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and</li> <li>• Level 3 inputs are unobservable inputs for the asset or liability.</li> </ul>
<b>2.3</b>	<p><b>Use of estimates and judgement</b></p> <p>The preparation of the financial statements in conformity with Ind AS requires the management to make estimates and assumptions considered in the reported amounts of assets and liabilities (including contingent liabilities) and the reported income and expenses during the year. The management believes that the estimates used in preparation of the financial statements are prudent and reasonable. Future results could differ due to these estimates and the differences between the actual results and the estimates are recognised in the periods in which the results are known / materialise. The following paragraphs explain areas that are considered more critical, involving a higher degree of judgment and complexity.</p> <p><b>a. Impairment of non-current assets</b></p> <p>Ind AS 36 requires that the Company assesses conditions that could cause an asset or a Cash Generating Unit (CGU) to become impaired and to test recoverability of potentially impaired assets. These conditions include internal and external factors such as significant changes in the Company's planned use of the assets or a significant adverse change in the expected prices, sales volumes or raw material cost. The</p>

# Notes forming part of the financial statements

Note	Particulars
	<p>identification of CGUs involves judgment, including assessment of where active markets exist, and the level of interdependency of cash inflows. The Company has identified the entire plant as its CGU. Calculation of value in use is a discounted cash flow calculation based on continued use of the assets in its present condition, excluding potential exploitation of improvement or expansion potential. Determination of the recoverable amount involves management estimates on highly uncertain matters, such as commodity prices and their impact on markets and prices for upgraded products, development in demand, inflation, operating expenses and tax and legal systems. The Company uses internal business plans, quoted market prices and the Company's best estimate of commodity prices, currency rates, discount rates and other relevant information. A detailed forecast is developed over the period of three years with projections thereafter. For calculating value in use, cash flows are generally increased by expected inflation.</p>
<b>b.</b>	<p><b>Employee retirement plans</b></p> <p>The Company provides both defined benefit employee retirement plans and defined contribution plans. Measurement of pension and other superannuation costs and obligations under such plans require numerous assumptions and estimates that can have a significant impact on the recognized costs and obligations, such as future salary level, discount rate, attrition rate and mortality. Government bond yield is considered as discount rate. Assumptions for salary increase in the remaining service period for active plan participants are based on expected salary increase. Changes in these assumptions can influence the net asset or liability for the plan as well as the pension cost.</p>
<b>c.</b>	<p><b>Taxes</b></p> <p>The Company calculates income tax expense based on reported income. Deferred income tax expense is calculated based on the differences between the carrying value of assets and liabilities for financial reporting purposes and their respective tax basis that are considered temporary in nature. Valuation of deferred tax assets is dependent on management's assessment of future recoverability of the deferred benefit. Expected recoverability may result from expected taxable income in the future, planned transactions or planned tax optimizing measures. Economic conditions may change and lead to a different conclusion regarding recoverability.</p>
<b>d.</b>	<p><b>Extension and termination options in leases</b></p> <p>Extension and termination options are included in many of the leases. In determining the lease term the management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. This assessment is reviewed if a significant event or a significant change in circumstances occurs which affects this assessment and that is within the control of the Company.</p>
<b>e.</b>	<p><b>Useful lives of property, plant and equipment and intangible assets</b></p> <p>Management reviews its estimate of the useful lives of depreciable/ amortisable assets at each reporting date, based on the expected utility of the assets. Uncertainties in these estimates relate to technical and economic obsolescence that may change the utility of IT equipment, software and other plant and equipment.</p>
<b>f.</b>	<p><b>Recoverability of advances/receivables</b></p> <p>At each Balance Sheet date, based on discussions with the respective counter-parties and internal assessment of their credit worthiness, the management assesses the recoverability of outstanding receivables and advances. Such assessment requires significant management judgment based on financial position of the counter-parties, market information and other relevant factors.</p>
<b>g.</b>	<p><b>Fair Value Measurement</b></p> <p>The Company applies valuation techniques to determine the fair value of financial instruments (where active market quotes are not available) and non-financial assets. This involves developing estimates and assumptions consistent with the market participants to price the instrument. The Company's assumptions are based on observable data as far as possible, otherwise on the best information available. Estimated fair values may vary from the actual prices that would be achieved in an arm's length transaction at the reporting date.</p>
<b>h.</b>	<p><b>Contingent assets and liabilities, uncertain assets and liabilities</b></p> <p>Liabilities that are uncertain in timing or amount are recognized when a liability arises from a past event and an outflow of cash or other resources is probable and can be reasonably estimated. Contingent liabilities are possible obligations where a future event will determine whether the Company will be required to make a payment to settle the liability, or where the size of the payment cannot be determined</p>

## Notes forming part of the financial statements

Note	Particulars
	<p>reliably. Material contingent liabilities are disclosed unless a future payment is considered remote. Evaluation of uncertain liabilities and contingent liabilities and assets requires judgement and assumptions regarding the probability of realisation and the timing and amount, or range of amounts, that may ultimately be incurred. Such estimates may vary from the ultimate outcome as a result of differing interpretations of laws and facts.</p>
<b>i.</b>	<p><b>Application of Ind AS 115</b></p> <p>Revenue is recognised upon transfer of control of promised products or services to customers in an amount that reflects the consideration which the Company expects to receive in exchange for those products or services. Revenue is measured based on the transaction price, which is the consideration, adjusted for volume discounts, price concessions and incentives, if any, as specified in the contract with the customer. The Company exercises judgment in determining whether the performance obligation is satisfied at a point in time or over a period of time. The Company considers indicators such as how customer consumes benefits as services are rendered or who controls the asset as it is being created or existence of enforceable right to payment for performance to date and alternate use of such product or service, transfer of significant risks and rewards to the customer, acceptance of delivery by the customer, etc.</p>
<b>j.</b>	<p><b>Estimation uncertainty relating to the global health pandemic on COVID-19</b></p> <p>The management has considered the possible impacts of disruptions caused by the COVID-19 spread, on its various operations, including assessment of the liquidity and going concern assumptions and the carrying value of inventories, receivables and other financial assets as at March 31, 2022. Based on such assessment, it has concluded that none of the assets are likely to be impaired. The Company will continue to monitor future economic conditions and its consequent impact on the business operations, given the uncertain nature of the pandemic.</p>
<b>2.4</b>	<p><b>Revenue recognition</b></p> <p>Pursuant to adoption of Ind AS 115, Revenue from contracts with customers are recognised when the control over the goods or services promised in the contract are transferred to the customer. The amount of revenue recognised depicts the transfer of promised goods and services to customers for an amount that reflects the consideration to which the Company is entitled to in exchange for the goods and services.</p> <p><b>Sale of goods</b></p> <p>Revenue from sale of goods is recognised when control of the products has transferred, being when the products are despatched to the customers and the customer has full discretion over the channel and price to sell the products, and there is no unfulfilled obligation that could affect the customer's acceptance of the products. Revenue is recognised based on the price specified in the contract, net of the estimated discounts. Accumulated experience is used to estimate and provide for the discounts, using the expected value method, and revenue is only recognised to the extent that it is highly probable that a significant reversal will not occur. A contract liability is recognised for expected discounts payable to customers in relation to sales made until the end of the reporting period. A receivable is recognised when the goods are despatched as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.</p> <p>Revenue excludes Goods and Services Tax (GST).</p> <p><b>Unfulfilled Performance Obligations</b></p> <p>The Company provides certain benefits to customers for purchasing products from the Company. These provide a material right to customers that they would not receive without entering into a contract. Therefore the promise to provide such benefits to the customer is a separate performance obligation. The transaction price is allocated to the product and the benefit to be provided on a relative stand-alone selling price basis. The management estimates the stand-alone selling price per unit on the basis of providing cost of such benefit. These estimates are established using historical information on the nature, frequency and average cost of obligations and management estimates regarding possible future incidents. To the extent these benefits are not settled/ disbursed till the end of a reporting period these are recorded. Contract liability is recognised until the benefit is provided which is expected to be less than 12 months.</p> <p><b>Interest income</b></p> <p>Interest income on financial asset is accrued on a time proportion basis by reference to the principal amount outstanding and the applicable effective interest rate.</p>

# Notes forming part of the financial statements

Note	Particulars
<b>2.5</b>	<b>Foreign currency transactions and translations</b> The functional currency of the Company is Indian rupee (₹). Foreign currency transactions are initially recorded at the spot rates on the date of the transactions. Monetary assets and liabilities related to foreign currency transactions remaining unsettled at the end of the year are translated at year-end rates. The difference in translation of monetary assets and liabilities and realised gains and losses on foreign currency transactions are recognised in the Statement of Profit and Loss.
<b>2.6</b>	<b>Borrowing costs</b> Borrowing costs include interest, amortisation of ancillary costs incurred and exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost. Costs in connection with the borrowing of funds to the extent not directly related to the acquisition of qualifying assets are charged to the Statement of Profit and Loss over the tenure of the loan. Borrowing costs, allocated to and utilised for qualifying assets, pertaining to the period from commencement of activities relating to construction / development of the qualifying asset upto the date of capitalisation of such asset are added to the cost of the assets.
<b>2.7</b>	<b>Government grants, subsidies and export incentives</b> Government grants and subsidies are recognised when there is reasonable assurance that the Company will comply with the conditions attached to them and the grants / subsidy will be received. Export benefits are accounted for in the year of exports based on eligibility and when there is no uncertainty in receiving the same. Other government grants and subsidies are recognised as income over the periods necessary to match them with the costs for which they are intended to compensate, on a systematic basis.
<b>2.8</b>	<b>Employee benefits</b>
<b>2.8.1</b>	<b>Short-term Employee Benefits</b> Liabilities for short-term employee benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current (creditors for accrued wages and salaries) in the Balance Sheet.
<b>2.8.2</b>	<b>Post - employment benefits</b> <b>Defined Benefit Plans:</b> The liability or asset recognised in the Balance Sheet in respect of defined benefit plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually at year end by actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation. The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in 'Employee Benefits Expense' in the Statement of Profit and Loss. Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in Other Comprehensive Income. These are included in 'Retained Earnings' in the Statement of Changes in Equity. Changes in the present value of the defined benefit obligations resulting from plan amendments or curtailments are recognised immediately in profit or loss as past service cost.
	<b>Defined Contribution Plans</b> Contributions under Defined Contribution Plans payable in keeping with the related schemes are recognised as expenses for the period in which the employee has rendered the service.

# Notes forming part of the financial statements

Note	Particulars
<b>2.8.3</b>	<p><b>Other long-term employee benefits</b></p> <p>The liabilities for leave are not expected to be settled wholly within 12 months after the end of the period in which the employees render the related service. They are therefore measured annually at year end by actuaries as the present value of expected future benefits in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. The benefits are discounted using the market yields on government bonds at the end of the reporting period that have terms approximating to the terms of the related obligation. Remeasurements as a result of experience adjustments and changes in actuarial assumptions are recognised in profit or loss.</p>
<b>2.9</b>	<p><b>Leases</b></p> <p>The Company's lease assets primarily consist of leases for land and buildings. The Company assesses whether a contract contains a lease, at inception of a contract.</p> <p>At the date of commencement of the lease, the Company recognizes a Right of Use (ROU) asset and a corresponding Lease Liability for all lease arrangements in which it is a lessee, except for leases with a term of 12 months or less (short-term leases) and low value leases. For these short-term and low-value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.</p> <p>Certain lease arrangements includes the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised.</p> <p>The ROU assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses. The ROU assets are not presented as a separate line in the Balance Sheet but presented below similar owned assets as a separate line in the PPE note under "Notes forming part of the Financial Statements".</p> <p>ROU assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. The lease payments are discounted using the weighted average cost of capital to the portfolio of lease assets. Lease liabilities are remeasured with a corresponding adjustment to the related ROU asset if the Company changes its assessment of whether it will exercise an extension or a termination option. Lease liability and ROU assets have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.</p>
<b>2.10</b>	<b>Income tax</b>
<b>2.10.1</b>	<p><b>Current tax</b></p> <p>Current tax is the amount of tax payable on the taxable profit for the year as determined in accordance with the applicable tax rates and provisions of the Income Tax Act, 1961.</p> <p>Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is considered as an asset if there is convincing evidence that the Company will pay normal income tax. Accordingly, MAT is recognised as an asset in the Balance Sheet when it is probable that future economic benefit associated with it will flow to the Company.</p>
<b>2.10.2</b>	<p><b>Deferred tax</b></p> <p>Deferred tax is recognised on temporary differences, being the differences between the taxable income and the accounting income that originate in one period and are capable of reversal in one or more subsequent periods. Deferred tax is measured using the tax rates and the tax laws enacted or substantively enacted as at the reporting date. Deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised for all deductible temporary differences of items only to the extent that it is probable that sufficient future taxable income will be available against which these can be realised. Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by the same governing tax laws and the Company has a legally enforceable right for such set off. Deferred tax assets are reviewed at each balance sheet date for their realisability.</p>
<b>2.10.3</b>	<p><b>Current and deferred tax for the year</b></p> <p>Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.</p>



# Notes forming part of the financial statements

Note	Particulars
<b>2.11</b>	<p><b>Property, plant and equipment</b></p> <p>Property, plant and equipment are carried at cost less accumulated depreciation and impairment losses, if any. The cost of property, plant and equipment comprises its purchase price net of any trade discounts and rebates, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the asset ready for its intended use, other incidental expenses and interest on borrowings attributable to acquisition of qualifying property, plant and equipment up to the date the asset is ready for its intended use. Subsequent expenditure on property, plant and equipment after its purchase / completion is capitalised only if such expenditure results in an increase in the future benefits from such asset beyond its previously assessed standard of performance. Property, plant and equipment acquired and put to use for project purpose are capitalised and depreciation thereon is included in the project cost till the project is ready for its intended use.</p> <p><b>Depreciation</b></p> <p>Depreciation on property, plant and equipment has been provided on the straight-line method as per the useful life prescribed in Schedule II to the Companies Act, 2013 except in respect of the following categories of assets, in whose case the life of the assets has been assessed as under based on technical advice, taking into account the nature of the asset, the estimated usage of the asset, the operating conditions of the asset, past history of replacement, anticipated technological changes, manufacturers warranties and maintenance support, etc.:</p> <p>Factory building - 25 years</p> <p>Plant and equipment (other than moulds-3 shifts) - 20 years</p> <p>Plant and equipment (other than moulds-2 shifts) - 26.67 years</p> <p>Plant and equipment (other than moulds-1 shift) - 40 years</p> <p>Moulds - 3 years</p> <p>Vehicles - 3 years</p> <p>Right of Use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.</p> <p>Freehold land is not depreciated, except for improvements to the land included therein.</p> <p>The estimated useful lives of the assets, residual values and depreciation method are reviewed regularly and are revised, whenever necessary.</p> <p><b>Capital work-in-progress:</b></p> <p>Projects under which assets are not yet ready for their intended use are carried at cost, comprising direct cost, related incidental expenses and attributable interest.</p> <p>An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal / retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.</p>
<b>2.12</b>	<p><b>Investment property</b></p> <p>Investment property is a property held to earn rentals and/or for capital appreciation. Investment property is measured initially at cost, including transaction costs. Subsequent to initial recognition, investment property is measured in accordance with Ind AS 16 requirements for cost model. An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising thereon (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognised.</p>
<b>2.13</b>	<p><b>Intangible assets</b></p> <p>Intangible assets are carried at cost less accumulated amortisation and impairment losses, if any. The cost of an intangible asset comprises its purchase price, including any import duties and other taxes (other than those subsequently recoverable from the taxing authorities), and any directly attributable expenditure on making the asset ready for its intended use and net of any trade discounts and rebates. Subsequent expenditure on an intangible asset after its purchase / completion is recognised as an expense when incurred unless it is probable that such expenditure will enable</p>

# Notes forming part of the financial statements

Note	Particulars
	<p>the asset to generate future economic benefits in excess of its originally assessed standards of performance and such expenditure can be measured and attributed to the asset reliably, in which case such expenditure is added to the cost of the asset.</p> <p><b>Intangible assets under development</b></p> <p>Expenditure on research and development eligible for capitalisation are carried as intangible assets under development where such assets are not yet ready for their intended use.</p> <p>An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss when the asset is derecognised.</p> <p><b>Useful lives of intangible assets</b></p> <p>Patent and trademark are amortised over their legal term or working life, whichever is shorter. Computer software is amortised over the life of the software license ranging from one year to six years.</p>
<b>2.14</b>	<p><b>Impairment of tangible and intangible assets</b></p> <p>The carrying values of assets / cash generating units at each balance sheet date are reviewed for impairment if any indication of impairment exists. However, the following intangible assets are tested for impairment in each financial year even if there is no indication that the asset is impaired:</p> <p>(a) an intangible asset that is not yet available for use; and (b) an intangible asset that is amortised over a period exceeding ten years from the date when the asset is available for use.</p> <p>If the carrying amount of the assets exceed the estimated recoverable amount, an impairment is recognised for such excess amount. The impairment loss is recognised as an expense in the Statement of Profit and Loss, unless the asset is carried at revalued amount, in which case any impairment loss of the revalued asset is treated as a revaluation decrease to the extent a revaluation reserve is available for that asset.</p> <p>The recoverable amount is the greater of the fair value less costs of disposal and their value in use. Value in use is arrived at by discounting the future cash flows to their present value based on an appropriate discount factor, that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.</p> <p>When there is indication that an impairment loss recognised for an asset (other than a revalued asset) in earlier accounting periods no longer exists or may have decreased, such reversal of impairment loss is recognised in the Statement of Profit and Loss, to the extent the amount was previously charged to the Statement of Profit and Loss. In case of revalued assets such reversal is not recognised.</p>
<b>2.15</b>	<p><b>Inventories</b></p> <p>Inventories of raw materials and stores and spare parts are valued at the lower of weighted average cost and the net realisable value after providing for obsolescence and other losses, where considered necessary.</p> <p>Work-in-progress and finished goods are valued at lower of cost and net realisable value where cost is worked out on weighted average basis. Cost includes all charges in bringing the goods to the point of sale, including other levies, transit insurance and receiving charges alongwith appropriate proportion of overheads.</p> <p>Net realizable value represents the estimated selling price for inventories less estimated costs of completion and costs necessary to make the sale.</p>
<b>2.16</b>	<p><b>Provisions and contingencies</b></p> <p>A provision is recognised when the Company has a present obligation as a result of past events and it is probable that an outflow of resources will be required to settle the obligation in respect of which a reliable estimate can be made. Provisions (excluding retirement benefits) are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates. Contingent liabilities are disclosed in the Notes. Contingent assets are not recognised in the financial statements.</p> <p><b>Warranties</b></p> <p>Provisions for service warranties and returns are recognised when the Company has a present or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably measured.</p>

# Notes forming part of the financial statements

Note	Particulars
<b>2.17</b>	<b>Cash and cash equivalents</b> Cash comprises cash in hand and demand deposits with banks. Cash equivalents are short-term balances (with an original maturity of three months or less from the date of acquisition), highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.
<b>2.18</b>	<b>Asset held for Sale</b> Asset held for Sale is classified as such when the asset is available for immediate sale and the same is highly probable of being completed within one year from the date of classification. It is measured at the lower of carrying amount and fair value less cost to sell. An Asset held for Sale is derecognised upon disposal or when the asset is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising thereon (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year in which the property is derecognised.
<b>2.19</b>	<b>Earnings per share</b> Basic earnings per share is computed by dividing the profit / (loss) for the year by the weighted average number of equity shares outstanding during the year. Diluted earnings per share is computed by dividing the profit / (loss) for the year as adjusted for dividend, interest and other charges to expense or income relating to the dilutive potential equity shares, by the weighted average number of equity shares considered for deriving basic earnings per share and the weighted average number of equity shares which could have been issued on the conversion of all dilutive potential equity shares. Potential equity shares are deemed to be dilutive only if their conversion to equity shares would decrease the net profit per share from continuing ordinary operations. Potential dilutive equity shares are deemed to be converted as at the beginning of the period, unless they have been issued at a later date. The dilutive potential equity shares are adjusted for the proceeds receivable had the shares been actually issued at fair value (i.e. average market value of the outstanding shares). Dilutive potential equity shares are determined independently for each period presented. The number of equity shares and potentially dilutive equity shares are adjusted for share splits / reverse share splits and bonus shares, as appropriate.
<b>2.20</b>	<b>Operating Cycle</b> Based on the nature of products / activities of the Company and the normal time between acquisition of assets and their realisation in cash or cash equivalents, the Company has determined its operating cycle as 12 months for the purpose of classification of its assets and liabilities as current and non-current.
<b>2.21</b>	<b>Financial instruments</b> Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability. The transaction costs directly attributable to the acquisition of financial assets and financial liabilities at fair value through profit and loss are immediately recognised in the Statement of Profit and Loss.
	<b>Effective interest method</b> The effective interest method is a method of calculating the amortised cost of a financial instrument and of allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts future cash receipts or payments through the expected life of the financial instrument, or where appropriate, a shorter period.
<b>2.21.1</b>	<b>Financial assets</b> <b>Classification</b> The Company classifies its financial assets in the following measurement categories: <ul style="list-style-type: none"> <li>(i) those measured at amortised cost and</li> <li>(ii) those to be measured subsequently at fair value (through profit and loss).</li> </ul>

# Notes forming part of the financial statements

Note	Particulars
<b>a. Financial assets at amortised cost</b>	Financial assets are subsequently measured at amortised cost if these financial assets are held within a business model whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.
<b>b. Financial assets at fair value through profit or loss</b>	Financial assets are measured at fair value through profit or loss where it is not measured at amortised cost.
<b>c. Investment in subsidiaries and associate</b>	Investment in subsidiaries and associate are measured at cost as per Ind AS 27 - Separate Financial Statements and Ind AS 28 - Investments in associates and joint ventures.
<b>d. Impairment of financial assets</b>	<p>Loss allowance for expected credit losses is recognised for financial assets measured at amortised cost.</p> <p>For financial assets whose credit risk has not significantly increased since initial recognition, loss allowance equal to twelve months' expected credit losses is recognised. Loss allowance equal to the lifetime expected credit losses is recognised if the credit risk on the financial instruments has significantly increased since initial recognition.</p>
<b>e. Derecognition of financial assets</b>	The Company derecognises a financial asset only when the contractual rights to the cash flows from the asset expire.

## 2.21.2 Financial liabilities and equity

### Classification

Financial liabilities and equity instruments issued by the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

#### a. Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.

#### b. Financial liabilities

Financial liabilities are measured at amortised cost using the effective interest rate method. Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in profit or loss over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period. Where there is a breach of a material provision of a long-term loan arrangement on or before the end of the reporting period with the effect that the liability becomes payable on demand on the reporting date, the entity does not classify the liability as current, if the lender agreed, after the reporting period and before the approval of the financial statements for issue, not to demand payment as a consequence of the breach.

For trade and other payables maturing within one year from the balance sheet date, the carrying amount approximates fair value to short-term maturity of these instruments.

#### c. Derecognition of financial liabilities

The Company derecognises financial liabilities only when the Company's obligations are discharged, cancelled or they expire.

#### d. Hedge instruments

The Company uses hedge instruments that are governed by the policies of the Company which are approved by the Board of Directors, which provide written principles on the use of such financial derivatives consistent with the risk management strategy of the Company.

## Notes forming part of the financial statements

Note	Particulars
	<p>The Company uses certain forward foreign exchange contracts as hedge instruments in respect of foreign exchange fluctuation risk. These hedge contracts do not generally extend beyond 6 months.</p> <p>These hedges are accounted for and measured at fair value from the date the hedge contract is entered into and are subsequently remeasured to their fair value at the end of each reporting period. The fair values for forward currency contracts are marked-to-market at the end of each reporting period.</p> <p>The Company also uses certain future and option contracts as hedge instruments in respect of commodity price fluctuation risk. These hedge instruments are accounted for as cash flow hedges.</p> <p>The hedge instruments are designated and documented as hedges at the inception of the contract. The effectiveness of hedge instruments to reduce the risk associated with the exposure being hedged is assessed and measured at inception and on an ongoing basis. The ineffective portion of designated hedges are recognised immediately in the Statement of Profit and Loss.</p> <p>The effective portion of change in the fair value of the designated hedge instrument is recognised in the other comprehensive income and accumulated under the heading cash flow hedge reserve as a separate component of equity. Such amounts are reclassified into the Statement of Profit and Loss when the related hedged items affect profit or loss.</p> <p>Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated or no longer qualifies for hedge accounting. Any gain or loss recognised in other comprehensive income and accumulated in equity till that time remains and is recognised in profit or loss when the forecasted transaction ultimately affects the profit or loss. When a forecasted transaction is no longer expected to occur, the cumulative gain or loss accumulated in equity is transferred to the Statement of Profit and Loss.</p>

### 2.22 Recent accounting pronouncements

Recent pronouncements - Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. On March 23, 2022, MCA amended the Companies (Indian Accounting Standards) Amendment Rules, 2022, as below-

- Ind AS 16 – Property, Plant and equipment - The amendment clarifies that excess of net sale proceeds of items produced over the cost of testing, if any, shall not be recognised in the profit or loss but deducted from the directly attributable costs considered as part of cost of an item of property, plant and equipment. The effective date for adoption of this amendment is annual periods beginning on or after April 1, 2022.
- Ind AS 37 – Provisions, Contingent Liabilities and Contingent Assets – The amendment specifies that the 'cost of fulfilling' a contract comprises the 'costs that relate directly to the contract'. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfilling contracts (an example would be the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract). The effective date for adoption of this amendment is annual periods beginning on or after April 1, 2022, although early adoption is permitted.
- Ind AS 103 – Reference to Conceptual Framework – The amendments specify that to qualify for recognition as part of applying the acquisition method, the identifiable assets acquired and liabilities assumed must meet the definitions of assets and liabilities in the Conceptual Framework for Financial Reporting under Indian Accounting Standards (Conceptual Framework) issued by the Institute of Chartered Accountants of India at the acquisition date. These changes do not significantly change the requirements of Ind AS 103.
- Ind AS 109 – Annual Improvements to Ind AS (2021) – The amendment clarifies which fees an entity includes when it applies the '10 percent' test of Ind AS 109 in assessing whether to derecognise a financial liability.
- Ind AS 106 – Annual Improvements to Ind AS (2021) – The amendments remove the illustration of the reimbursement of leasehold improvements by the lessor in order to resolve any potential confusion regarding the treatment of lease incentives that might arise because of how lease incentives were described in that illustration.

The Company has evaluated the above amendments and there is no material impact on its standalone financial statements.



# Notes forming part of the financial statements

Note	Particulars
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## 3 PROPERTY, PLANT AND EQUIPMENT (INCLUDING RIGHT OF USE ASSETS) AND CAPITAL WORK-IN-PROGRESS

₹ Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
<b>Carrying amounts of :</b>		
<b>Property, plant and equipment</b>		
Freehold land	2,424.19	2,430.07
Buildings	9,992.08	10,495.05
Plant and equipment	13,513.06	13,800.42
Furniture and fixture	344.93	367.94
Vehicles	110.73	61.06
Office equipment	302.75	357.21
<b>Sub-total</b>	<b>26,687.74</b>	<b>27,511.75</b>
<b>Capital work-in-progress</b>	<b>286.12</b>	<b>267.45</b>
<b>Right of Use Assets</b>		
Land	1,815.58	1,870.14
Building	1,531.79	1,405.39
<b>Sub-total</b>	<b>3,347.37</b>	<b>3,275.53</b>
<b>Total</b>	<b>30,321.23</b>	<b>31,054.73</b>

₹ Lakhs

Particulars	Plant, property and equipment							Capital work-in-progress	Right of Use Assets		
	Freehold land	Buildings	Plant and equipment	Furniture and fixture	Vehicles	Office equipment	Total	Total	Land	Building	Total
<b>Cost</b>											
<b>Balance as at April 1, 2020</b>	<b>2,507.75</b>	<b>13,491.29</b>	<b>18,746.20</b>	<b>684.23</b>	<b>331.21</b>	<b>1,072.21</b>	<b>36,832.89</b>	<b>281.98</b>	<b>1,979.26</b>	<b>2,269.88</b>	<b>4,249.14</b>
Additions	-	162.55	901.67	17.52	55.07	19.65	1,156.46	1,157.24	-	170.39	170.39
Disposals/ Transfer	-	-	(286.42)	(1.33)	(0.24)	(0.20)	(288.19)	(1,171.77)	-	-	-
<b>Balance as at March 31, 2021</b>	<b>2,507.75</b>	<b>13,653.84</b>	<b>19,361.45</b>	<b>700.42</b>	<b>386.04</b>	<b>1,091.66</b>	<b>37,701.16</b>	<b>267.45</b>	<b>1,979.26</b>	<b>2,440.27</b>	<b>4,419.53</b>
Additions	-	146.79	683.10	53.40	84.41	46.33	1,014.03	1,036.60	-	-	-
Disposals/ Transfer	-	-	(24.27)	(16.91)	(2.72)	(2.09)	(45.99)	(1,017.92)	-	(30.21)	(30.21)
<b>Balance as at March 31, 2022</b>	<b>2,507.75</b>	<b>13,800.63</b>	<b>20,020.28</b>	<b>736.91</b>	<b>467.73</b>	<b>1,135.90</b>	<b>38,669.20</b>	<b>286.13</b>	<b>1,979.26</b>	<b>2,410.06</b>	<b>4,389.32</b>
<b>Accumulated depreciation</b>											
<b>Balance as at April 1, 2020</b>	<b>70.02</b>	<b>2,516.61</b>	<b>4,636.37</b>	<b>266.71</b>	<b>292.29</b>	<b>596.06</b>	<b>8,378.06</b>	-	<b>54.56</b>	<b>594.72</b>	<b>649.28</b>
Elimination on disposals	-	-	(3.15)	(0.45)	-	-	(3.60)	-	2.68	(232.36)	(229.68)
Depreciation expense	7.66	642.18	927.81	66.22	32.69	138.39	1,814.95	-	51.88	672.52	724.40
<b>Balance as at March 31, 2021</b>	<b>77.68</b>	<b>3,158.79</b>	<b>5,561.03</b>	<b>332.48</b>	<b>324.98</b>	<b>734.45</b>	<b>10,189.41</b>	-	<b>109.12</b>	<b>1,034.88</b>	<b>1,144.00</b>
Elimination on disposals	-	-	(4.42)	(3.01)	-	(0.19)	(7.62)	-	-	(880.86)	(880.86)
Depreciation expense	5.88	649.77	950.61	62.50	32.02	98.89	1,799.67	-	54.56	724.25	778.81
<b>Balance as at March 31, 2022</b>	<b>83.56</b>	<b>3,808.56</b>	<b>6,507.22</b>	<b>391.97</b>	<b>357.00</b>	<b>833.15</b>	<b>11,981.46</b>	-	<b>163.68</b>	<b>878.27</b>	<b>1,041.95</b>

# Notes forming part of the financial statements

Note	Particulars
<b>3</b>	<b>PROPERTY, PLANT AND EQUIPMENT (INCLUDING RIGHT OF USE ASSETS) AND CAPITAL WORK-IN-PROGRESS (CONTD.)</b>

Particulars	Plant, property and equipment							Capital work-in-progress	Right of Use Assets		
	Freehold land	Buildings	Plant and equipment	Furniture and fixture	Vehicles	Office equipment	Total	Total	Land	Building	Total
<b>Carrying amount</b>											
Balance as at April 1, 2020	2,437.73	10,974.68	14,109.82	417.52	38.92	476.15	28,454.82	281.98	1,924.70	1,675.16	3,599.86
Balance as at March 31, 2021	2,430.07	10,495.05	13,800.42	367.94	61.06	357.21	27,511.75	267.45	1,870.14	1,405.39	3,275.53
Balance as at March 31, 2022	2,424.19	9,992.07	13,513.06	344.94	110.73	302.75	26,687.74	286.13	1,815.58	1,531.79	3,347.37

- i) The Company has not revalued its property, plant and equipment during the year ended March 31, 2022 and March 31, 2021
- ii) The Company does not have any immovable property, whose title deeds are not held in the name of the Company during the year ended March 31, 2022 and also as at March 31, 2021.
- iii) Freehold land and buildings with a carrying amount of ₹ 8,171.81 Lakhs (as at March 31, 2021: ₹ 8,453.93 Lakhs) have been pledged to secure borrowings of the Company (Refer Note 17 and 20).
- iv) Plant and equipments, furniture and fixtures, vehicles and office equipments with a carrying amount of ₹ 8,322.26 Lakhs (as at March 31, 2021: ₹ 8,626.87 Lakhs) have been pledged to secure borrowings of the Company (Refer Note 15 and 20).

Capital work-in-progress consist primarily of expenditure towards acquisition of battery manufacturing machineries.

## Capital work-in-progress ageing :

Ageing for capital work-in-progress as at March 31, 2022 is as follows:

Capital work-in-progress	Amount in Capital work-in-progress for a period of				Total
	Less than 1 year	1-2 years	2-3 Years	More than 3 years	
Projects in progress	269.97	5.33	-	10.82	286.12
Projects temporarily suspended	-	-	-	-	-

Ageing for capital work-in-progress as at March 31, 2021 is as follows:

Capital work-in-progress	Amount in Capital work-in-progress for a period of				Total
	Less than 1 year	1-2 years	2-3 Years	More than 3 years	
Projects in progress	56.26	22.23	117.72	71.24	267.45
Projects temporarily suspended	-	-	-	-	-

Project execution plans are monitored on a quarterly basis to determine whether the progress is as per the plans.

# Notes forming part of the financial statements

Note	Particulars
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## 4 INTANGIBLE ASSETS AND INTANGIBLE ASSETS UNDER DEVELOPMENT

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
<b>Carrying amounts of :</b>		
Computer software	469.31	615.38
Patent/Trademark	*	*
Purchased brand	*	*
<b>Sub-total</b>	<b>469.31</b>	<b>615.38</b>
Intangible assets under development	126.74	14.15
<b>Total</b>	<b>596.05</b>	<b>629.53</b>

₹ Lakhs					
Particulars	Computer software	Patent/ Trademark	Purchased brand	Total Intangible Assets	Intangible assets under development
<b>Cost</b>					
<b>Balance as at April 1, 2020</b>	<b>1,579.13</b>	<b>*</b>	<b>*</b>	<b>1,579.13</b>	<b>14.85</b>
Additions	3.56	-	-	3.56	3.56
Disposals/ Transfer	-	-	-	-	(4.26)
<b>Balance as at March 31, 2021</b>	<b>1,582.69</b>	<b>*</b>	<b>*</b>	<b>1,582.69</b>	<b>14.15</b>
Additions	22.83	-	-	22.83	135.42
Disposals/ Transfer	-	-	-	-	(22.83)
<b>Balance as at March 31, 2022</b>	<b>1,605.52</b>	<b>*</b>	<b>*</b>	<b>1,605.52</b>	<b>126.74</b>
<b>Accumulated depreciation and impairment</b>					
<b>Balance as at April 1, 2020</b>	<b>783.50</b>	<b>-</b>	<b>-</b>	<b>783.50</b>	<b>-</b>
Additions	183.81	-	-	183.81	-
Disposals/ Transfer	-	-	-	-	-
<b>Balance as at March 31, 2021</b>	<b>967.31</b>	<b>-</b>	<b>-</b>	<b>967.31</b>	<b>-</b>
Additions	168.90	-	-	168.90	-
Disposals/ Transfer	-	-	-	-	-
<b>Balance as at March 31, 2022</b>	<b>1,136.21</b>	<b>-</b>	<b>-</b>	<b>1,136.21</b>	<b>-</b>
<b>Carrying amount</b>					
<b>Balance as at April 1, 2020</b>	<b>795.63</b>	<b>*</b>	<b>*</b>	<b>795.63</b>	<b>14.85</b>
<b>Balance as at March 31, 2021</b>	<b>615.38</b>	<b>*</b>	<b>*</b>	<b>615.38</b>	<b>14.15</b>
<b>Balance as at March 31, 2022</b>	<b>469.31</b>	<b>*</b>	<b>*</b>	<b>469.31</b>	<b>126.74</b>

\* Below rounding off norms of the Company

# Notes forming part of the financial statements

Note	Particulars
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## Intangible assets under development ageing:

Ageing for intangible assets under development as at March 31, 2022 is as follows:

Intangible assets under development	Amount in Capital work-in-progress for a period of				₹ Lakhs
	Less than 1 year	1-2 years	2-3 Years	More than 3 years	Total
Projects in progress	126.74	-	-	-	126.74
Projects temporarily suspended	-	-	-	-	-

Ageing for intangible assets under development as at March 31, 2021 is as follows:

Intangible assets under development	Amount in Capital work-in-progress for a period of				₹ Lakhs
	Less than 1 year	1-2 years	2-3 Years	More than 3 years	Total
Projects in progress	-	12.75	1.40	-	14.15
Projects temporarily suspended	-	-	-	-	-

The Company has not revalued its property, plant and equipment during the year ended March 31, 2022 and March 31, 2021.

## 5 NON-CURRENT INVESTMENTS

Particulars	As at March 31, 2022			As at March 31, 2021			₹ Lakhs
	Quoted	Unquoted	Total	Quoted	Unquoted	Total	
<b>Investment in equity instruments</b>							
(i) Investment in subsidiaries (at cost)							
Greendale India Ltd.	-	5.00	5.00	-	5.00	5.00	
50,000 equity shares of ₹10 each							
(As at March 31, 2021 : 50,000 equity shares of ₹10 each)							
Everspark Hong Kong Pvt Ltd.	-	260.61	260.61	-	260.61	260.61	
32,66,604 ordinary shares of HK\$1 each							
(As at March 31, 2021 : 32,66,604 ordinary shares of HK\$1 each)							
(ii) Investment in Associate (at cost)							
Preferred Consumer Products Private Limited	-	750.00	750.00	-	750.00	750.00	
7,50,000 equity shares of ₹100 each							
(As at March 31, 2021: 7,50,000 equity shares of ₹100 each)							
(iii) Investment in others- McLeod Russel India Ltd (at fair value through profit and loss)							
40 equity shares of ₹5 each							
(As at March 31, 2021: 40 equity shares of ₹ 5 each)	*	-	*	*	-	*	
<b>Total</b>	<b>-</b>	<b>1,015.61</b>	<b>1,015.61</b>	<b>-</b>	<b>1,015.61</b>	<b>1,015.61</b>	
Aggregate carrying value of quoted investments			*			*	
Aggregate market value of quoted investments			*			-	
Aggregate carrying value of unquoted investments			1,015.61			1,015.61	
Aggregate amount of impairment in value of investment			-			-	

\* Below rounding off norms of the Company

## Notes forming part of the financial statements

Note	Particulars
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### 6 LOANS

Particulars	As at March 31, 2022		As at March 31, 2021	
	Non-current	Current	Non-current	Current
<b>At amortised cost</b>				
(a) Loans to employees				
Unsecured, considered good	80.55	52.91	98.39	48.43
(b) Loans to others				
Unsecured, considered good	-	-	-	-
With significant credit risk	-	48,728.77	-	48,928.77
	-	48,728.77	-	48,928.77
Less: Allowance for impairment (expected credit loss allowance) - Refer (i) below	-	48,728.77	-	48,928.77
	-	-	-	-
<b>Total</b>	<b>80.55</b>	<b>52.91</b>	<b>98.39</b>	<b>48.43</b>

₹ Lakhs

Loans amounting to ₹ 52.91 Lakhs (as at March 31, 2021: ₹ 48.43 Lakhs) have been pledged to secure borrowings of the Company (Refer Note 20). Details of charge has been given on the basis of records available with Registrar of Companies.

### 7 OTHER FINANCIAL ASSETS

Particulars	As at March 31, 2022		As at March 31, 2021	
	Non-current	Current	Non-current	Current
<b>At amortised cost</b>				
(a) Security deposits				
Unsecured, considered good	798.74	2,060.92	693.51	2,099.01
(b) Others Claims (includes fiscal benefit receivable for Assam plant, receivable from supplier, etc)				
Unsecured, considered good	2.41	1,718.71	52.67	2,851.03
Less: Allowance for impairment	-	1,060.81	-	-
	2.41	657.90	52.67	2,851.03
<b>Total</b>	<b>801.15</b>	<b>2,718.82</b>	<b>746.18</b>	<b>4,950.04</b>

₹ Lakhs

Other financial assets amounting to ₹ 2,718.82 Lakhs (as at March 31, 2021: ₹ 4,950.04 Lakhs) have been pledged to secure borrowings of the Company (Refer Note 20). Details of charge has been given on the basis of records available with Registrar of Companies.

### 8 NON-CURRENT TAX ASSETS (NET)

Particulars	As at March 31, 2022	As at March 31, 2021
Advance income tax [net of income-tax provision ₹ 5,574.42 Lakhs] (As at March 31, 2021 ₹ 4,035.92 Lakhs)	2,407.24	3,155.83
<b>Total</b>	<b>2,407.24</b>	<b>3,155.83</b>

₹ Lakhs



# Notes forming part of the financial statements

Note	Particulars				
<b>9</b>	<b>OTHER ASSETS</b>				
		₹ Lakhs			
Particulars	As at March 31, 2022		As at March 31, 2021		
	Non-current	Current	Non-current	Current	
<b>Unsecured, considered good unless otherwise stated</b>					
(i) Prepaid expenses	486.99	315.45	-	263.77	
(ii) Employee benefit assets					
- Gratuity fund (Refer Note 33.3)	535.46	-	853.52	-	
- Pension fund (Refer Note 33.3)	74.75	-	55.56	-	
(iii) Capital advances	77.29	-	116.65	-	
(iv) CENVAT / VAT/ Service tax / GST recoverable	130.72	3,550.05	152.00	4,358.48	
(v) Deposit with port authority	-	203.35	-	92.83	
(vi) Other loans and advances					
(a) Advance for supplies and services	-	3,810.01	-	3,439.39	
Less: Allowance for impairment	-	2,517.68	-	1,500.00	
		1,292.33		1,939.39	
(b) Advance to related party	-	-	-	34.42	
(c) Others (including travel advance, etc.)	3.37	47.37	2.99	53.03	
	3.37	1,339.70	2.99	2,026.84	
<b>Total</b>	<b>1,308.58</b>	<b>5,408.55</b>	<b>1,180.72</b>	<b>6,741.92</b>	

Other assets amounting to ₹ 3,049.19 Lakhs (net of GST liability ₹ 2,359.36 Lakhs) [as at March 31, 2021: ₹ 3,787.66 Lakhs (net of GST liability ₹ 2,954.26 Lakhs)] have been pledged to secure borrowings of the Company (Refer Note 20). Details of charge has been given on the basis of records available with Registrar of Companies.

## 10 INVENTORIES (AT LOWER OF COST AND NET REALISABLE VALUE)

Particulars	As at March 31, 2022		As at March 31, 2021		
(a) Raw materials		7,166.28		6,962.58	
Goods-in-transit		1,516.21		1,091.95	
		<b>8,682.49</b>		<b>8,054.53</b>	
(b) Work-in-progress		3,758.37		3,403.74	
(c) Finished goods (other than those acquired for trading)		7,145.70		7,034.52	
(d) Stock-in-trade (acquired for trading)		3,807.13		5,338.75	
(e) Stores and spares		678.05		711.40	
<b>Total</b>		<b>24,071.74</b>		<b>24,542.94</b>	

The cost of inventories recognised as an expense includes ₹ 563.93 Lakhs (for the year ended March 31, 2021: ₹ 597.08 Lakhs) in respect of write-down of inventory on account of obsolescence/adjustments and provision for slow moving/non-moving inventory. There has also been reversals of write-down NIL (for the year ended March 31, 2021 NIL)

The mode of valuation of inventories has been stated in Note 2.15.

Inventories amounting to ₹ 24,071.74 Lakhs (as at March 31, 2021: ₹ 24,542.94 Lakhs) have been pledged to secure borrowings of the Company (Refer Note 20). Details of charge has been given on the basis of records available with Registrar of Companies.

# Notes forming part of the financial statements

Note	Particulars
<b>11</b>	<b>TRADE RECEIVABLES</b>

		₹ Lakhs	
Particulars	As at March 31, 2022	As at March 31, 2021	
<b>Trade receivables- at amortised cost</b>			
Trade Receivables considered good - Secured	-	-	
Trade Receivables considered good - Unsecured	3,558.21	3,541.83	
Trade Receivables which have significant increase in credit risk	766.22	746.71	
Trade Receivables - credit impaired	-	-	
	4,324.43	4,288.54	
Less: Allowance for impairment (expected credit loss allowance) - Refer (i) below	766.22	746.71	
<b>Total</b>	<b>3,558.21</b>	<b>3,541.83</b>	

The average credit period on sale of goods is 10 days. No element of financing is deemed present and the sales are generally made with an average credit term of 10 days, which is consistent with market practice. The Company does not have any contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds 1 year. As a consequence, the Company does not adjust any of the transaction prices for the time value of money.

Customers seeking appointment to dealership are approved by the Regional Head of Sales for a channel after completing the Customer Business Data Form, alongwith all necessary documents. New customers are usually on advance payment terms for three months. Customers seeking supply on credit after the stipulated period are extended the facility after evaluation by the Regional Head of Sales for the channel alongwith the Regional Commercial Manager. Sufficient proof of solvency has to be provided by the customer seeking credit. The credit limits are reviewed once every year in April.

- (i) The Company's maximum exposure to credit risk with respect to customers as at March 31, 2022 ₹ 766.22 Lakhs (as at March 31, 2021: ₹ 746.71 Lakhs), which is the fair value of trade receivables less impairment loss as shown below. There is no concentration of credit risk with respect to any particular customer.

Trade receivables amounting to ₹ 3,558.21 Lakhs (as at March 31, 2021: ₹ 3,541.83 Lakhs) have been pledged to secure borrowings of the Company (Refer Note 20). Details of charge has been given on the basis of records available with Registrar of Companies.

## Ageing for trade receivables as at March 31, 2022 is as follows:

Particulars	Outstanding from due date of payment as at March 31, 2022						₹ Lakhs
	Not Due	Upto 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
<b>Undisputed</b>							
Considered good	2,577.45	851.45	-	-	110.03	19.28	3,558.21
Which have significant increase in credit risk	-	63.79	74.12	85.77	154.67	256.63	634.98
Credit impaired	-	-	-	-	-	-	-
<b>Disputed</b>							
Considered good	-	-	-	-	-	-	-
Which have significant increase in credit risk	-	-	-	-	8.29	122.95	131.24
Credit impaired	-	-	-	-	-	-	-
	2,577.45	915.24	74.12	85.77	272.99	398.86	4,324.43
Less: Allowance for doubtful trade receivables							(766.22)
<b>Total</b>							<b>3,558.21</b>

# Notes forming part of the financial statements

Note	Particulars
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## 11 TRADE RECEIVABLES (CONTD.)

Ageing for trade receivables as at March 31, 2021 is as follows:

Particulars	Outstanding from due date of payment as at March 31, 2021						₹ Lakhs
	Not Due	Upto 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
<b>Undisputed</b>							
Considered good	2,728.67	659.14	3.24	117.43	29.17	13.31	3,550.96
Which have significant increase in credit risk	-	49.01	39.75	201.52	211.90	139.93	642.11
Credit impaired	-	-	-	-	-	-	-
<b>Disputed</b>							
Considered good	-	-	-	-	-	-	-
Which have significant increase in credit risk	-	-	-	-	-	95.47	95.47
Credit impaired	-	-	-	-	-	-	-
	2,728.67	708.15	42.99	318.95	241.07	248.71	4,288.54
Less: Allowance for doubtful trade receivables							(746.71)
<b>Total</b>							<b>3,541.83</b>

Movement in the allowances for doubtful trade receivables (expected credit loss allowance)

Particulars	As at March 31, 2022	As at March 31, 2021
Balance at beginning of the year	746.71	992.40
Movement in expected credit loss allowance on trade receivables	19.51	(245.69)
<b>Balance at end of the year</b>	<b>766.22</b>	<b>746.71</b>

## 12 CASH AND CASH EQUIVALENTS AND OTHER BALANCES WITH BANKS

Particulars	As at March 31, 2022	As at March 31, 2021
<b>A. Cash and cash equivalents</b>		
(a) Cash in hand	6.53	12.62
(b) Balances with banks		
- In current accounts	4,371.06	7,171.15
<b>Total (A)</b>	<b>4,377.59</b>	<b>7,183.77</b>
<b>B. Other balances with banks</b>		
In earmarked accounts		
(i) Unpaid dividend accounts	35.72	42.82
(ii) Balances held as margin money or security against borrowings, guarantees and other commitments	788.51	1,253.91
<b>Total (B)</b>	<b>824.23</b>	<b>1,296.73</b>
<b>Total cash and bank balances (A+B)</b>	<b>5,201.82</b>	<b>8,480.50</b>

Cash and bank balances amounting to ₹ 5,201.82 Lakhs (as at March 31, 2021: ₹ 8,480.50 Lakhs) have been pledged to secure borrowings of the Company (Refer Note 20). Details of charge has been given on the basis of records available with Registrar of Companies.

# Notes forming part of the financial statements

Note	Particulars																																												
13	<b>EQUITY SHARE CAPITAL</b>																																												
	<table><tr><th rowspan="2">Particulars</th><th colspan="2">As at March 31, 2022</th><th colspan="2">As at March 31, 2021</th></tr><tr><th>Number of shares</th><th>₹ Lakhs</th><th>Number of shares</th><th>₹ Lakhs</th></tr><tr><td>(a) Authorised</td><td></td><td></td><td></td><td></td></tr><tr><td>Equity shares of ₹ 5 each with voting rights</td><td>21,15,60,000</td><td>10,578.00</td><td>21,15,60,000</td><td>10,578.00</td></tr><tr><td>(b) Issued</td><td></td><td></td><td></td><td></td></tr><tr><td>Equity shares of ₹ 5 each with voting rights</td><td>7,26,87,260</td><td>3,634.36</td><td>7,26,87,260</td><td>3,634.36</td></tr><tr><td>(c) Subscribed and fully paid up</td><td></td><td></td><td></td><td></td></tr><tr><td>Equity shares of ₹ 5 each with voting rights</td><td>7,26,87,260</td><td>3,634.36</td><td>7,26,87,260</td><td>3,634.36</td></tr><tr><td>Total</td><td>7,26,87,260</td><td>3,634.36</td><td>7,26,87,260</td><td>3,634.36</td></tr></table>	Particulars	As at March 31, 2022		As at March 31, 2021		Number of shares	₹ Lakhs	Number of shares	₹ Lakhs	(a) Authorised					Equity shares of ₹ 5 each with voting rights	21,15,60,000	10,578.00	21,15,60,000	10,578.00	(b) Issued					Equity shares of ₹ 5 each with voting rights	7,26,87,260	3,634.36	7,26,87,260	3,634.36	(c) Subscribed and fully paid up					Equity shares of ₹ 5 each with voting rights	7,26,87,260	3,634.36	7,26,87,260	3,634.36	Total	7,26,87,260	3,634.36	7,26,87,260	3,634.36
Particulars	As at March 31, 2022		As at March 31, 2021																																										
	Number of shares	₹ Lakhs	Number of shares	₹ Lakhs																																									
(a) Authorised																																													
Equity shares of ₹ 5 each with voting rights	21,15,60,000	10,578.00	21,15,60,000	10,578.00																																									
(b) Issued																																													
Equity shares of ₹ 5 each with voting rights	7,26,87,260	3,634.36	7,26,87,260	3,634.36																																									
(c) Subscribed and fully paid up																																													
Equity shares of ₹ 5 each with voting rights	7,26,87,260	3,634.36	7,26,87,260	3,634.36																																									
Total	7,26,87,260	3,634.36	7,26,87,260	3,634.36																																									

Refer Notes (i), (ii) and (iii) below

**(i) Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting period:**

Particulars	Opening Balance	Additions during the year	Deletions during the year	Closing Balance
<b>Equity shares with voting rights</b>				
<b>Year ended March 31, 2022</b>				
- Number of shares	7,26,87,260	-	-	7,26,87,260
- Amount (₹ Lakhs)	3,634.36	-	-	3,634.36
<b>Year ended March 31, 2021</b>				
- Number of shares	7,26,87,260	-	-	7,26,87,260
- Amount (₹ Lakhs)	3,634.36	-	-	3,634.36

**(ii) Terms / rights attached to equity shares:**

The Company has one class of equity shares having a par value of ₹ 5/- per share. Each holder of equity shares is entitled to one vote per share. The dividend proposed by the Board of Directors is subject to the approval of shareholders in the Annual General Meeting, except in case of interim dividend. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution shall be according to the members right and interest in the Company.

**(iii) Details of shares held by each shareholder holding more than 5% shares:**

Class of shares / Name of shareholder	As at March 31, 2022		As at March 31, 2021	
	Number of shares held	% holding in that class of shares	Number of shares held	% holding in that class of shares
<b>Equity shares with voting rights</b>				
M B Finmart Pvt. Ltd.	45,03,389	6.20%	45,03,389	6.20%
Puran Associates Pvt. Ltd.	38,06,323	5.24%	38,06,323	5.24%

# Notes forming part of the financial statements

Note	Particulars
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## 13 EQUITY SHARE CAPITAL (CONTD.)

Disclosure of shareholding of promoters and promoter group

Shares held by promoters and promoter group at the end of the year

Promoter name	As at March 31, 2022			As at March 31, 2021		
	No. of shares	% of total shares	% Change during the year	No. of shares	% of total shares	% Change during the year
McLeod Russel India Ltd.	16,63,289	2.29	-	16,63,289	2.29	-
Bennett, Coleman And Company Ltd.*	3,07,400	0.42	-	3,07,400	0.42	-
Yashodhara Khaitan	2,94,558	0.41	24.84	2,35,945	0.32	-
Kilburn Engineering Ltd.	2,71,337	0.37	-	2,71,337	0.37	-
Aditya Khaitan	2,32,266	0.32	-	2,32,266	0.32	-
Vivaya Enterprises Private Ltd.	2,00,000	0.28	100.00	-	-	-
Amritanshu Khaitan	1,65,000	0.23	-	1,65,000	0.23	-
Vanya Khaitan	1,64,650	0.23	-	1,64,650	0.23	-
United Machine Co. Ltd.	56,443	0.08	(51.53)	1,16,443	0.16	-
Ekta Credit Pvt. Ltd.	50,000	0.07	100.00	-	0.00	-
B M Khaitan	35,897	0.05	-	35,897	0.05	-
Isha Khaitan	30,000	0.04	71.43	17,500	0.02	-
Nitya Holdings & Properties Ltd.	30,000	0.04	-	30,000	0.04	-
Williamson Financial Services Ltd.	20,000	0.03	-	20,000	0.03	(99.00)
Zen Industrial Services Ltd.	18,366	0.03	-	18,366	0.03	-
Babcock Borsig Ltd.	7,484	0.01	-	7,484	0.01	(99.24)
Williamson Magor & Co Ltd.	7,191	0.01	-	7,191	0.01	(99.92)
Dufflaghur Investments Ltd.	3,030	0.00	-	3,030	0.00	-
Kavita Khaitan	2,200	0.00	-	2,200	0.00	-
Bishnauth Investments Ltd.	-	-	-	-	-	(100.00)
Ichamati Investments Ltd.	-	-	(100.00)	1,71,113	0.24	-

\*Bennett, Coleman and Company Ltd. (BCCL) has vide their letter dated December 28, 2015, requested the Company to reclassify their shareholding of 3,07,400 equity shares aggregating to 0.42% of the paid up capital of the Company, from the Promoter and Promoter Group of the Company and to include the same in the 'Public' shareholding. Accordingly, the Company has vide its Board Resolution passed by Circulation dated December 30, 2015, agreed to reclassify the said shareholding of BCCL in the Company. The Company has vide their letter dated December 30, 2015, submitted the said letter of BCCL to BSE Limited, National Stock Exchange of India Limited and Calcutta Stock Exchange Limited ("Stock Exchanges") and requested the Stock Exchanges to take on record the said reclassification as required under Regulation 31A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. In furtherance to the abovementioned letter, the Company had filed an Application for Reclassification on August 9, 2016 before all the Stock Exchanges. The Company has received approval letter for Reclassification of the said shares from BSE Limited via its letter dated August 19, 2016 and is awaiting for the approval of National Stock Exchange Limited and The Calcutta Stock Exchange Limited.

## 14 OTHER EQUITY

Particulars	₹ Lakhs	
	As at March 31, 2022	As at March 31, 2021
Capital reserve	12,356.60	12,356.60
Securities premium reserve	16,412.11	16,412.11
Development allowance reserve	3.50	3.50
Amalgamation reserve	300.42	300.42
Retained earnings and other comprehensive income	(3,197.51)	(7,797.23)
<b>Total</b>	<b>25,875.12</b>	<b>21,275.40</b>



# Notes forming part of the financial statements

Note	Particulars
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## 14 OTHER EQUITY (CONTD.)

### 14.1 Capital reserve

Particulars	As at March 31, 2022	As at March 31, 2021
Balance at beginning of year	12,356.60	12,356.60
Movement during the year	-	-
<b>Balance at end of year</b>	<b>12,356.60</b>	<b>12,356.60</b>

₹ Lakhs

The Capital reserve was created on amalgamation of Bishnauth Tea Company Limited with the Company in the year ended 2000-01, on account of reduction in paid up value of equity shares in accordance with the scheme of Demerger approved by the Calcutta HC in the year ended 2004-05 and on account of Amalgamation of Powercell Battery India Ltd. with the Company in the year ended 2007-08.

### 14.2 Securities premium reserve

Particulars	As at March 31, 2022	As at March 31, 2021
Balance at beginning of year	16,412.11	16,412.11
Movement during the year	-	-
<b>Balance at end of year</b>	<b>16,412.11</b>	<b>16,412.11</b>

₹ Lakhs

Securities premium reserve is used to record the premium on issue of shares. The reserve is maintained for utilisation in accordance with the provisions of the Companies Act, 2013.

### 14.3 Development allowance reserve

Particulars	As at March 31, 2022	As at March 31, 2021
Balance at beginning of year	3.50	3.50
Movement during the year	-	-
<b>Balance at end of year</b>	<b>3.50</b>	<b>3.50</b>

₹ Lakhs

Development allowance reserve pertains to erstwhile McLeod Russel (India) Limited (MRIL), which was added to the equity of the Company as at April 01, 1996 consequent to the amalgamation of MRIL and Faith Investments Limited with the Company.

### 14.4 Amalgamation reserve

Particulars	As at March 31, 2022	As at March 31, 2021
Balance at beginning of year	300.42	300.42
Movement during the year	-	-
<b>Balance at end of year</b>	<b>300.42</b>	<b>300.42</b>

₹ Lakhs

The amalgamation reserve was created on April 01, 2007 during the amalgamation of the erstwhile Powercell Battery India Limited (PBIL) with the Company. This represents the difference between the paid up share capital of erstwhile PBIL and the value of investments of the Company in erstwhile PBIL.

### 14.5 Retained earnings and Other Comprehensive Income

Particulars	As at March 31, 2022	As at March 31, 2021
Balance at the beginning of the year	(7,797.23)	23,005.63
Profit for the year	4,748.29	(30,913.42)
Other comprehensive income arising from remeasurement gain on defined benefit plans net of income tax	(148.57)	110.56
<b>Balance at end of year</b>	<b>(3,197.51)</b>	<b>(7,797.23)</b>

₹ Lakhs

# Notes forming part of the financial statements

Note	Particulars		
<b>15</b>	<b>NON-CURRENT BORROWINGS</b>		
			₹ Lakhs
Particulars	As at March 31, 2022	As at March 31, 2021	
<b>Term loans- at amortised cost</b>			
<b>From banks (Secured)</b>			
HDFC Bank Ltd.	-	1,364.45	
Federal Bank Ltd.	5,495.53	6,697.86	
Indusind Bank Ltd.	2,809.94	5,271.24	
RBL Bank Ltd.	10,048.28	8,704.74	
<b>Total</b>	<b>18,353.75</b>	<b>22,038.29</b>	

The Company has used the borrowings from banks and financial institutions for the specific purposes for which it was taken.

**(i) Details of terms of repayment for the borrowings and security provided in respect of the secured borrowings:**

Particulars	Terms of repayment and security	As at March 31, 2022	As at March 31, 2021
<b>Term loans from banks: *</b>			
a) HDFC Bank Ltd.	Exclusive first charge on the Company's movable and immovable assets situated at Mornoi Village, Goalpara District, Assam, First Pari passu charge on movable and immovable fixed assets of the Company's unit at Uttaranchal Rate of Interest as at March 31, 2022 - Nil, March 31, 2021 - 9.50% p.a. Terms of repayment : Repayment in 48 monthly installment of ₹ 187.50 Lakhs starting from April 2018 with 24 months' moratorium period	-	1,364.45
b) Indusind Bank Ltd.	Secured by first pari passu charge on the movable and immovable assets of the Company situated at Rainey Park, Kolkata, Lucknow & Haridwar Rate of Interest as at March 31, 2022 - 8% p.a. March 31, 2021-9.75% p.a. Rate of Interest as at March 31, 2022 - 8% p.a. March 31, 2021- 10% p.a. Terms of repayment: 16 quarterly installments starting from October-2018 of ₹ 62.50 Lakhs for the first 4 quarters & ₹ 187.50 Lakhs for the subsequent 12 quarters Terms of repayment: 20 quarterly installments starting from June 2019 of ₹ 520.00 Lakhs. The Company has also availed moratorium of 6 months extended by the Bank under COVID – 19 Regulatory Package announced by the RBI	2,809.94	5,271.24

# Notes forming part of the financial statements

Note	Particulars		
<b>15</b>	<b>NON-CURRENT BORROWINGS (CONTD.)</b>		
			₹ Lakhs
Particulars	Terms of repayment and security	As at March 31, 2022	As at March 31, 2021
c) Federal Bank Ltd.	Secured by first charge on the property of the Company situated at B1, Sector 80, Gautam Budh Nagar, Noida, UP. The charge is restricted up to ₹ 40 Crores irrespective of the value	5,495.53	6,697.86
	Rate of Interest as at March 31, 2022 - 8.65% p.a. March 31, 2021 - 9.25% p.a.		
	Terms of repayment: 38 monthly installments starting from March 2019 of ₹ 69.44 Lakhs for 13 installments and ₹ 66.55 Lakhs for rest 25 installments with 6 months' moratorium period		
	Secured by 100% credit guarantee coverage by NCGTC under the GECL scheme.		
	The GECL facility shall rank second charge with the existing credit facilities, in respect of underlying security		
	Rate of Interest as at March 31, 2022 - 8.75% p.a., March 31, 2021 - 8.75% p.a.		
	Terms of repayment: 48 installments starting from December 2019 after 12 months' moratorium period		
d) RBL Bank Ltd.	Secured by first pari passu charge on the movable and immovable assets of the Company situated at Lucknow, Rainey Park, Kolkata and Haridwar	10,048.28	8,704.74
	Rate of Interest as at March 31, 2022 - 8.60% p.a. March 31, 2021- 9.35% p.a.		
	Terms of repayment: 16 quarterly installments starting from December 2019 of ₹ 468.75 Lakhs with 12 months' moratorium period		
	Secured by first pari passu charge on the movable and immovable assets of the Company located anywhere with a security cover of minimum 1.1x		
	Terms of repayment: 24 quarterly installments starting from March 2022 @ 1.25% per quarter for quarters 5-8; 1.75% per quarter for quarters 9-12 and 5.50% per quarter for quarters 13-28 after moratorium of first 4 quarters.		
	Rate of Interest as at March 31, 2022 - 8.90% p.a. March 31, 2021- 9.00% p.a.		
<b>TOTAL TERM LOANS FROM BANKS</b>		<b>18,353.75</b>	<b>22,038.29</b>

\* For the year ended March 31, 2021: According to RBI circular dated March 23, 2020 for COVID-19 – Regulatory Package, the Company has applied for deferment of installment of Term Loans. Considering that the deferment has been allowed by the Banks, the Company has given effect to current maturities.

# Notes forming part of the financial statements

Note	Particulars
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## 15 NON-CURRENT BORROWINGS (CONTD.)

### (ii) Net Debt Reconciliation

This section sets out an analysis of net debt and the movements in net debt during the year.

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
Cash and cash equivalents	4,377.59	7,183.77
Other balances with banks	824.23	1,296.73
Current Borrowings	(18,711.98)	(20,323.38)
Non-current Borrowings (including Current Maturities and Interest Accrued)	(18,394.15)	(22,114.06)
Lease liabilities	(2,484.88)	(2,337.38)
<b>Net Debt</b>	<b>(34,389.19)</b>	<b>(36,294.32)</b>

Net debt reconciliation as at March 31, 2022

₹ Lakhs					
Particulars	Cash and Cash Equivalents including Cash Credit	Non-current Borrowings (including Current Maturities and Interest Accrued)	Current Borrowings	Lease Liabilities	Total
Net Debt as at April 1, 2021	(2,067.87)	(30,164.07)	(1,725.00)	(2,337.38)	(36,294.32)
Cash flows	(3,034.30)	5,271.60	(500.00)	(147.50)	1,589.80
Finance cost	(524.81)	(3,053.00)	(938.65)	(286.55)	(4,803.01)
Finance cost paid	524.81	3,368.33	938.65	286.55	(5,118.34)
<b>Net Debt as at March 31, 2022</b>	<b>(5,102.17)</b>	<b>(24,577.14)</b>	<b>(2,225.00)</b>	<b>(2,484.88)</b>	<b>(34,389.19)</b>

Net debt reconciliation as at March 31, 2021

₹ Lakhs					
Particulars	Cash and Cash Equivalents including Cash Credit	Non-current Borrowings (including Current Maturities and Interest Accrued)	Current Borrowings	Lease Liabilities	Total
Net Debt as at April 1, 2020	(5,695.18)	(24,471.86)	(5,838.57)	(2,544.91)	(38,550.52)
Cash flows	3,627.31	(5,063.91)	4,113.57	207.53	2,884.50
Finance cost	(576.78)	(2,855.75)	(1,415.73)	(265.30)	(5,113.56)
Finance cost paid	576.78	2,227.45	1,415.73	265.30	4,485.26
<b>Net Debt as at March 31, 2021</b>	<b>(2,067.87)</b>	<b>(30,164.07)</b>	<b>(1,725.00)</b>	<b>(2,337.38)</b>	<b>(36,294.32)</b>

## 16 LEASE LIABILITIES

₹ Lakhs				
Particulars	As at March 31, 2022		As at March 31, 2021	
	Non-current	Current	Non-current	Current
Lease liabilities	1,984.47	500.41	1,740.73	596.65
<b>Total</b>	<b>1,984.47</b>	<b>500.41</b>	<b>1,740.73</b>	<b>596.65</b>

# Notes forming part of the financial statements

Note	Particulars
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## 16 LEASE LIABILITIES (CONTD.)

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
<b>Opening Balance</b>	<b>2,337.38</b>	<b>2,544.91</b>
Additions	1,163.87	403.21
Payment of lease liabilities	(667.35)	(607.27)
Elimination on termination of lease	(349.02)	(3.47)
<b>Closing Balance</b>	<b>2,484.88</b>	<b>2,337.38</b>

### Additional disclosure related to leases:

- (i) The table below provides details regarding contractual maturities of lease liabilities as at March 31, 2022.

₹ Lakhs				
Particulars	As at March 31, 2022		As at March 31, 2021	
	Minimum Lease Payment (MLP)	Present Value of MLP	Minimum Lease Payment (MLP)	Present Value of MLP
<b>Within one year</b>	714.44	478.15	749.14	531.56
After one year but not more than five years	1,597.11	1,026.51	1,162.31	550.52
More than five years	11,312.60	980.22	11,832.88	1,255.30
<b>Total minimum lease payments</b>	<b>13,624.15</b>	<b>2,484.88</b>	<b>13,744.33</b>	<b>2,337.38</b>
Less : amounts representing finance charges	11,139.27		11,406.95	
<b>Present value of minimum lease payments</b>	<b>2,484.88</b>		<b>2,337.38</b>	
<b>Lease liabilities:</b>				
Non-current		1,984.47		1,740.73
Current		500.41		596.65
<b>Total</b>		<b>2,484.88</b>		<b>2,337.38</b>

## 17 OTHER FINANCIAL LIABILITIES

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
<b>A. Non-current financial liabilities</b>		
Security deposits received	394.73	394.73
<b>Total</b>	<b>394.73</b>	<b>394.73</b>
<b>B. Current financial liabilities</b>		
(a) Interest accrued but not due on borrowings	40.40	75.77
(b) Liability towards Investor Education and Protection Fund under Section 125 of the Companies Act, 2013:		
(i) Unpaid dividends - Not Due	38.98	46.09
(c) Guarantees payable on behalf of Companies (part of the promoter group)	-	5,278.24



# Notes forming part of the financial statements

Note	Particulars
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## 17 OTHER FINANCIAL LIABILITIES (CONTD.)

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
(d) Other payables		
(i) Payables on purchase of property, plant and equipment and intangible assets	138.03	197.71
(ii) Retention money	88.73	166.97
(iii) Employee benefits liability	741.97	856.75
(iv) Others (includes payable to co-operative society and other payables)	332.41	408.97
<b>Total</b>	<b>1,380.52</b>	<b>7,030.50</b>

## 18 PROVISIONS

₹ Lakhs				
Particulars	As at March 31, 2022		As at March 31, 2021	
	Non-current	Current	Non-current	Current
<b>(a) Provision for employee benefits:</b>				
(i) Post-employment medical benefits (Refer Note 33.3)	268.21	53.95	275.59	53.95
(ii) Compensated absences (Refer Note 33.3)	344.26	35.41	345.83	35.41
	<b>612.47</b>	<b>89.36</b>	<b>621.42</b>	<b>89.36</b>
<b>(b) Provision - Others:</b>				
(i) Sales tax, excise, etc (Refer (i) below)	-	1,025.77	-	1,018.22
(ii) Warranty provisions (Refer (ii) below)	-	425.14	-	631.54
	<b>-</b>	<b>1,450.91</b>	<b>-</b>	<b>1,649.76</b>
<b>Total</b>	<b>612.47</b>	<b>1,540.27</b>	<b>621.42</b>	<b>1,739.12</b>

### Details of provisions

- (i) The Company has made provision for various contractual obligations and disputed liabilities based on its assessment of the amount it estimates to incur to meet such obligations, details of which are given below:

₹ Lakhs					
Particulars	As at April 1, 2021	Additions	Utilisation	Reversal (withdrawn as no longer required)	As at March 31, 2022
<b>Provision for other contingencies</b>					
Sales Tax	134.89	10.58	(5.90)	(25.90)	113.67
Excise	567.13	16.51	-	-	583.64
Others (service tax, customs duty, etc)	316.20	12.99	-	(0.73)	328.46
<b>Total</b>	<b>1,018.22</b>	<b>40.08</b>	<b>(5.90)</b>	<b>(26.63)</b>	<b>1,025.77</b>

# Notes forming part of the financial statements

Note	Particulars
<b>18</b>	<b>PROVISIONS (CONTD.)</b>

₹ Lakhs					
Particulars	As at April 1, 2020	Additions	Utilisation	Reversal (withdrawn as no longer required)	As at March 31, 2021
<b>Provision for other contingencies</b>					
Sales Tax	141.32	31.85	-	(38.28)	134.89
Excise	316.45	252.68	-	(2.00)	567.13
Others (service tax, customs duty, etc)	286.99	64.07	(1.43)	(33.43)	316.20
<b>Total</b>	<b>744.76</b>	<b>348.60</b>	<b>(1.43)</b>	<b>(73.71)</b>	<b>1,018.22</b>

The expected time of resulting outflow is one to two years.

- (ii) The provision for warranty claims represents the estimated future outflow of economic benefits that will be required to settle the Company's obligations for warranties. This has been made mainly on the basis of historical warranty trends.

₹ Lakhs				
Particulars	As at April 1, 2021	Additional provision recognised	Reversal for warranty settlements	As at March 31, 2022
Warranty provisions	631.54	411.74	(618.14)	425.14
<b>Total</b>	<b>631.54</b>	<b>411.74</b>	<b>(618.14)</b>	<b>425.14</b>

₹ Lakhs				
Particulars	As at April 1, 2020	Additional provision recognised	Reversal for warranty settlements	As at March 31, 2021
Warranty provisions	878.58	891.06	(1,138.10)	631.54
<b>Total</b>	<b>878.58</b>	<b>891.06</b>	<b>(1,138.10)</b>	<b>631.54</b>

## 19 DEFERRED TAX LIABILITIES (NET)

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
Deferred tax assets	21,033.71	20,365.38
Deferred tax liabilities	(3,772.38)	(3,673.11)
<b>Total</b>	<b>17,261.33</b>	<b>16,692.27</b>

# Notes forming part of the financial statements

Note	Particulars
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## 19 DEFERRED TAX LIABILITIES (NET) (CONTD.)

					₹ Lakhs
Particulars	As at April 1, 2021	Recognised in Profit and loss	Recognised in other comprehensive income	Recognised in MAT Credit memorandum disclosure	As at March 31, 2022
<b>A. Deferred tax assets</b>					
Disallowance under section 40(a) (i) of the Income Tax Act, 1961	24.46	19.29	-	-	43.75
Allowances for doubtful debts and advances	18,233.74	816.66	-	-	19,050.40
Provision for compensated absences	133.22	(0.55)	-	-	132.67
Expenditures falling under section 43B of the Income Tax Act, 1961	522.30	(6.62)	-	-	515.68
Mat credit utilised and set off against earlier years' tax provision	1,125.80	-	-	-	1,125.80
Others	325.86	(160.45)	-	-	165.41
	<b>20,365.38</b>	<b>668.33</b>	<b>-</b>	<b>-</b>	<b>21,033.71</b>
<b>B. Deferred tax liabilities</b>					
Difference between book balance and tax balance of property, plant and equipment	3,673.11	99.27	-	-	3,772.38
	<b>3,673.11</b>	<b>99.27</b>	<b>-</b>	<b>-</b>	<b>3,772.38</b>
<b>Net deferred tax assets/ (liabilities) (A-B)</b>	<b>16,692.27</b>	<b>569.06</b>	<b>-</b>	<b>-</b>	<b>17,261.33</b>

MAT credit entitlement amounting to ₹ 6,532.88 Lakhs as at March 31, 2022 (As at March 31, 2021: ₹ 5,765.15 Lakhs) has not been recognised due to uncertainty surrounding availability of future taxable income against which such credit can be offset. Year wise details of MAT credit entitlement as at March 31, 2022 and date of expiry of the balance are given below:

		₹ Lakhs
Assessment Year (AY)	Amount	Year of Expiry
2019-20	1,303.37	2034-35
2020-21	4,008.88	2035-36
2021-22	452.90	2036-37
2022-23	767.73	2037-38
<b>Total</b>	<b>6,532.88</b>	

# Notes forming part of the financial statements

Note	Particulars
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## 19 DEFERRED TAX LIABILITIES (NET) (CONTD.)

₹ Lakhs					
Particulars	As at April 1, 2020	Recognised in profit and loss	Recognised in other comprehensive income	Recognised in MAT Credit memorandum disclosure	As at March 31, 2021
<b>A. Deferred tax assets</b>					
Disallowance under section 40(a) (i) of the Income Tax Act, 1961	24.46	-	-	-	24.46
Allowances for doubtful debts and advances	623.43	17,610.31	-	-	18,233.74
Provision for compensated absences	112.23	20.99	-	-	133.22
Expenditures falling under section 43B of the Income Tax Act, 1961	406.52	115.78	-	-	522.30
Mat credit utilised and set off against earlier years' tax provision	1,415.57	-	-	(289.77)	1,125.80
Others	488.65	(162.79)	-	-	325.86
	<b>3,070.86</b>	<b>17,584.29</b>	<b>-</b>	<b>(289.77)</b>	<b>20,365.38</b>
<b>B. Deferred tax liabilities</b>					
Difference between book balance and tax balance of property, plant and equipment	3,614.81	58.30	-	-	3,673.11
	<b>3,614.81</b>	<b>58.30</b>	<b>-</b>	<b>-</b>	<b>3,673.11</b>
<b>Net deferred tax assets/ (liabilities) (A-B)</b>	<b>(543.95)</b>	<b>17,525.99</b>	<b>-</b>	<b>(289.77)</b>	<b>16,692.27</b>

Note : The Company has not recognized deferred tax assets on following long-term capital losses since, based on estimates of future profitability, the probability of recovery of such assets is uncertain:

₹ Lakhs				
Particulars	Assessment Year (AY)	Amount	Tax Impact @23.296%	Year of Expiry
Long Term Capital Loss	2016-17	2,983.44	695.02	AY 2024-25
<b>Total</b>		<b>2,983.44</b>	<b>695.02</b>	

## 20 CURRENT BORROWINGS

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
(a) Loans repayable on demand		
From Banks-Secured at amortised cost		
Cash credit (Refer (i) below)	10,303.99	10,548.37
From Banks- Unsecured at amortised cost		
Demand Loan	1,000.00	-
From Associate-Unsecured at amortised cost		
Demand Loan	1,225.00	1,725.00
(b) Current maturities of long-term debt (Refer Note 15)	6,182.99	8,050.01
<b>Total</b>	<b>18,711.98</b>	<b>20,323.38</b>

# Notes forming part of the financial statements

Note	Particulars
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## 20 CURRENT BORROWINGS (CONTD.)

### (i) Details of security:

		₹ Lakhs	
Particulars	Nature of security*	As at March 31, 2022	As at March 31, 2021
<b>Loans repayable on demand from banks:</b>			
Axis Bank Ltd.	Secured by hypothecation of stocks, stores & book debts relating to businesses of the Company and ranking pari passu with the charges created and/or to be created in favour of other banks in the consortium and first/second charge on the property, plant and equipment of the Company.	1,185.74	1,184.59
UCO Bank		3,812.68	3,667.96
Punjab National Bank (Erstwhile UBI)		692.50	1,357.53
HDFC Bank Ltd.		4,613.07	2,007.50
Federal Bank Ltd.		-	2,330.79
	Collateral exclusive security on the immovable property situated at Plot no-B2, Sector 80, Gautam Budh Nagar, Phase-II, UP for the working capital limits from Punjab National Bank (erstwhile UBI).		
	Exclusive security on the immovable property situated at Plot no-B1, Sector 80, Gautam Budh Nagar, Phase-II, UP for the working capital limits from the Federal Bank Ltd.		
<b>Total - from banks (secured)</b>		<b>10,303.99</b>	<b>10,548.37</b>

\*Details of security have been given on the basis of Bank's sanction letter.

## 21 TRADE PAYABLES

		₹ Lakhs	
Particulars		As at March 31, 2022	As at March 31, 2021
<b>Trade payables:</b>			
(i) Total outstanding dues of micro and small enterprises		1,312.98	771.71
(ii) Total outstanding dues of creditors other than micro and small enterprises		14,647.35	16,777.81
(iii) Due to subsidiaries		521.31	498.59
<b>Total</b>		<b>16,481.64</b>	<b>18,048.11</b>

The average credit period for purchase of materials and traded products ranges from 30 to 180 days.

### Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006

		₹ Lakhs	
Particulars		As at March 31, 2022	As at March 31, 2021
(i) Principal amount remaining unpaid to any supplier as at the end of the accounting year		1,312.98	771.71
(ii) The amount of interest paid by the buyer in terms of Section 16 of the Micro, Small and Medium Enterprise Development (MSMED) Act, 2006 along with the amounts of the payment made to the supplier beyond the appointed day during the year.		-	-
(iii) Interest due thereon remaining unpaid to any supplier as at the end of the accounting year		11.00	1.79
(iv) The amount of interest due and payable for the year		11.00	1.79
(v) The amount of interest due and remaining unpaid at the end of the accounting year		20.63	9.63

The above information has been compiled in respect of parties to the extent to which they could be identified as Micro and Small Enterprises under Micro, Small and Medium Enterprises Development Act, 2006 on the basis of information available with the Company.

# Notes forming part of the financial statements

Note	Particulars
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## 21 TRADE PAYABLES (CONTD.)

### Trade Payables Ageing Schedule

₹ Lakhs

Particulars	Outstanding as on March 31, 2022 from due date of payment					Total
	Not Due	Upto 1 Year	1-2 Years	2-3 Years	More than 3 Years	
Total outstanding dues of micro and small enterprises	696.17	536.09	54.57	11.16	14.99	1,312.98
Total outstanding dues of creditors other than micro and small enterprises	2,756.26	4,678.04	119.16	43.32	244.22	7,841.00
Disputed dues of micro and small enterprises	-	-	-	-	-	-
Disputed dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-	-
	3,452.43	5,214.13	173.73	54.48	259.21	9,153.98
Other Accrued						7,327.66
<b>Total</b>						<b>16,481.64</b>

₹ Lakhs

Particulars	Outstanding as on March 31, 2021 from due date of payment					Total
	Not Due	Upto 1 Year	1-2 Years	2-3 Years	More than 3 Years	
Total outstanding dues of micro and small enterprises	471.86	266.35	11.96	15.70	5.84	771.71
Total outstanding dues of creditors other than micro and small enterprises	3,755.83	7,344.18	373.75	0.93	335.47	11,810.16
Disputed dues of micro and small enterprises	-	-	-	-	-	-
Disputed dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-	-
	4,227.69	7,610.53	385.71	16.63	341.31	12,581.87
Other Accrued						5,466.24
<b>Total</b>						<b>18,048.11</b>

## 22 OTHER CURRENT LIABILITIES

₹ Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
(i) Statutory remittances (GST, Contributions to PF and ESIC, withholding Taxes, etc.)	2,660.50	3,089.01
(ii) Advances from customers	577.46	489.32
(iii) Entry tax, Sales tax payable and other taxes	39.34	59.11
(iv) Ind AS 115 Deferred revenue	718.70	594.83
(v) Others	11.64	2.24
<b>Total</b>	<b>4,007.64</b>	<b>4,234.51</b>

Revenue recognised in relation to contract liability.



# Notes forming part of the financial statements

Note	Particulars		
<b>22</b>	<b>OTHER CURRENT LIABILITIES (CONTD.)</b>		
	The following table shows how much of the revenue recognised in the current revenue period relates to carry forward contract liabilities:		
		₹ Lakhs	
	<b>Particulars</b>	<b>As at March 31, 2022</b>	<b>As at March 31, 2021</b>
	Revenue recognised that was included in the contract liability balance at the beginning of the period		
	Advances from customers	489.32	576.05
<b>23</b>	<b>CURRENT TAX LIABILITIES (NET)</b>		
		₹ Lakhs	
	<b>Particulars</b>	<b>As at March 31, 2022</b>	<b>As at March 31, 2021</b>
	Income-tax payable [net of advance income-tax ₹ 141.71 Lakhs] (As at March 31, 2021 ₹ 1,373.94 Lakhs)	1,326.43	1,201.72
	<b>Total</b>	<b>1,326.43</b>	<b>1,201.72</b>
<b>24</b>	<b>REVENUE FROM OPERATIONS</b>		
		₹ Lakhs	
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	(a) Sale of products- (Refer (i) below)	1,19,646.12	1,23,694.08
	(b) Other operating revenues (Refer (ii) below)	1,029.42	1,204.59
	<b>Total</b>	<b>1,20,675.54</b>	<b>1,24,898.67</b>
		₹ Lakhs	
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	(i) Sale of products comprises: **		
	<b>Manufactured goods</b>		
	Batteries	76,242.07	79,266.69
	Flashlights	9,435.94	10,210.61
	Electrical products	42.82	1,232.67
	<b>Total - Sale of manufactured goods</b>	<b>85,720.83</b>	<b>90,709.97</b>
	<b>Traded goods</b>		
	Batteries	677.71	825.86
	Flashlights	6,909.69	7,703.77
	Electrical products	23,945.03	20,875.39
	Small home appliances	4,057.81	5,182.34
	Others	(0.37)	(0.09)
	<b>Total - Sale of traded goods</b>	<b>35,589.87</b>	<b>34,587.27</b>
	<b>Total - Sale of products</b>	<b>1,21,310.70</b>	<b>1,25,297.24</b>
	(ii) Other operating revenues comprise:		
	Sale of scrap	330.37	276.04
	Fiscal Incentive for Assam plant	690.69	891.44
	Others	8.36	37.11
	<b>Total - Other operating revenues</b>	<b>1,029.42</b>	<b>1,204.59</b>

\*\* These figures are at their respective contract prices.

# Notes forming part of the financial statements

Note	Particulars
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## 24 REVENUE FROM OPERATIONS (CONTD.)

(A) The following table shows unsatisfied performance obligations related to schemes:

Particulars	₹ Lakhs	
	For the year ended March 31, 2022	For the year ended March 31, 2021
Deferment of revenue for unsatisfied performance obligations	718.71	594.83

(B) The following table shows reconciliation of revenue recognised with contract price:

Particulars	₹ Lakhs	
	For the year ended March 31, 2022	For the year ended March 31, 2021
Contract Price	1,21,310.70	1,25,297.24
Adjustments for:		
Refund Liabilities- Discount/Rebates	(1,540.70)	(1,414.43)
Contract Liabilities-Schemes	(123.88)	(188.73)
<b>Total</b>	<b>1,19,646.12</b>	<b>1,23,694.08</b>

## 25 OTHER INCOME

Particulars	₹ Lakhs	
	For the year ended March 31, 2022	For the year ended March 31, 2021
(a) Interest income [Refer (i) below]	229.48	266.01
(b) Net gain on foreign currency transactions and translation (other than considered as finance cost)	-	52.11
(c) Other non-operating income [Refer (ii) below]	239.39	100.00
<b>Total</b>	<b>468.87</b>	<b>418.12</b>

Particulars	₹ Lakhs	
	For the year ended March 31, 2022	For the year ended March 31, 2021
(i) Interest income comprises:		
- On bank deposits and others	44.43	211.88
- On loans and advances	37.22	-
- On advance payment of taxes	147.83	54.13
<b>Total - Interest income</b>	<b>229.48</b>	<b>266.01</b>
(ii) Other non-operating income comprises:		
- Profit on sale of property, plant and equipment	39.39	-
- Provisions/Liabilities no longer required written back	-	100.00
- Others	200.00	-
<b>Total - Other non-operating income</b>	<b>239.39</b>	<b>100.00</b>

# Notes forming part of the financial statements

Note	Particulars		
<b>26.a</b>	<b>COST OF MATERIALS CONSUMED</b>		
			₹ Lakhs
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	Opening stock	8,054.53	5,314.30
	Add: Purchases	46,297.03	45,870.39
		<b>54,351.56</b>	<b>51,184.69</b>
	Less: Closing stock	8,682.49	8,054.53
	<b>Total cost of material consumed</b>	<b>45,669.07</b>	<b>43,130.16</b>
<b>26.b</b>	<b>PURCHASES OF STOCK-IN-TRADE (TRADED GOODS)</b>		
			₹ Lakhs
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	Batteries	496.69	637.19
	Flashlights	4,091.40	4,617.17
	Electrical products	17,955.11	17,326.70
	Small Home appliances	2,830.13	3,474.12
	<b>Total</b>	<b>25,373.33</b>	<b>26,055.18</b>
<b>26.c</b>	<b>CHANGES IN INVENTORIES OF FINISHED GOODS, WORK-IN-PROGRESS AND STOCK-IN-TRADE</b>		
			₹ Lakhs
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	<b>Inventories at the end of the year:</b>		
	Finished goods	7,145.70	7,034.52
	Work-in-progress	3,758.37	3,403.74
	Stock-in-trade	3,807.13	5,338.75
		<b>14,711.20</b>	<b>15,777.01</b>
	<b>Inventories at the beginning of the year:</b>		
	Finished goods	7,034.52	6,520.98
	Work-in-progress	3,403.74	3,370.11
	Stock-in-trade	5,338.75	5,204.90
		<b>15,777.01</b>	<b>15,095.99</b>
	<b>Net decrease/(increase)</b>	<b>1,065.81</b>	<b>(681.02)</b>
<b>27</b>	<b>EMPLOYEE BENEFITS EXPENSE</b>		
			₹ Lakhs
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	Salaries and wages	12,865.82	12,335.28
	Contributions to provident and other funds (Refer Note 33.3)	1,177.62	1,102.34
	Staff welfare expenses	800.27	825.22
	<b>Total</b>	<b>14,843.71</b>	<b>14,262.84</b>

# Notes forming part of the financial statements

Note	Particulars		
<b>28</b>	<b>FINANCE COSTS</b>		
			₹ Lakhs
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	(a) Interest expense on borrowings	4,303.29	4,679.70
	(b) Interest on Lease liabilities	286.55	265.30
	(c) Other borrowing costs	213.17	168.56
	(d) Interest on income tax	-	89.13
	<b>Total</b>	<b>4,803.01</b>	<b>5,202.69</b>
<b>29</b>	<b>DEPRECIATION AND AMORTISATION EXPENSES</b>		
			₹ Lakhs
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	Depreciation for the year on Property, plant and equipment as per Note 3	1,799.67	1,814.95
	Amortisation for the year on Intangible assets as per Note 4	168.90	183.81
	Depreciation for the year on Right of Use assets as per Note 3	778.82	724.40
	<b>Total</b>	<b>2,747.39</b>	<b>2,723.16</b>
<b>30</b>	<b>OTHER EXPENSES</b>		
			₹ Lakhs
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	Consumption of stores and spare parts	465.78	478.97
	Power and fuel	1,339.53	1,346.64
	Rent	42.58	71.56
	Repairs and maintenance - Buildings	152.24	172.02
	Repairs and maintenance - Machinery	544.08	508.12
	Repairs and maintenance - Software	758.00	758.06
	Insurance	253.02	228.82
	Rates and taxes	64.92	186.34
	Travelling and conveyance	1,882.71	1,344.80
	Freight, shipping and selling expenses	6,088.32	6,899.78
	Advertisement, sales promotion and market research	3,796.33	2,340.04
	Expenditure on Corporate Social Responsibility (Refer Note 33.7)	213.75	157.24
	Payments to auditors [Refer (i) below]	50.40	52.27
	Allowance for bad and doubtful trade receivables	19.51	(245.69)
	Loss on foreign currency transactions and translation (other than considered as finance cost)	57.00	-
	Loss on property, plant and equipment sold / scrapped / written off	-	284.40
	Provision for indirect taxes	13.45	274.88
	Miscellaneous expenses	5,953.51	4,801.54
	<b>Total</b>	<b>21,695.13</b>	<b>19,659.79</b>

## Notes forming part of the financial statements

Note	Particulars		
<b>30</b>	<b>OTHER EXPENSES (CONTD.)</b>		
	(i) <b>Payments to auditors</b>		
			₹ Lakhs
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	Payments to the auditors comprises fees for (net of GST, where applicable):		
	<b>As auditor</b>		
	Audit fees	26.00	26.00
	<b>In other capacities</b>		
	Tax audit fees	5.00	5.00
	Certification fees and others	18.85	18.85
	Reimbursement of expenses	0.55	2.42
	<b>Total</b>	<b>50.40</b>	<b>52.27</b>
<b>31</b>	<b>EXCEPTIONAL ITEMS</b>		
	Exceptional items during the year ended March 31, 2021 relate to the provision for outstanding amounts of inter-corporate deposits and recoverables of ₹ 48,928.77 Lakhs, write-off for interest accrued on such deposits and recoverables of ₹ 6,841.66 Lakhs and write-off for outstanding capital advance of ₹ 7,200.00 Lakhs as on March 31, 2021.		
<b>32</b>	<b>INCOME TAX EXPENSE</b>		
<b>32.a</b>	<b>Income tax recognised in profit and loss</b>		
			₹ Lakhs
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	<b>Current tax</b>		
	In respect of current year	767.73	432.97
		<b>767.73</b>	<b>432.97</b>
	<b>Deferred tax</b>		
	In respect of current year	(569.06)	(17,525.99)
		<b>(569.06)</b>	<b>(17,525.99)</b>
	<b>Total</b>	<b>198.67</b>	<b>(17,093.02)</b>

Note: Reconciliation of the accounting profit to the income tax expense for the year is summarised below:

# Notes forming part of the financial statements

Note	Particulars
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## 32 INCOME TAX EXPENSE (CONTD.)

### 32.a Income tax recognised in profit and loss (contd.)

	₹ Lakhs	
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
<b>Profit/(loss) before tax</b>	<b>4,946.96</b>	<b>(48,006.44)</b>
Income tax expense calculated at 34.944% (for the year ended March 31, 2021 :34.944%)	1,728.67	(16,775.37)
Effect of income exempt from taxation (under section 80-IC of the Income Tax Act, 1961)	(2,665.36)	(1,113.96)
MAT Credit Entitlement under section 115JAA– being the difference between tax payable under MAT & normal provisions	767.73	432.97
Effect of expenses that are not deductible in determining taxable profit	74.69	84.62
Effect of loss from sale of assets which are treated separately	(1.22)	99.38
Others	294.16	179.34
<b>Total</b>	<b>198.67</b>	<b>(17,093.02)</b>

### 32.b Income tax recognised in other comprehensive income

	₹ Lakhs	
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
<b>Current tax</b>		
Arising on remeasurement (loss)/gain on defined benefit plans	18.23	(23.41)
<b>Total</b>	<b>18.23</b>	<b>(23.41)</b>

**32.c** Pursuant to the Taxation Laws (Amendment) Ordinance, 2019 issued on September 20, 2019, corporate assesses have been given the option to apply lower income tax rate with effect from April 01, 2019, subject to certain conditions specified therein. The Company has carried out an evaluation and based on its forecasted profits, believes it will not be beneficial for the Company to choose the lower tax rate option in the near future. Accordingly, no effect in this regard has been considered in measurement of tax expense for the year ended March 31, 2022. The Company will, however, continue to review its profitability forecast at regular intervals and make necessary adjustments to tax expense when there is reasonable certainty to avail the beneficial (lower) rate of tax.



# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS

### 33.1 Contingent liabilities & commitments (to the extent not provided for)

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
<b>(i) Contingent liabilities</b>		
(a) Penalty imposed by Competition Commission of India ("CCI") on the Company and on certain officers of the Company (Refer note below #)	17,208.41	17,208.41
(b) Claims against the Company not acknowledged as debts:		
- Excise & Customs *	1,548.33	1,534.70
- Sales tax	32.65	37.54
* Excludes interest claimed in a few cases by respective authorities but amount not quantified.		
(c) Others (includes ESI, property tax, water tax etc.)	218.16	218.16
<b>(ii) Guarantees</b>	589.81	656.39
<b>(iii) Commitments</b>		
Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances)		
- Property, plant and equipment	1,348.09	507.01
- Intangible assets	82.22	18.01

#### Note:

# The Competition Commission of India ("CCI") issued an Order dated April 19, 2018, imposing penalty on certain zinc carbon dry cell battery manufacturers, concerning contravention of the Competition Act, 2002 (The Act). The penalty imposed on the Company was ₹ 17,155 Lakhs. The Company filed an appeal and stay application before the National Company Law Appellate Tribunal, New Delhi, (NCLAT) against the CCI's said Order. Since then, the NCLAT vide its order dated May 09, 2018, has stayed the penalty with the direction of depositing 10% of the penalty amount within 15 days with the Registry of the NCLAT. The Company has complied with the said direction of the NCLAT. Meanwhile, the Company received legal advice to the effect that given the factual background and the judicial precedents, there are reasonable grounds on the basis of which the NCLAT will allow the appeal and will either adjudicate upon the quantum of penalty imposed or remand it to the CCI for de novo consideration. It may also be noted that a certain amount of penalty will be levied on the Company as it had also earlier filed an application under the Lesser Penalty Regulations under the Act. However, at this stage it is not possible to quantify or even make a reasonable estimate of the quantum of penalty that may be imposed on the Company. According to the aforesaid legal advice, the matter should be recognized as a contingent liability as defined under Ind-AS 37 and there should be no adjustment required in the financial statements of the Company in accordance with Ind-AS 10. Accordingly, pending the final disposal of the appeal, the amount has been disclosed as contingent liability in the financial statements. It may also be noted that penalty imposed in this connection on certain officers of the Company amounting ₹ 53.41 Lakhs has been included in the above.

### 33.2 Particulars of Loans, Guarantees or Investments covered under Section 186(4) of the Companies Act, 2013

No loans, guarantees and investments have been given/provided/made during the year ended March 31, 2022.

Interest bearing (which is not lower than prevailing yield of related Government Security close to the tenure of respective loans) loans and recoverables to Babcock Borsig Ltd., McNally Bharat Engineering Company Ltd., Williamson Financial Services Ltd, Seajuli Developers & Finance Ltd., Woodside Parks Ltd. and Williamson Magor & Co. Ltd. outstanding at the year ended March 31, 2022 were ₹7,600.00 Lakhs, Nil, Nil, ₹ 27,080.00 Lakhs, ₹ 8,000.00 Lakhs and ₹ 6,048.77 Lakhs respectively and maximum amount outstanding during the year was ₹ 7,600.00 Lakhs, Nil, Nil, ₹27,080.00 Lakhs, ₹ 8,100.00 Lakhs and ₹ 6,148.77 Lakhs respectively, for their business purposes.

- During the year ended March 31, 2021 the Company has provided for impairment loss against above outstanding loans & recoverables.
- The aforesaid outstanding balances do not include accrued interest on such loans and recoverables as the amounts have been written off during the year ended March 31, 2021 following the principles of accounting prudence. Similarly, no interest has been accrued on these loans and recoverables during the year ended March 31, 2022 applying the same rules of accounting prudence.

# Notes forming part of the financial statements

Note	Particulars								
33	ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)								
33.3	Employee benefit plans								
33.3.a	Defined benefit plans								
	The Company offers the following employee benefit schemes to its employees:								
	i. Gratuity								
	ii. Post-employment medical benefits								
	iii. Pension								
	iv. Leave Encashment								
	The following table sets out the funded/unfunded status of the defined benefit schemes and the amount recognised in the financial statements:								
		₹ Lakhs							
Particulars	Year ended March 31, 2022				Year ended March 31, 2021				
	Gratuity	Post-employment medical benefits	Pension	Leave Encashment	Gratuity	Post-employment medical benefits	Pension	Leave Encashment	
	Funded	Unfunded	Funded	Unfunded	Funded	Unfunded	Funded	Unfunded	
Components of employer expense									
Current service cost	222.90	1.41	-	61.05	216.67	1.54	-	148.56	
Interest cost	169.52	21.47	9.17	24.34	146.46	20.72	10.04	19.86	
Interest Income on plan assets	(229.76)	-	(12.13)	-	(206.66)	-	(9.81)	-	
Actuarial losses / (gains) adjusted with Profit & Loss	-	-	-	(54.33)	-	-	-	(72.20)	
<b>Total expense / (income) recognised in the Statement of Profit and Loss</b>	<b>162.66</b>	<b>22.88</b>	<b>(2.96)</b>	<b>31.06</b>	<b>156.47</b>	<b>22.26</b>	<b>0.23</b>	<b>96.22</b>	
Return on Plan Assets (Excluding Interest Income)	39.19	-	11.62	-	(135.57)	-	(89.91)	-	
Actuarial losses / (gains) arising from changes in demographic assumptions	-	-	2.14	-	-	-	-	-	
Actuarial losses / (gains) arising from changes in financial assumptions	(13.26)	3.10	(18.40)	(13.51)	18.20	(2.22)	3.00	(2.26)	
Actuarial losses / (gains) arising from changes in experience adjustments	169.47	(14.26)	(12.80)	(40.82)	62.63	4.24	7.68	(69.94)	
<b>Actuarial losses / (gains) adjusted with Profit &amp; Loss</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>54.33</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>72.20</b>	
<b>Total expense / (income) recognised in Other Comprehensive Income</b>	<b>195.40</b>	<b>(11.16)</b>	<b>(17.44)</b>	<b>-</b>	<b>(54.74)</b>	<b>2.02</b>	<b>(79.23)</b>	<b>-</b>	
<b>Net asset / (liability) recognised in the Balance Sheet</b>									
Present value of defined benefit obligation	2,947.41	322.16	143.60	379.67	2,617.02	329.54	185.29	381.24	
Fair value of plan assets	3,482.87	-	218.97	-	3,470.54	-	241.47	-	
Status [Surplus / (Deficit)]	535.46	(322.16)	75.37	(379.67)	853.52	(329.54)	56.18	(381.24)	
<b>Net asset / (liability) recognised in the Balance Sheet</b>	<b>535.46</b>	<b>(322.16)</b>	<b>75.37</b>	<b>(379.67)</b>	<b>853.52</b>	<b>(329.54)</b>	<b>56.18</b>	<b>(381.24)</b>	

# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

### 33.3.a Defined benefit plans (contd.)

₹ Lakhs

Particulars	Year ended March 31, 2022				Year ended March 31, 2021			
	Gratuity	Post-employment medical benefits	Pension	Leave Encashment	Gratuity	Post-employment medical benefits	Pension	Leave Encashment
	Funded	Unfunded	Funded	Unfunded	Funded	Unfunded	Funded	Unfunded
<b>Change in defined benefit obligations (DBO) during the year</b>								
Present value of DBO at beginning of the year	2,617.02	329.54	185.29	381.24	2,278.34	322.13	180.88	321.18
Current service cost	222.90	1.41	-	61.05	216.67	1.54	-	148.56
Interest cost	169.52	21.47	9.17	24.34	146.46	20.72	10.04	19.86
Actuarial losses / (gains) arising from changes in demographic assumptions	-	-	2.14	-	-	-	-	-
Actuarial losses / (gains) arising from changes in financial assumptions	(13.26)	3.10	(18.40)	(13.51)	18.20	(2.22)	3.00	(2.26)
Actuarial losses / (gains) arising from changes in experience adjustments	169.47	(14.26)	(12.80)	(40.82)	62.63	4.24	7.68	(69.94)
Benefits paid	(218.24)	(19.10)	(21.80)	(32.63)	(105.28)	(16.87)	(16.31)	(36.16)
<b>Present value of DBO at the end of the year</b>	<b>2,947.41</b>	<b>322.16</b>	<b>143.60</b>	<b>379.67</b>	<b>2,617.02</b>	<b>329.54</b>	<b>185.29</b>	<b>381.24</b>
<b>Change in fair value of assets during the year</b>								
Plan assets at beginning of the year	3,470.54	-	241.47	-	3,143.07	-	196.03	-
Acquisition adjustment	-	-	(1.21)	-	-	-	-	-
Interest Income on plan assets	229.76	-	12.13	-	206.66	-	9.81	-
Actual company contributions	40.00	19.10	-	32.63	90.52	16.87	(37.97)	36.16
Return on Plan assets (excluding Interest Income)	(39.19)	-	(11.62)	-	135.57	-	89.91	-
Benefits paid	(218.24)	(19.10)	(21.80)	(32.63)	(105.28)	(16.87)	(16.31)	(36.16)
<b>Plan assets at the end of the year</b>	<b>3,482.87</b>	<b>-</b>	<b>218.97</b>	<b>-</b>	<b>3,470.54</b>	<b>-</b>	<b>241.47</b>	<b>-</b>
<b>Composition of the plan assets is as follows:</b>								
Government bonds	-	-	-	-	-	-	-	-
Special Deposit with SBI	-	-	65.35	-	-	-	65.35	-
Corporate Bonds	-	-	-	-	-	-	-	-
Insurance Companies	3,482.87	-	4,023.12	-	3,465.23	-	3,659.47	-
Cash and cash equivalents	5.60	-	-	-	5.29	-	5.66	-
<b>Actuarial assumptions</b>								
Discount rate	7.05%	6.50%	6.00%	7.05%	6.80%	6.61%	5.26%	6.76%
Expected return on plan assets	6.80%	-	5.26%	-	6.59%	-	5.81%	-
Salary escalation	7.00%	7.00%	7.00%	7.00%	6.00%	-	-	6.00%
Withdrawal Rate : Upto 40 Years	0.42%	0.42%	0.42%	0.42%	0.42%	0.42%	0.42%	0.42%

# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

### 33.3.a Defined benefit plans (contd.)

₹ Lakhs

Particulars	Year ended March 31, 2022				Year ended March 31, 2021			
	Gratuity	Post-employment medical benefits	Pension	Leave Encashment	Gratuity	Post-employment medical benefits	Pension	Leave Encashment
	Funded	Unfunded	Funded	Unfunded	Funded	Unfunded	Funded	Unfunded
Withdrawal Rate : 41 -54 Years	0.18%	0.18%	0.18%	0.18%	0.18%	0.18%	0.18%	0.18%
Withdrawal Rate : 55 and above	0.22%	0.22%	0.22%	0.22%	0.22%	0.22%	0.22%	0.22%
Mortality tables	India Assured Lives Mortality (2006-08) Ultimate	India Assured Lives Mortality (2006-08) Ultimate	India Assured Lives Mortality (2006-08) Ultimate	India Assured Lives Mortality (2006-08) Ultimate	India Assured Lives Mortality (2006-08) Ultimate	India Assured Lives Mortality (2006-08) Ultimate	India Assured Lives Mortality (2006-08) Ultimate	India Assured Lives Mortality (2006-08) Ultimate
<b>Average longevity at retirement age for current beneficiaries of the plan (Years)</b>								
Males	NA	NA	NA	NA	NA	NA	NA	NA
Females	NA	NA	NA	-	-	NA	-	-
<b>Average longevity at retirement age for current employees (future beneficiaries of the plan) (Years)</b>								
Males	NA	78.80	NA	NA	NA	77.34	NA	NA
Females	NA	NA	NA	NA	NA	NA	NA	NA

These plans typically expose the Company to actuarial risks are as follows:

Credit risk	If the scheme is insured and fully funded on projected unit credit basis there is a credit risk to the extent the insurer(s) is/are unable to discharge their obligations including failure to discharge in timely manner.
Pay-as-you-go risk	For unfunded schemes financial planning could be difficult as the benefits payable will directly affect the revenue and this could be widely fluctuating from year to year. Moreover there may be an opportunity cost of better investment returns affecting adversely the cost of the scheme.
Discount rate risk	The Company is exposed to the risk of fall in discount rate. A fall in discount rate will eventually increase in the ultimate cost of providing the above benefit thereby increasing the value of the liability.
Liquidity risk	This risk arises from the short term asset and liability cash-flow mismatch thereby causing the Company being unable to pay the benefits as they fall due in the short term. Such a situation could be the result of holding large illiquid assets disregarding the results of cash-flow projections and cash outflow inflow mismatch (or it could be due to insufficient assets/cash.)
Demographic risk	In the valuation of the liability certain demographic (mortality and attrition rates) assumptions are inherent. The Company is exposed to this risk to the extent of actual experience eventually being worse compared to that assumed thereby causing an increase in the scheme cost.
Regulatory risk	New Act/Regulations may come up in future which could increase the liability significantly.
Future salary increase risk*	The scheme cost is very sensitive to the assumed future salary escalation rates for all final salary defined benefit schemes. If actual future salary escalations are higher than that assumed in the valuation actual scheme cost and hence the value of the liability will be higher than that estimated.

\* Not applicable for Pension fund

# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

### Sensitivity analysis

The increase / (decrease) of the defined benefit obligation to changes in the weighted principal assumptions are:

Sensitivity	Pension		Post employment medical benefits		Leave Encashment		Gratuity	
	2021-22	2020-21	2021-22	2020-21	2021-22	2020-21	2021-22	2020-21
DBO at March, 31 with discount rate +0.5%	2.16	2.74	10.42	10.23	14.62	15.99	134.92	130.13
DBO at March, 31 with discount rate -0.5%	(2.24)	(2.87)	(11.25)	(11.01)	(16.70)	(17.18)	(157.03)	(140.53)
DBO at March, 31 with +1% salary escalation	NA	NA	NA	NA	(33.19)	(35.51)	(292.30)	(286.13)
DBO at March, 31 with -1% salary escalation	NA	NA	NA	NA	29.47	31.37	263.41	252.23
DBO at March, 31 with +1% benefit increase	NA	NA	NA	(3.11)	NA	NA	NA	NA
DBO at March, 31 with -1% benefit increase	NA	NA	NA	3.11	NA	NA	NA	NA

### Estimated Cash Flows (Undiscounted) in Subsequent years

Particulars	Year ended March 31, 2022				Year ended March 31, 2021			
	Gratuity	Post-employment medical benefits	Pension	Leave Encashment	Gratuity	Post-employment medical benefits	Pension	Leave Encashment
1 <sup>st</sup> year	149.26	35.17	40.79	32.24	135.86	53.96	55.49	36.57
Within 2 to 5 years	606.49	127.40	74.71	192.63	478.28	126.74	77.74	104.06
Within 6 to 10 years	2,204.25	128.09	44.17	390.58	1,304.87	124.19	46.43	181.71
10 years and above	17,800.89	135.50	17.71	1,417.78	4,129.01	238.26	34.60	445.51

₹ Lakhs

### Provident Fund

Contributions towards provident funds are recognised as an expense for the year. The Company has set up a Provident Fund Trust which is administered by Trustees. Both the employees and the Company make monthly contributions to the fund at specified percentage of the employee's salary and aggregate contributions along with interest thereon are paid to the employees/nominees at retirement, death or cessation of employment.

The Trust invests funds following a pattern of investments prescribed by the Government. The interest rate payable to the members of the Trust is not lower than the rate of interest declared annually by the Government under The Employees Provident Funds and Miscellaneous Provisions Act, 1952' and shortfall, if any, on account of interest is to be made good by the Company.

The Actuary has carried out actuarial valuation of plan's liabilities and interest rate guarantee obligations as at the Balance Sheet date using Projected Unit Credit Method and Deterministic Approach as outlined in the Guidance Note 29 issued by the Institute of Actuaries of India. Based on such valuation, no amount is required to be provided towards future anticipated shortfall with regard to interest rate obligation of the Company as at the Balance Sheet date. Disclosures given hereunder are restricted to the information available as per the Actuary's Report.

# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

Principal Actuarial Assumptions	Year ended March 31, 2022	Year ended March 31, 2021
Discount Rate	7.10%	6.71%
Mortality Rate	Indian Assured Lives Mortality (2006-08) (Ultimate)	Indian Assured Lives Mortality (2006-08) (modified)
Expected Return on Fund	8.10%	9.62%

Total amount charged to the Statement of Profit and Loss for the year ended March 31, 2022 ₹377.29 Lakhs (For the year ended March 31, 2021: ₹340.40 Lakhs).

### Pension fund

Contribution towards Pension fund -total amount charged to the Statement of Profit and Loss for the year ended March 31, 2022 ₹542.94 Lakhs (For the year ended March 31, 2021: ₹578.02 Lakhs).

The Indian Parliament has approved the Code on Social Security, 2020 which would impact the contributions by the Company towards Provident Fund and Gratuity. The Ministry of Labour and Employment has released draft rules for the Code on Social Security, 2020 on November 13, 2020 and has invited suggestions from stakeholders which are under active consideration by the Ministry. The Company will assess the impact, once the subject rules are notified and will give appropriate impact in its financial statements in the period in which, the Code becomes effective and the related rules to determine the financial impact are published.

## 33.4 Segment information

The Company is engaged in the business of marketing of dry cell batteries, rechargeable batteries, flashlights, general lighting products and small home appliances which come under a single business segment known as Consumer Goods. The financial performance relating to this single business segment is evaluated regularly by the Managing Director and Chief Financial Officers (Chief Operating Decision Makers).

The Company is domiciled in India. The amount of its revenue from external customers is broken down by location of the customers is shown in the table below.

	₹ Lakhs	
Revenue from external customers	For the year ended March 31, 2022	For the year ended March 31, 2021
India	1,16,923.43	1,20,688.28
Other countries	2,722.69	3,005.80
<b>Total</b>	<b>1,19,646.12</b>	<b>1,23,694.08</b>

The Company is domiciled in India. The Company does not have any Non-current assets outside India.

No single customer represents 10% or more of the total revenue for the year ended March 31, 2022 and March 31, 2021.



# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

### 33.5 Related party transactions

#### 33.5.a Related party transactions

Description of relationship	Names of related parties
Subsidiaries	Everspark Hong Kong Private Limited Greendale India Limited
Associate	Preferred Consumer Products Private Limited
Employee Benefit Trusts	Eveready India Managerial Staff Pension Fund Eveready India Staff Provident Fund
Key Management Personnel (KMP)	
Executive Directors	Mr. Amritanshu Khaitan (Upto March 03, 2022) Mr. Suvarney Saha (Effective August 10, 2021) #
Non-Executive Directors	Mr. Aditya Khaitan (Upto March 03, 2022) Ms. Arundhuti Dhar Mr. Mahesh Shah Mr. Roshan L. Joseph Mr. Utsav Parekh Mr. Sourav Bhagat Mr. Girish Mehta (Effective April 21, 2021) Mr. Sunil Sikka (Effective April 21, 2021) Mr. Kamalkishore C. Jani (Upto December 12, 2020)
Relatives of KMP/Directors with whom the Company had transactions during the year	Ms. Yashodhara Khaitan - Mother of Mr. Amritanshu Khaitan ## Ms. Isha Khaitan - Spouse of Mr. Amritanshu Khaitan ## Ms. Apurvi Khaitan - Daughter of Mr. Aditya Khaitan ##

#### 33.5.b Details of related party transactions during the year ended March 31, 2022 and balances outstanding as at March 31, 2022:

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
<b>Subsidiaries</b>		
(i) Everspark Hong Kong Private Limited		
Purchase of goods	515.39	494.91
Reimbursement of expenses	2.90	3.80
Outstanding as at the year end		
Trade payables	521.31	498.59
(ii) Greendale India Limited		
Outstanding as at the year end		
Advances	-	34.42

₹ Lakhs

# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

		₹ Lakhs	
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021	
<b>Associate</b>			
(i) Preferred Consumer Products Private Limited			
Interest Expense	75.00	75.00	
Reimbursement of expenses- received/receivable	67.40	65.34	
Outstanding as at the year end			
Recoverables	111.00	76.44	
Borrowings (including interest thereof)	750.00	755.89	
Payables	3.69	113.53	
<b>Investor Company *</b>			
(i) Williamson Magor & Co. Limited			
Rendering of services	-	180.00	
Rent paid	-	1.50	
Recoverables (Net)	NA	5,789.86	
Outstanding as at the year end			
Recoverables **	NA	6,148.77	
<b>Employee Benefit Trusts</b>			
Eveready India Managerial Staff Pension Fund	322.32	268.67	
Eveready India Staff Provident Fund	320.54	287.59	
<b>Contribution to employment benefit plans</b>	<b>642.86</b>	<b>556.26</b>	
<b>Key Management Personnel (KMP)</b>			
Executive Directors			
(i) Mr. Suvamoy Saha (Effective August 10, 2021)			
Remuneration			
Short-term benefits	134.92	-	
	<b>134.92</b>	<b>-</b>	
(ii) Mr. Amritanshu Khaitan (Upto March 03, 2022)			
Remuneration			
Short-term benefits	334.96	364.86	
Post employment benefits***	41.82	45.36	
	<b>376.78</b>	<b>410.22</b>	
Commission to Non-Executive Directors			
Mr. Aditya Khaitan# #	-	2.00	
Mr. Roshan L. Joseph	-	2.00	
Mr. Mahesh Shah	-	2.00	
Ms. Arundhuti Dhar	-	2.00	
Mr. Suvamoy Saha#	-	2.00	
Mr. Utsav Parekh	-	2.00	
Mr. Sourav Bhagat	-	2.00	
	<b>-</b>	<b>14.00</b>	

# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

₹ Lakhs		
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Sitting fees to Non-Executive Directors		
Mr. Aditya Khaitan <sup>##</sup>	4.50	2.20
Mr. Roshan L. Joseph	5.90	3.00
Mr. Kamalkishore C. Jani	-	2.60
Mr. Mahesh Shah	11.70	6.80
Ms. Arundhuti Dhar	11.90	6.80
Mr. Utsav Parekh	5.50	1.00
Mr. Sourav Bhagat	8.10	1.20
Mr. Girish Mehta	6.70	-
Mr. Sunil Sikka	5.90	-
	<b>60.20</b>	<b>23.60</b>
<b>Relatives of KMP/Directors with whom the Company had transactions during the year</b>		
Rent paid		
Ms. Yashodhara Khaitan	3.60	3.60
Ms. Isha Khaitan	7.80	7.80
Ms. Apurvi Khaitan	7.80	7.80
	<b>19.20</b>	<b>19.20</b>

\*Williamson Magor & Company Limited (for which the Company was an associate upto July 5, 2019). However, disclosure was made till March 31, 2021 in terms of SEBI LODR Regulations as the entity held more than 10% shareholding in the Company upto the period ended July 17, 2020. No disclosure is required for the year ended March 31, 2022 as shareholding of the entity in the Company is less than 10%.

\*\* The Company had provided for the outstanding recoverable balance as at March 31, 2021.

\*\*\*As the liabilities for gratuity and compensated absences are provided on actuarial basis for the Company as a whole, those amounts pertaining to KMP are not included.

# Non-executive Director upto August 09, 2021

## KMP/Director upto March 03, 2022

## 33.6 Earnings per share

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
33.6.a Basic		
Profit for the year ₹ in Lakhs	4,748.29	(30,913.42)
Weighted average number of equity shares for basic EPS	7,26,87,260	7,26,87,260
Par value per share ₹	5.00	5.00
Earnings per share - Basic ₹	6.53	(42.53)

# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

### 33.6 Earnings per share (contd.)

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
33.6.b Diluted		
The diluted earnings per share has been computed by dividing the profit for the year available for equity shareholders by the weighted average number of equity shares.		
Profit for the year ₹ in Lakhs	4,748.29	(30,913.42)
Weighted average number of equity shares for diluted EPS	7,26,87,260	7,26,87,260
Par value per share ₹	5.00	5.00
Earnings per share - Diluted ₹	6.53	(42.53)

### 33.7 Corporate Social Responsibility (CSR)

As per section 135 of the Companies Act, 2013, a CSR committee has been formed by the Company. The proposed areas of CSR activities are eradication of hunger and poverty, promoting of education and rural development, disaster management including disaster relief, rehabilitation and reconstruction and promoting health care including preventing health care. The expenditure incurred (Refer Note 30) during the year on these activities are as specified in schedule VII of the Companies Act, 2013.

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Amount required to be spent by the Company during the year	168.10	153.04
Amount spent during the year on:		
(i) Construction/acquisition of any asset	-	-
(ii) On purposes other than (i) above	213.75	157.24
(Excess)/Shortfall at the end of the year	(45.65)	(4.20)
Total of previous year's (excess) / shortfall	(49.85)	-
Contribution to a trust controlled by the Company	-	-
The nature of CSR activities undertaken by the Company	Refer Note 1 below	Refer Note 2 below

Note:

1. Eradication of hunger and poverty, promoting of education and rural development, disaster management including disaster relief, rehabilitation and reconstruction, promoting health care including preventive health care.
2. Eradication of hunger and poverty, promoting of education and rural development, disaster management including disaster relief, rehabilitation and reconstruction.

#### For movement in CSR, refer below:

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Opening Balance	(4.20)	-
Gross amount to be spent during the year	168.10	153.04
Actual spent	213.75	157.24
<b>(Excess) /short spent*</b>	<b>(49.85)</b>	<b>(4.20)</b>

# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

### 33.8 Details of research and development expenditure recognised as an expense

₹ Lakhs		
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Employee benefits expense	400.23	356.86
Consumables	33.39	31.34
Travelling expenses	25.59	25.71
Others	90.14	114.98
<b>Total</b>	<b>549.35</b>	<b>528.89</b>

### 33.9 Financial instruments

#### 33.9.1 Capital management

The Company's capital management objective is to maintain an optimal debt-equity structure so as to reduce the cost of capital, thereby enhancing returns to shareholders. The Company also has a policy of making judicious use of various available debt instruments within its overall working capital drawing limit. This interest arbitrage helps the Company to contain / reduce the cost of capital.

#### Gearing ratio

The gearing ratio at the end of the reporting period was as follows:

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
Debt (A)	37,065.73	42,361.67
Cash and bank balance (B)	5,201.82	8,480.50
<b>Net debt (A-B)</b>	<b>31,863.91</b>	<b>33,881.17</b>
<b>Total equity before exceptional items</b>	<b>29,509.48</b>	<b>87,880.19</b>
Net debt to equity ratio before exceptional items (%)	107.98%	38.55%
<b>Total equity</b>	<b>29,509.48</b>	<b>24,909.76</b>
Net debt to equity ratio (%)	107.98%	136.02%

#### 33.9.2 Categories of financial instruments

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
<b>Financial assets</b>		
<b>Measured at fair value through profit or loss (FVTPL)</b>	-	-
Investments designated at fair value through profit or loss (FVTPL)	-	-
<b>Measured at amortised cost</b>		
(a) Cash and bank balances	5,201.82	8,480.50
(b) Other financial assets at amortised cost	7,211.64	9,384.87
<b>Measured at cost</b>		
Investment in subsidiaries	265.61	265.61
<b>Financial Liabilities</b>		
Measured at amortised cost		
Financial liabilities measured at amortised cost	55,322.62	67,835.01

# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

### 33.9.3 Financial risk management objectives

The Company endeavours to manage the financial risks related to its operations through specified policies, which deals with various market risks (foreign currency exchange risk, interest rate risks and commodity price risks), credit risks and liquidity risks. In order to minimize any adverse effects on the financial performance of the Company, derivative financial instruments like foreign exchange forward contracts, commodity future and option contracts, maintaining proper mix between fixed and floating rate of borrowings are undertaken to hedge the various financial risks as per guidelines set in those policies. Credit risk management is done through managing credit limits and transactions through letters of credit. Liquidity risk is managed through availability of committed credit lines and borrowing facilities.

### 33.9.4 Market risk

The Company's activities expose it primarily to the financial risks of changes in foreign currency exchange rates, interest rates and commodity prices in international markets. The Company enters into foreign exchange forward contracts and commodity futures contracts to manage its market risks.

### 33.9.5 Foreign currency risk management

The Company undertakes transactions denominated in foreign currencies; consequently, exposure to exchange rate fluctuations arise. Exchange rate exposures are managed within the approved policy utilising forward foreign exchange contracts as and when required depending upon market volatility.

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities at the end of reporting period are as follows:

Particulars	Liabilities		Assets	
	As at March 31, 2022	As at March 31, 2021	As at March 31, 2022	As at March 31, 2021
USD	1,823.64	2,709.52	-	249.80
JPY	-	6.10	-	-
HKD	521.16	498.26	-	-

₹ Lakhs

### 33.9.5.1 Foreign currency sensitivity analysis

The Company is mainly exposed to the currency US Dollar, Japanese Yen and Hong Kong Dollar. This sensitivity analysis mentioned in the below table has been based on the composition of the Company's financial assets and liabilities exposed to foreign currency as at year end. A positive number below indicates an increase in profit before tax where the INR(₹) strengthens 5% against the relevant currency. For a 5% weakening of the INR(₹) against the relevant currency, there would be a comparable impact on the profit and the balances below would be negative.

Particulars	For the year ended March 31, 2022		For the year ended March 31, 2021	
<b>US Dollar:</b>				
Impact on profit or loss for the year		91.18		122.99
<b>Japanese Yen:</b>				
Impact on profit or loss for the year		-		0.31
<b>Hong Kong Dollar:</b>				
Impact on profit or loss for the year		26.06		24.91

₹ Lakhs

### 33.9.5.2 Foreign Exchange Forward Contracts

It is the policy of the Company to enter into foreign exchange forward contracts to cover foreign currency payments for known liabilities as and when required. There were no forward foreign exchange contracts outstanding at the end of the reporting period as also at the corresponding previous period.



# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

### 33.9.6 Interest rate risk management

The Company is exposed to interest rate risk because it borrows funds at both fixed and floating interest rates. The risk is managed by the Company by maintaining an appropriate mix between fixed and floating rate borrowings contracts.

#### 33.9.6.1 Interest rate sensitivity analysis

The sensitivity analysis below have been determined based on the exposure to interest rates for non-derivative instruments (borrowings) at the end of the reporting period. For liabilities with floating rate, the analysis is prepared considering average amount outstanding at the end of each month. A 100 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates. If interest rates had been 100 basis points higher/lower and all other variables were held constant, the Company's:

- Profit before tax for the year ended March 31, 2022 would decrease/increase by ₹ 237.96 Lakhs (for the year ended March 31, 2021: decrease/increase by ₹ 229.20 Lakhs). This is mainly attributable to the Company's exposure to interest rates on its variable rate borrowings.

### 33.9.7 Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company has adopted a policy of only dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults. The Company's exposure of its counterparties are continuously monitored.

Trade receivables consist of a large number of customers, spread across diverse industries and geographical areas. Ongoing credit evaluation is performed on the financial condition of accounts receivable and, where appropriate, credit guarantee insurance cover is purchased.

Concentration of credit risk to any counterparty did not exceed 5% of gross monetary assets at any time during the year.

In addition, the Company is exposed to credit risk in relation to financial guarantees given to banks. The Company's maximum exposure in this respect is the maximum amount the Company could have to pay if the guarantee is called on. As at March 31, 2022, an amount of NIL (as at March 31, 2021: an amount of NIL) and other bank guarantees amounts to ₹ 589.81 Lakhs as at March 31, 2022 (as at March 31, 2021: ₹ 656.39 Lakhs) has been considered as contingent liabilities (see note 33.1). These financial guarantees have been issued to banks under the supply agreements entered into with certain vendors.

#### 33.9.7.1 Collateral held as security and other credit enhancements

The Company does not collect any collateral or other credit enhancements to cover its credit risks associated with its financial assets.

### 33.9.8 Liquidity risk management

The Company manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

#### 33.9.8.1 Liquidity risk tables

##### Expected maturity for non-derivative financial liabilities

					₹ Lakhs
Particulars	Less than 1 month	1-3 months	3 months to 1 year	More than 1 year	Total
<b>March 31, 2022</b>					
Trade Payables	3,899.97	7,890.32	1,645.83	3,045.52	16,481.64
Other liabilities	371.39	-	226.76	394.73	992.88
Term Borrowings	160.63	1,669.93	4,392.82	18,353.76	24,577.14
<b>March 31, 2021</b>					
Trade Payables	6,007.73	5,951.45	5,212.17	876.76	18,048.11
Other liabilities	455.06	-	364.68	394.73	1,214.47
Term Borrowings	94.10	1,683.18	6,348.52	22,038.27	30,164.07

# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

### 33.9.9 Financing facilities

The Company has access to following undrawn borrowing facilities at the end of the reporting period:

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
<b>Unsecured bill acceptance facility, reviewed</b>	-	<b>1,000.00</b>
-amount used	-	-
-amount unused	-	1,000.00
<b>Secured cash credit facility :</b>	<b>16,000.00</b>	<b>16,000.00</b>
-amount used	10,303.99	10,548.37
-amount unused	5,696.01	5,451.63
<b>Secured letter of credit/ Bank Guarantee</b>	<b>12,000.00</b>	<b>12,000.00</b>
-amount used	1,764.72	5,767.93
-amount unused	10,235.28	6,232.07
<b>Secured bank loan facilities with various maturity dates through to March 31, 2022 and which may be extended by mutual agreement</b>	<b>24,536.75</b>	<b>30,088.30</b>
-amount used	24,536.75	30,088.30
-amount unused	-	-

### 33.9.10 Fair value measurements

This note provides information about how the Company determines fair values of various financial assets and financial liabilities.

#### 33.9.10.1 Fair value of the Company's financial assets and liabilities that are measured at fair value on a recurring basis

Some of the Company's financial assets and liabilities are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets and liabilities are determined:

#### Financial assets / (liabilities)

₹ Lakhs				
Particulars	Fair value as at		Fair value hierarchy (Levels)	Valuation techniques and key inputs
	As at March 31, 2022	As at March 31, 2021		
Investments in equity instruments	*	*	Level 1	Quoted bid prices in an active market

Note: There are no transfers from Level 1 and Level 2 during the year end March 31, 2022.

\* Below rounding off norms of the Company.

# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

### 33.9.10.2 Fair value of the financial assets and liabilities that are not measured at fair value (but fair value disclosures are required)

Except as detailed in the following table, the directors consider that the carrying amounts of financial assets and financial liabilities recognised in the financial statements approximate their fair values.

Particulars	Fair value hierarchy (Levels)	As at March 31, 2022		As at March 31, 2021	
		Carrying amount	Fair value	Carrying amount	Fair value
<b>Financial assets</b>					
Financial assets at amortised cost :					
Loan to employees	Level 3	80.55	70.96	98.39	72.29
<b>Total</b>		<b>80.55</b>	<b>70.96</b>	<b>98.39</b>	<b>72.29</b>
<b>Financial liabilities</b>					
Financial liabilities held at amortised cost:					
Borrowings	Level 3	18,353.75	16,271.89	22,038.29	19,883.55
<b>Total</b>		<b>18,353.75</b>	<b>16,271.89</b>	<b>22,038.29</b>	<b>19,883.55</b>

₹ Lakhs

The fair values of the financial assets and financial liabilities included in the level 3 category above have been determined in accordance with generally accepted pricing models based on a discounted cash flow analysis, with most significant inputs being the discount rate that reflects the credit risk of counterparties.

## 33.10 Ratio Analysis and its elements

Ratio	Numerator	Denominator	For the year ended March 31, 2022	For the year ended March 31, 2021	% Variance	Reason for variance
Current ratio	Current Assets	Current Liabilities #	1.09	1.07	1.36%	
Debt-equity ratio	Total Debt including lease liabilities	Shareholder's Equity	1.34	1.79	25.31%	Due to reduction in Debt and increase in Networth
Debt service coverage ratio*	Earning for Debt Service = Net Profit after taxes + Non-cash operating expenses like depreciation and other amortizations + Interest	Debt service = Interest & Lease Payments + Principal Repayments	0.51	0.67	24.02%	
Return on equity ratio	Net Profit after taxes	Average Shareholder's Equity	0.17	(0.77)	122.76%	Impact of exceptional items during the year ended March 31, 2021
Inventory turnover ratio	Cost of goods sold	Average inventory = (Opening + Closing balance / 2)	2.97	3.01	(1.31%)	

# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

Ratio	Numerator	Denominator	For the year ended March 31, 2022	For the year ended March 31, 2021	% Variance	Reason for variance
Trade receivables turnover ratio	Net Sales	Average trade debtors = (Opening + Closing balance / 2)	33.70	28.83	16.88%	
Trade payables turnover ratio	Net Purchases and other expenses	Average Trade Payables	5.41	5.02	7.62%	
Net capital turnover ratio	Net Sales	Working Capital = Current assets minus current liabilities <sup>#</sup>	0.37	0.39	(5.19%)	
Net profit ratio	Net profit after taxes	Net Sales	3.97%	(24.99%)	115.88%	Impact of exceptional items during the year ended March 31, 2021
Return on capital employed	Earning before interest and taxes	Capital Employed = Tangible Net Worth + Total Debt + Deferred Tax Liability	14%	(61%)	122.96%	Impact of exceptional items during the year ended March 31, 2021

**Note:**

<sup>#</sup> Excluding current maturities of long term debt

\* Debt service coverage ratio for the year ended March 31, 2021 does not include impact of exceptional items

Since no income has been generated from investments during the year ended March 31, 2022 and March 31, 2021, the ratio of Return on Investment has not been disclosed.

### 33.11 Additional disclosures relating to the requirement of revised Schedule III

#### 33.11.1 Loans or advances (repayable on demand or without specifying any terms or period of repayment) to specified persons

During the year ended March 31, 2022 the Company did not provide any Loans or advances which remains outstanding (repayable on demand or without specifying any terms or period of repayment) to specified persons (Nil as on March 31, 2021).

#### 33.11.2 Relationship with Struck off Companies

The Company did not have any transaction with companies struck off during the year ended March 31, 2022 and also for the year ended March 31, 2021.

# Notes forming part of the financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS (CONTD.)

### 33.11.3 Disclosure in relation to undisclosed income

The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year ended March 31, 2022 and March 31, 2021 in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).

### 33.11.4 Details of Benami Property held

The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company, during the year ended March 31, 2022 and March 31, 2021 for holding any Benami property.

### 33.11.5 Details of Crypto Currency or Virtual Currency

The Company has not traded or invested in Crypto currency or Virtual Currency during the year ended March 31, 2022 and March 31, 2021.

### 33.11.6 Utilisation of Borrowed Fund & Share Premium

The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall: (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or (b) provide any guarantee, security or the like on behalf of the ultimate beneficiaries.

The Company has not advanced or lent or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall: (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

### 33.11.7 Borrowings secured against current assets

₹ Lakhs						
Quarter	Name of the Bank	Particulars	Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of difference	Reason for material discrepancy
Jun-20	UCO Bank	Inventories	18,588.99	18,588.99	-	NA
		Trade receivables	3,818.90	3,818.90	-	NA
Sep-20	UCO Bank	Inventories	19,933.29	19,933.29	-	NA
		Trade receivables	4,194.32	4,194.32	-	NA
Dec-20	UCO Bank	Inventories	21,502.17	21,502.17	-	NA
		Trade receivables	4,247.52	4,247.52	-	NA
Mar-21	UCO Bank	Inventories	24,542.94	24,542.94	-	NA
		Trade receivables	3,384.17	3,384.17	-	NA
Jun-21	UCO Bank	Inventories	25,228.88	25,228.88	-	NA
		Trade receivables	3,910.04	3,910.04	-	NA
Sep-21	UCO Bank	Inventories	22,271.82	22,271.82	-	NA
		Trade receivables	5,663.39	5,663.39	-	NA
Dec-21	UCO Bank	Inventories	23,608.19	23,608.19	-	NA
		Trade receivables	5,030.09	5,030.09	-	NA

DP statement for Mar-22 quarter will be submitted post the meeting of the Board of Directors held on April 25, 2022.

# Notes forming part of the financial statements

Note	Particulars
<b>33.11.8</b>	<p>The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.</p> <p>Certain first pari passu charges on immovable properties of the Company, for the term loans extended by IndusInd Bank Ltd. and RBL Bank Ltd., are yet to be created on account of the Company having been inter alia restrained from encumbering or creating third party rights on the assets of the Company in terms of the Order of the Hon'ble High Court of Delhi, in reference to a matter filed against some of the promoters of the Company.</p> <p>In the event of the creation of the charges above, the said charges would be registered with ROC, Kolkata, within the statutory period.</p>
<b>33.11.9</b>	<p>The Company has complied with the number of layers prescribed under clause (87) of section 2 of the Companies Act, 2013 read with Companies (Restriction on number of Layers) Rules, 2017.</p>
<b>33.12</b>	<p><b>Impact of COVID-19</b></p> <p>The Company has taken into account all the possible impacts of COVID-19 in preparation of these standalone financial statements, including but not limited to its assessment of, liquidity and going concern assumption, the recoverability of property plant and equipments, receivables, intangible assets, cash and cash equivalent and investments. The Company has carried out this assessment based on available internal and external sources of information upto the date of approval of these financial statements and believes that the impact of COVID-19 is not material to these financial statements and expects to recover the carrying amount of its assets. The Company will continue to monitor future economic conditions and its consequent impact on the business operations, given the uncertain nature of the pandemic.</p>
<b>33.13</b>	<p>Figures of the previous year have been regrouped/rearranged wherever considered necessary.</p>
<b>33.14</b>	<p><b>Approval of financial statements</b></p> <p>The financial statements were approved for issue by the Board of Directors on April 25, 2022.</p>

For and on behalf of the Board of Directors

For **Singhi & Co.**  
Chartered Accountants  
Firm Registration Number : 302049E

**S. Saha**  
Managing Director (DIN: 00112375)

**A. Dhar**  
Director (DIN: 03197285)

**Navindra Kumar Surana**  
Partner  
Membership Number:053816

**I. Roy Chowdhury**  
Joint CFO

**B. R. Saha**  
Joint CFO

Place: Kolkata  
Date: April 25, 2022

Place: Kolkata  
Date: April 25, 2022

**T. Punwani**  
Vice President - Legal & Company Secretary



# Independent Auditor's Report

**To the Members of  
Eveready Industries India Limited**

## **REPORT ON THE AUDIT OF CONSOLIDATED FINANCIAL STATEMENTS**

### **Opinion**

We have audited the accompanying consolidated financial statements of Eveready Industries India Limited (hereinafter referred to as the "Holding Company") and its subsidiaries (Holding Company and its subsidiaries together referred to as "the Group") and its associate, which comprise the consolidated balance sheet as at March 31, 2022, and the consolidated statement of profit and loss (including other comprehensive income), the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies and other explanatory information prepared based on the relevant records (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013, as amended ("The Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India of the consolidated state of affairs of the Group as at March 31, 2022, their consolidated total comprehensive income (comprising consolidated profit and consolidated other comprehensive income) their consolidated cash flows and consolidated changes in equity for the year ended on that date.

### **Basis for Opinion**

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of

the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the consolidated financial statements' section of our report. We are independent of the Group and its associate in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained, other than the unaudited financial statements/ financial information as certificate by the respective management and referred to in paragraph (a) and (b) of the other matter paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

### **Emphasis of Matter**

We draw attention to Note 33.1 to the consolidated financial statements which relates to the penalty of ₹ 17,155.00 Lakhs levied by the Competition Commission of India for non-compliance with provisions of the Competition Act 2002, against which an appeal has been filed by the Holding Company with the National Company Law Appellate Tribunal, New Delhi. As per legal advice obtained by the Holding Company, the amount of penalty cannot be reliably estimated at this stage owing to the uncertainty of the future outcome of the litigation. Accordingly, no provision has been made and the same has been disclosed as contingent liability. Our opinion is not modified in respect of these matters.

### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Consolidated Financial Statements for the financial year ended March 31, 2022. These matters were addressed in the context of our audit of the Consolidated Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

#### **Descriptions of Key Audit Matter**

##### **A. Valuation of inventories**

(Refer to note 2.15 & 10 to the consolidated financial statements).

The Company is having Inventory of ₹ 24,071.74 Lakhs as on March 31, 2022. Inventories are to be valued as per Ind AS 2. As described in the accounting policies in note 2.15 to the consolidated financial statements, inventories are carried at the lower of cost and net realisable value. Further the management applies judgment in determining the appropriate provisions against inventory of Stores, Raw Material, Finished Goods and Work in progress based upon a detailed analysis of old inventory, net realisable value below cost based upon future plans for sale of inventory.

#### **How we addressed the matter in our audit**

We obtained assurance over the appropriateness of the management's assumptions applied in calculating the value of the inventories and related provisions by:

- Completed a walkthrough of the inventory valuation process and assessed the design and implementation of the key controls addressing the risk.
- Verifying the effectiveness of key inventory controls operating over inventories; including sample based physical verification.
- Reviewing the document and other record related to physical verification of inventories done by the management during the year.
- Verifying for a sample of individual products that costs have been correctly recorded.
- Comparing the net realisable value to the cost price of inventories to check for completeness of the associated provision.

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**Descriptions of Key Audit Matter**


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**B. Revenue Recognition**

Refer to note 2.4 & 24 to the consolidated financial statements).

Revenue is one of the key profit drivers and is therefore susceptible to misstatement. Cut-off is the key assertion in so far as revenue recognition is concerned, since an inappropriate cut-off can result in material misstatement of results for the year. Revenue is recognized when the control of the underlying products has been transferred to customer along with the satisfaction of the Company's performance obligation under a contract with customer. Terms of sales arrangements, including the timing of transfer of control, delivery specifications including Incoterms in case of exports, timing of recognition of sales require significant judgment in determining revenues. The risk is, therefore, that revenue may not get recognised in the correct period.

Due to the Company's presence across different marketing regions within the country and the competitive business environment, the estimation of the various types of discounts and incentive schemes to be recognised based on sales made during the year is material and considered to be complex and judgmental.

Further the Company provides warranty for sale of its products. The estimation of costs (of repairing and replacing the product which is ascertained to be faulty) in respect of future warranty claims requires application of significant judgement. The provision for warranty is computed based on sales volume and historical information about product failures (and consequential repairs and returns), adjusted for the key developments occurring during the year which may affect the liability.

Due to the significant risk associated with revenue recognition in accordance with terms of Ind AS 115 'Revenue from contracts with customers' and the judgments and estimates involved in making the estimation of discounts and incentive and provision for warranty, we determined the recognition of revenue, estimation of discounts and incentive and provision against warranty as a key audit matter.

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**How we addressed the matter in our audit**


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- Reviewing the historical accuracy of inventory provisioning and the level of inventory write-offs during the year. Also Reviewing the estimate and basis of provision made on specific inventories.
- Recomputing provisions recorded to verify that they are in line with the Company policy.

**Our Conclusion:**

Based on the audit procedures performed, we did not identify any material exceptions in the Inventory valuation.

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As part of our audit, we understood the Company's policies and processes, control mechanisms and methods in relation to the revenue recognition, estimation of discounts and incentive and provision for warranty and evaluated the design and operative effectiveness of the financial controls from the above through our test of control procedures.

- Our audit procedures with regard to revenue recognition included testing controls, automated and manual, around dispatches/deliveries, inventory reconciliations and circularization of receivable balances, substantive testing for cut-offs and analytical review procedures.
- Performing procedures to ensure that the revenue recognition criteria adopted by Company for all major revenue streams is appropriate and in line with the Company's accounting policies.
- Obtaining and inspecting, on a sample basis, supporting documentation for discounts, incentives and rebates recorded and disbursed during the year as well as credit notes issued after the year end to determine whether these were recorded appropriately.
- Our audit procedures included, among other things, the evaluation of the process to calculate the provision for product warranties and the evaluation of the relevant assumptions and their derivation for the measurement of the provisions.
- Based on historical data used by the Company to estimate its provisions for product warranties, we assessed the permanence of methods used, the relevance and reliability of underlying data, and calculations applied.
- We also compared costs incurred to the previously recognized provisions to assess the quality of the management estimates. Based on the evidence obtained, we concluded that management's process for identifying and quantifying warranty provisions was appropriate and that the resulting provision was reasonable.
- Performed procedures to identify any unusual trends of revenue recognition.
- Traced disclosure information to accounting records and other supporting documentation.

**Our Conclusion:**

Based on the audit procedures performed, we did not identify any material exceptions in the revenue recognition, estimation of discounts and incentive and provision against warranty.

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### Information Other than the consolidated financial statements and auditor's report thereon

The Holding Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexure to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information in the annual reports, but does not include the consolidated financial statements and our Auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

### Managements' Responsibility for the consolidated financial statements

The Holding Company's Board of Directors are responsible for the preparation of these consolidated financial statements in terms of the requirements of the Companies Act, 2013 (hereinafter referred to as "the Act") that give a true and fair view of the consolidated financial position, consolidated financial performance, consolidated cash flows and consolidated changes in equity of the Group including its associate in accordance with accounting principles generally accepted in India including the Indian Accounting Standards specified in the Companies (Indian Accounting Standards) Rules, 2015 (as amended) under Section 133 of the Act. The respective Board of Directors of the companies included in the Group and of its associate are responsible for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and its associate and for preventing and detecting fraud and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which has been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Board of Directors of the Companies included in the Group and of its associate are responsible for assessing the ability of the Group and of its associate to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those respective Board of Directors of the companies included in the Group and of its associate company is responsible for overseeing the financial reporting process of the Group and of its associate.

### Auditors' Responsibility for the Audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- a) Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls system with reference to the financial statement in place and the operating effectiveness of such controls.
- c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- d) Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its associate to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- e) Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- f) Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and its associate to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditors. However, as refer to the other matter below, for the financial results / financial information of the other entities included in the consolidated financial statements, have not been audited by their respective auditors and

the same has been certified by the management and our opinion and conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and associate is based solely on such unaudited financial statements / financial information.

Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements for the financial year ended March 31, 2022 and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### Other Matters

- a. We did not audit the financial statements of a subsidiary whose financial statements reflect total assets of ₹ 4.25 Lakhs and net assets of ₹ (-) 30.66 Lakhs as at March 31, 2022, total revenue of ₹ 37.01 Lakhs, net profit of ₹ 34.07 Lakhs, total comprehensive income (comprising of profit and other comprehensive income) of ₹ 34.07 Lakhs for the year ended March 31, 2022 and net cash outflows amounting to ₹ 0.02 Lakhs for the year ended on that date, as considered in the consolidated financial statements. The consolidated financial statements also include the Group's share of total comprehensive income (comprising of loss and other comprehensive income) of ₹ (-) 136.66 Lakhs for year ended March 31, 2022 respectively as considered in the consolidated financial statements, in respect of an associate company whose financial statements have not been audited by us. This financial results / financial informations have not been audited by their respective auditors and the same has been certified by the respective management and our opinion and conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of these subsidiary and associate is based solely on such unaudited financial statements/ financial information. In our opinion and according to the information and explanations given to us by the management, this financial statements / financial informations are not material to the Group.
- b. The financial statements of a subsidiary located outside India, included in the consolidated financial statements, which constitute total assets of ₹ 629.30 Lakhs and net assets of ₹ 508.43 Lakhs as at March 31,

2022, total revenue of ₹ 509.67 Lakhs, net profit of ₹ 0.49 Lakhs, total comprehensive income (comprising of profit and other comprehensive income) of ₹ 2.93 for the year ended March 31, 2022 and net cash outflows amounting to ₹ (-) 120.83 Lakhs for the year then ended, have been prepared in accordance with accounting principles generally accepted in its country. The Holding Company's management has converted the financial statements of such subsidiary located outside India from the accounting principles generally accepted in its country to the accounting principles generally accepted in India. This financial results / financial informations have not been audited by their respective auditors and the same has been certified by the management and our opinion and conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of these subsidiary is based solely on such unaudited financial statements/financial information. In our opinion and according to the information and explanations given to us by the management, this financial statements / financial information is not material to the Group.

Our opinion above on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters.

### Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, we report, to the extent applicable, that:
  - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
  - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
  - c) The consolidated balance sheet, the consolidated statement of profit and loss (including other comprehensive income), consolidated cash flow statement and the consolidated statement of changes in equity dealt with by this report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
  - d) In our opinion, the aforesaid consolidated financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended from time to time;
  - e) On the basis of the written representations received from the directors of the Holding Company & subsidiary Company incorporated in India as on March 31, 2022, taken on record by the Board of Directors of the Holding Company, none of the Directors of the Group is disqualified as on March 31, 2022, from being appointed as a Director in terms of Section 164 (2) of the Act.
  - f) With respect to the adequacy of the internal financial controls with reference to consolidated financial statements of the Group and the operating effectiveness of such controls, refer to our separate Report in **Annexure A**. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Holding Company's internal financial controls with reference to financial statements.

- g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirement of section 197(16) of the Act:

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid/provided by the holding Company to its Directors during the year is in accordance with the provisions of section 197 of the Act.

- h) With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

i. The Group has disclosed the impact of pending litigations on its financial position in its Consolidated Financial Statements – Note 33.1 to the Consolidated Financial Statements;

ii. The Group did not have any long-term contracts including derivative contracts as at March 31, 2022 for which there were material foreseeable losses.

iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company, its subsidiary and its associate incorporated in India during the year ended March 31, 2022.

iv. (a) The respective Managements of the Holding Company and its subsidiary company and associate which are companies incorporated in India have represented to us that, to the best of their knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company or any of such subsidiary and associates to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company or any of such subsidiaries and associates ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(b) The respective Managements of the Company and its subsidiary and associates which are companies incorporated in India have represented to us that,

to the best of their knowledge and belief, no funds have been received by the Company or any of such subsidiary and associate from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company or any of such subsidiaries and associate shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances and performed by us and based on the certificate from the management of the holding company, subsidiary and associate respectively, which are companies incorporated in India, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) contain any material misstatement. Further the financial statements of the subsidiary and associate, which are companies incorporated in India, are unaudited and have been consolidated based on the Management certified financial statements and our opinion on the consolidated financial statements, in so far as it relates to this clause are based solely on the representation received from the respective management of the components. This subsidiary and associate are not material to the group.

v. The Holding Company has not declared any dividend in previous financial year which has been paid in current year. Further, no dividend has been declared in current year. Accordingly, the provision of section 123 of the Act is not applicable to the company.

For **Singhi & Co.**  
Chartered Accountants  
Firm Registration Number: 302049E

**(Navindra Kumar Surana)**  
Partner

Place: Kolkata  
Date: April 25, 2022

Membership Number: 053816  
UDIN: 22053816AHTGYR2238



# Annexure A to the Independent Auditor's Report

## Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the consolidated financial statements of the Company as of and for the year ended March 31, 2022, we have audited the internal financial controls with reference to these consolidated financial statements of **Eveready Industries India Limited** (hereinafter referred to as "the Holding Company"), its subsidiary and its associate, which are Companies incorporated in India, as of that date.

### Management's responsibility for internal financial controls

The respective management of the Holding Company, its subsidiary and its associate to whom reporting under clause (i) of sub section 3 of Section 143 of the Act in respect of adequacy of the internal financial control with reference to financial statements is applicable, which are Companies incorporated in India, are responsible for establishing and maintaining internal financial control based on internal financial controls criteria established by the respective Companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

### Auditor's responsibility

Our responsibility is to express an opinion on the Holding Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, and prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls and both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting with reference to these consolidated financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to these consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with respect to these consolidated financial statements included obtaining an understanding of internal financial controls with reference to these consolidated financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to these consolidated financial statements. The financial results / financial information the other entities included in the consolidated financial

statements, have not been audited by their respective auditors and the same has been certified by the management. In our opinion and according to the information and explanations given to us by the management, this financial statements / financial information is not material to the Group.

### Meaning of internal financial control with reference to consolidated financial statements

A company's internal financial control with reference to these consolidated financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control with reference to these consolidated financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and Directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

### Inherent limitation of internal financial control with reference to consolidated financial statements

Because of the inherent limitations of internal financial controls with reference to these consolidated financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to these consolidated financial statements to future periods are subject to the risk that the internal financial control with reference to these consolidated financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### Opinion

In our opinion, the Group and its associate company, which are companies incorporated in India, have maintained in all material respects, adequate internal financial controls with reference to these consolidated financial statements and such internal financial controls with reference to these consolidated financial statements and were operating effectively as at March 31, 2022, based on the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **Singhi & Co.**  
Chartered Accountants  
Firm Registration Number: 302049E

(**Navindra Kumar Surana**)  
Partner

Place: Kolkata  
Date: April 25, 2022

Membership Number: 053816  
UDIN: 22053816AHTGYR2238

# Consolidated Balance Sheet

For the year ended March 31, 2022

		₹ Lakhs	
Particulars	Note No.	As at March 31, 2022	As at March 31, 2021
<b>A ASSETS</b>			
<b>1 Non-current assets</b>			
(a) Property, plant and equipment (including Right of Use Assets)	3	30,035.11	30,787.28
(b) Capital work-in-progress	3	286.12	267.45
(c) Intangible assets	4	469.31	615.38
(d) Intangible assets under development	4	126.74	14.15
(e) Financial assets			
(i) Investments	5	-	136.66
(ii) Loans	6	80.55	98.39
(iii) Other financial assets	7	801.15	746.18
(f) Non-current tax assets (net)	8	2,407.24	3,155.83
(g) Other non-current assets	9	1,308.58	1,180.72
(h) Deferred tax assets (net)	19	17,261.33	16,692.27
<b>Total non-current assets</b>		<b>52,776.13</b>	<b>53,694.31</b>
<b>2 Current assets</b>			
(a) Inventories	10	24,071.74	24,542.94
(b) Financial assets			
(i) Trade receivables	11	3,558.21	3,541.83
(ii) Cash and cash equivalents	12A	4,484.54	7,405.16
(iii) Other balances with banks	12B	827.88	1,300.17
(iv) Loans	6	52.91	48.43
(v) Other financial assets	7	2,719.41	4,950.65
(c) Other current assets	9	5,409.69	6,708.34
<b>Total current assets</b>		<b>41,124.38</b>	<b>48,497.52</b>
<b>TOTAL ASSETS</b>		<b>93,900.51</b>	<b>1,02,191.83</b>
<b>B EQUITY AND LIABILITIES</b>			
<b>1 Equity</b>			
(a) Equity share capital	13	3,634.36	3,634.36
(b) Other equity	14	25,371.53	20,857.42
<b>Total equity</b>		<b>29,005.89</b>	<b>24,491.78</b>
<b>Liabilities</b>			
<b>2 Non-current liabilities</b>			
(a) Financial liabilities			
(i) Borrowings	15	18,353.75	22,038.29
(ii) Lease liabilities	16	1,984.47	1,740.73
(iii) Other financial liabilities	17A	394.73	394.73
(b) Provisions	18	612.47	621.42
<b>Total non-current liabilities</b>		<b>21,345.42</b>	<b>24,795.17</b>
<b>3 Current liabilities</b>			
(a) Financial liabilities			
(i) Borrowings	20	18,711.98	20,323.38
(ii) Lease liabilities	16	500.41	596.65
(iii) Trade payables			
Total outstanding dues of micro and small enterprises	21	1,312.98	771.71
Total outstanding dues of creditors other than micro and small enterprises	21	14,768.74	16,991.43
(iv) Other financial liabilities	17B	1,380.82	7,030.79
(b) Other current liabilities	22	4,007.57	4,234.51
(c) Provisions	18	1,540.27	1,739.12
(d) Current tax liabilities (net)	23	1,326.43	1,217.29
<b>Total current liabilities</b>		<b>43,549.20</b>	<b>52,904.88</b>
<b>TOTAL LIABILITIES</b>		<b>64,894.62</b>	<b>77,700.05</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>93,900.51</b>	<b>1,02,191.83</b>
<b>See accompanying notes forming part of the consolidated financial statements</b>			

This is the Consolidated Balance Sheet referred to in our report of even date.

For and on behalf of the Board of Directors

For **Singhi & Co.**  
 Chartered Accountants  
 Firm Registration Number : 302049E

**Navindra Kumar Surana**  
 Partner  
 Membership Number:053816

Place: Kolkata  
 Date: April 25, 2022

**S. Saha**  
 Managing Director (DIN: 00112375)

**A. Dhar**  
 Director (DIN: 03197285)

**I. Roy Chowdhury**  
 Joint CFO

**B. R. Saha**  
 Joint CFO

Place: Kolkata  
 Date: April 25, 2022

**T. Punwani**  
 Vice President - Legal & Company Secretary



# Consolidated Statement of Profit and Loss

For the year ended March 31, 2022

		₹ Lakhs	
Particulars	Note No.	For the year ended March 31, 2022	For the year ended March 31, 2021
1 Revenue from operations (gross)	24	1,20,675.54	1,24,898.67
2 Other income	25	470.38	419.44
3 <b>Total revenue (1+2)</b>		<b>1,21,145.92</b>	<b>1,25,318.11</b>
4 <b>Expenses</b>			
(a) Cost of materials consumed	26.a	45,669.07	43,130.16
(b) Purchases of stock-in-trade (traded goods)	26.b	25,373.33	26,055.18
(c) Changes in inventories of finished goods, work-in-progress and stock-in-trade	26.c	1,065.81	(681.02)
(d) Employee benefits expense	27	14,843.71	14,262.84
(e) Finance costs	28	4,804.57	5,203.57
(f) Depreciation and amortisation expenses	29	2,747.39	2,723.16
(g) Other expenses	30	21,662.13	19,488.97
<b>Total expenses</b>		<b>1,16,166.01</b>	<b>1,10,182.86</b>
5 <b>Profit before exceptional items, share of net loss of associates and tax (3 - 4)</b>		<b>4,979.91</b>	<b>15,135.25</b>
6 Share of net loss of associates	33.12	(136.66)	(407.46)
7 <b>Profit before exceptional items and tax (5 + 6)</b>		<b>4,843.25</b>	<b>14,727.79</b>
8 Exceptional items (Refer Note 31)		-	(62,970.43)
9 <b>Profit/(Loss) before tax (7+/- 8)</b>		<b>4,843.25</b>	<b>(48,242.64)</b>
10 <b>Income tax expense</b>			
(a) Current tax expense	32.a	765.30	435.41
(b) Deferred tax (i+ii)	32.b	(569.06)	(17,525.99)
(i) On other than exceptional items		(569.06)	(428.32)
(ii) On exceptional items		-	(17,097.67)
<b>Total tax expense (a+b)</b>		<b>196.24</b>	<b>(17,090.58)</b>
11 <b>Profit/(Loss) for the year (9 - 10)</b>		<b>4,647.01</b>	<b>(31,152.06)</b>
12 <b>Other comprehensive income</b>			
(i) Items that will not be reclassified to profit or loss			
a) Remeasurement gain on defined benefit plans	14.6	(166.80)	133.97
b) Income tax related to above	14.6	18.23	(23.41)
(ii) Exchange differences in translating the financial statements of foreign operations	14.4	15.67	(18.44)
<b>Total other comprehensive income</b>		<b>(132.90)</b>	<b>92.12</b>
13 <b>Total comprehensive income for the year (11 + 12)</b>		<b>4,514.11</b>	<b>(31,059.94)</b>
Profit/(Loss) for the year attributable to:			
- Owners of the Company		4,647.01	(31,152.06)
- Non-controlling interest		-	-
		<b>4,647.01</b>	<b>(31,152.06)</b>
Other comprehensive income for the year attributable to:			
- Owners of the Company		(132.90)	92.12
- Non-controlling interest		-	-
		<b>(132.90)</b>	<b>92.12</b>
Total comprehensive income for the year attributable to:			
- Owners of the Company		4,514.11	(31,059.94)
- Non-controlling interest		-	-
		<b>4,514.11</b>	<b>(31,059.94)</b>
14 <b>Earnings Per Share - of ₹ 5/- each</b>			
(a) Basic	33.6.a	6.39	(42.86)
(b) Diluted	33.6.b	6.39	(42.86)
<b>See accompanying notes forming part of the consolidated financial statements</b>			

This is the Consolidated Statement of Profit and Loss referred to in our report of even date.

For and on behalf of the Board of Directors

For **Singhi & Co.**

Chartered Accountants

Firm Registration Number : 302049E

**Navindra Kumar Surana**

Partner

Membership Number:053816

Place: Kolkata

Date: April 25, 2022

**S. Saha**

Managing Director (DIN: 00112375)

**A. Dhar**

Director (DIN: 03197285)

**I. Roy Chowdhury**

Joint CFO

**B. R. Saha**

Joint CFO

Place: Kolkata

Date: April 25, 2022

**T. Punwani**

Vice President - Legal &amp; Company Secretary

# Consolidated Statement of Cash Flow

For the year ended March 31, 2022

Particulars	For the year ended March 31, 2022		For the year ended March 31, 2021	
<b>A Cash flow from operating activities</b>				
Profit/(Loss) before tax after exceptional items		4,843.25		(48,242.64)
<i>Adjustments for:</i>				
Depreciation and amortisation expenses	2,747.39		2,723.16	
(Profit)/loss on sale of property, plant and equipment	(39.39)		284.40	
Adjustments for exceptional items	-		62,970.43	
Finance costs	4,804.57		5,203.57	
Interest income	(429.70)		(266.23)	
Allowance for doubtful trade receivables, advances and inventories	2,537.07		1,467.04	
Provision for indirect taxes	13.45		274.88	
Provisions/liabilities no longer required written back	-		(100.00)	
Share of loss in Associate	136.66		407.46	
Net unrealised foreign exchange loss/(gain)	6.72	9,776.77	6.06	72,970.77
<b>Operating profit before working capital changes</b>	<b>14,620.02</b>		<b>24,728.13</b>	
<i>Changes in working capital:</i>				
<i>Adjustments for (increase) / decrease in operating assets:</i>				
Inventories	32.13		(3,717.69)	
Trade receivables	(35.89)		1,745.18	
Loans (current and non-current)	13.36		(11.73)	
Other assets (current and non-current)	113.75		(1,673.00)	
Other financial assets (current and non-current)	1,115.46		951.12	
<i>Adjustments for increase / (decrease) in operating liabilities:</i>				
Trade payables	(1,688.14)		(308.15)	
Other financial liabilities (current and non-current)	(269.57)		(510.92)	
Other liabilities (current and non-current)	(226.94)		1,229.19	
Provisions (current and non-current)	(388.05)	(1,333.89)	53.56	(2,242.44)
<b>Cash generated from operations (after exceptional items)</b>	<b>13,286.13</b>		<b>22,485.69</b>	
Income taxes refund / (paid)		110.34		(5,194.25)
<b>Net cash generated from operating activities (A)</b>	<b>13,396.47</b>		<b>17,291.44</b>	
<b>B Cash flow from investing activities</b>				
Purchase of Property, plant and equipment and intangible assets, including capital advances	(1,188.46)		(1,175.41)	
Proceeds from sale of property, plant and equipment	41.88		-	
Deposits with Banks	465.19		(1,245.33)	
Loan given to others	-		(8,475.49)	
Payment for accrued liability towards guarantees	(5,278.24)		-	
Loan realised from others	200.00		-	
Interest received	229.70		366.23	
<b>Net cash used in investing activities (B)</b>	<b>(5,529.93)</b>		<b>(10,530.00)</b>	

# Consolidated Statement of Cash Flow

For the year ended March 31, 2022

₹ Lakhs		
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
<b>C. Cash flow from financing activities</b>		
Proceeds from non-current borrowings	4,915.00	12,182.51
Repayment of non-current borrowings	(10,186.58)	(7,118.61)
Proceeds from other current borrowings	2,450.00	4,571.39
Repayment of other current borrowings	(2,194.38)	(4,938.58)
Finance cost	(4,833.36)	(4,220.83)
Principal payment of lease liabilities	(953.83)	(873.17)
<b>Net cash used in financing activities (C)</b>	<b>(10,803.15)</b>	<b>(397.29)</b>
<b>Net (decrease)/increase in cash and cash equivalents (A + B + C)</b>	<b>(2,936.61)</b>	<b>6,364.15</b>
Cash and cash equivalents at the beginning of the year	7,405.16	1,060.59
Effect of exchange differences on restatement of foreign currency cash and cash equivalents	15.99	(19.58)
<b>Cash and cash equivalents at the end of the year</b>	<b>4,484.54</b>	<b>7,405.16</b>

Note: The above Consolidated Statement of Cash Flow has been prepared under the "Indirect Method" as set out in Ind AS 7- "Statement of Cash Flows".

## Reconciliation of cash and cash equivalents as per the Consolidated Statement of Cash Flow

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
<b>Cash and cash equivalents</b>		
(a) Cash in hand	6.53	12.62
(b) Balances with banks		
- In current accounts	4,478.01	7,392.54
<b>Total - Cash and cash equivalents (Refer Note 12 A)</b>	<b>4,484.54</b>	<b>7,405.16</b>
<b>See accompanying notes forming part of the consolidated financial statements</b>		

This is the Consolidated Statement of Cash Flow referred to in our report of even date.

For and on behalf of the Board of Directors

For **Singhi & Co.**  
Chartered Accountants  
Firm Registration Number : 302049E

**S. Saha**  
Managing Director (DIN: 00112375)

**A. Dhar**  
Director (DIN: 03197285)

**Navindra Kumar Surana**  
Partner  
Membership Number:053816

**I. Roy Chowdhury**  
Joint CFO

**B. R. Saha**  
Joint CFO

Place: Kolkata  
Date: April 25, 2022

Place: Kolkata  
Date: April 25, 2022

**T. Punwani**  
Vice President - Legal & Company Secretary

# Consolidated Statement of Changes in Equity

For the financial year ended March 31, 2022

## A. EQUITY SHARE CAPITAL

Particulars	₹ Lakhs
<b>Balance as at April 1, 2020</b>	<b>3,634.36</b>
Changes in equity share capital during the year	-
<b>Balance as at April 1, 2021</b>	<b>3,634.36</b>
Changes in equity share capital during the year	-
<b>Balance as at March 31, 2022</b>	<b>3,634.36</b>

## B. OTHER EQUITY

Particulars	Reserves and Surplus						₹ Lakhs
	Securities premium reserve	Capital reserve	Foreign currency translation reserve	Development allowance reserve	Amalgamation reserve	Retained earnings	Total
<b>Balance as at April 1, 2020</b>	<b>16,412.11</b>	<b>12,356.60</b>	<b>99.70</b>	<b>3.50</b>	<b>300.42</b>	<b>22,745.03</b>	<b>51,917.36</b>
Profit/(Loss) for the year	-	-	-	-	-	(31,152.06)	(31,152.06)
Other comprehensive income for the year, net of income tax	-	-	(18.44)	-	-	110.56	92.12
<b>Total comprehensive income for the year</b>	<b>-</b>	<b>-</b>	<b>(18.44)</b>	<b>-</b>	<b>-</b>	<b>(31,041.50)</b>	<b>(31,059.94)</b>
<b>Balance as at March 31, 2021</b>	<b>16,412.11</b>	<b>12,356.60</b>	<b>81.26</b>	<b>3.50</b>	<b>300.42</b>	<b>(8,296.47)</b>	<b>20,857.42</b>
Profit for the year	-	-	-	-	-	4,647.01	4,647.01
Other comprehensive income for the year, net of income tax	-	-	15.67	-	-	(148.57)	(132.90)
<b>Total comprehensive income for the year</b>	<b>-</b>	<b>-</b>	<b>15.67</b>	<b>-</b>	<b>-</b>	<b>4,498.44</b>	<b>4,514.11</b>
<b>Balance as at March 31, 2022</b>	<b>16,412.11</b>	<b>12,356.60</b>	<b>96.93</b>	<b>3.50</b>	<b>300.42</b>	<b>(3,798.03)</b>	<b>25,371.53</b>

See accompanying notes forming part of the consolidated financial statements

This is the Consolidated Statement of Changes in Equity referred to in our report of even date.

For and on behalf of the Board of Directors

 For **Singhi & Co.**  
 Chartered Accountants  
 Firm Registration Number : 302049E

**S. Saha**  
 Managing Director (DIN: 00112375)

**A. Dhar**  
 Director (DIN: 03197285)

**Navindra Kumar Surana**  
 Partner  
 Membership Number:053816

**I. Roy Chowdhury**  
 Joint CFO

**B. R. Saha**  
 Joint CFO

 Place: Kolkata  
 Date: April 25, 2022

 Place: Kolkata  
 Date: April 25, 2022

**T. Punwani**  
 Vice President - Legal & Company Secretary

# Notes forming part of the consolidated financial statements

Note	Particulars
<b>1</b>	<p><b>CORPORATE INFORMATION</b></p> <p>Eveready Industries India Limited ("the Company") and its subsidiaries (collectively referred to as "the Group") is in the business of manufacture and marketing of batteries and flashlights under the brand name of "Eveready". The Group also distributes a wide range of electrical products, small home appliances and confectioneries. The Group is a Public Limited Company incorporated and domiciled in India with its registered office at 2, Rainey Park, Kolakata-700019. Eveready has its manufacturing facilities at Lucknow, Noida, Haridwar, Maddur, Kolkata and Goalpara (Assam) and is supported by a sales and distribution network across the country.</p>
<b>2</b>	<p><b>SIGNIFICANT ACCOUNTING POLICIES</b></p>
<b>2.1</b>	<p><b>Statement of compliance</b></p> <p>In accordance with the notification issued by the Ministry of Corporate Affairs, the consolidated financial statements of the Group have been prepared in accordance with the Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 and presentation requirements of Division II of Schedule III to the Companies Act, 2013, (Ind AS compliant Schedule III), as applicable to the Consolidated Financial Statements.</p>
<b>2.2</b>	<p><b>Basis of accounting and preparation of consolidated financial statements</b></p> <p>The consolidated financial statements have been prepared on the historical cost basis except for the following:</p> <ul style="list-style-type: none"> <li>(i) certain financial instruments that are measured at fair value</li> <li>(ii) assets held for sale-measured at lower of carrying amount and fair value less cost to sell and</li> <li>(iii) defined benefit plans- plan assets measured at fair value.</li> </ul> <p>Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.</p> <p>Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and / or disclosure purposes in these consolidated financial statements is determined on such a basis, except for leasing transactions that are within the scope of Ind AS 116 and measurements that have some similarities to fair value but are not fair value, such as net realisable value in Ind AS 2 or value in use in Ind AS 36.</p> <p>In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2, or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:</p> <ul style="list-style-type: none"> <li>• Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date;</li> <li>• Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly and</li> <li>• Level 3 inputs are unobservable inputs for the asset or liability.</li> </ul>
<b>2.3</b>	<p><b>Use of estimates and judgement</b></p> <p>The preparation of the consolidated financial statements in conformity with Ind AS requires the management to make estimates and assumptions considered in the reported amounts of assets and liabilities (including contingent liabilities) and the reported income and expenses during the year. The Management believes that the estimates used in preparation of the consolidated financial statements are prudent and reasonable. Future results could differ due to these estimates and the differences between the actual results and the estimates are recognised in the periods in which the results are known / materialise.</p> <p>The following paragraphs explain areas that are considered more critical, involving a higher degree of judgment and complexity.</p> <p><b>a. Impairment of non-current assets</b></p> <p>Ind AS 36 requires that the Company assesses conditions that could cause an asset or a Cash Generating Unit (CGU) to become impaired and to test recoverability of potentially impaired assets. These conditions include internal and external factors such as significant changes in the Company's planned use of the assets or a significant adverse change in the expected prices, sales volumes or raw material cost. The identification of CGUs involves judgment, including assessment of where active markets exist, and the level of interdependency of cash inflows. The Company has identified the entire plant as its CGU.</p>

# Notes forming part of the consolidated financial statements

Note	Particulars
	<p>Calculation of value in use is a discounted cash flow calculation based on continued use of the assets in its present condition, excluding potential exploitation of improvement or expansion potential.</p> <p>Determination of the recoverable amount involves management estimates on highly uncertain matters, such as commodity prices and their impact on markets and prices for upgraded products, development in demand, inflation, operating expenses and tax and legal systems. The Company uses internal business plans, quoted market prices and the Company's best estimate of commodity prices, currency rates, discount rates and other relevant information. A detailed forecast is developed over the period of three years with projections thereafter. For calculating value in use, cash flows are generally increased by expected inflation.</p>
<b>b.</b>	<p><b>Employee retirement plans</b></p> <p>The Company provides both defined benefit employee retirement plans and defined contribution plans. Measurement of pension and other superannuation costs and obligations under such plans require numerous assumptions and estimates that can have a significant impact on the recognized costs and obligations, such as future salary level, discount rate, attrition rate and mortality.</p> <p>Government bond yield is considered as discount rate. Assumptions for salary increase in the remaining service period for active plan participants are based on expected salary increase. Changes in these assumptions can influence the net asset or liability for the plan as well as the pension cost.</p>
<b>c.</b>	<p><b>Taxes</b></p> <p>The Company calculates income tax expense based on reported income. Deferred income tax expense is calculated based on the differences between the carrying value of assets and liabilities for financial reporting purposes and their respective tax basis that are considered temporary in nature. Valuation of deferred tax assets is dependent on management's assessment of future recoverability of the deferred benefit. Expected recoverability may result from expected taxable income in the future, planned transactions or planned tax optimizing measures. Economic conditions may change and lead to a different conclusion regarding recoverability.</p>
<b>d.</b>	<p><b>Extension and termination options in leases</b></p> <p>Extension and termination options are included in many of the leases. In determining the lease term the Management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option.</p> <p>This assessment is reviewed if a significant event or a significant change in circumstances occurs which affects this assessment and that is within the control of the Company.</p>
<b>e.</b>	<p><b>Useful lives of property, plant and equipment and intangible assets</b></p> <p>Management reviews its estimate of the useful lives of depreciable/ amortisable assets at each reporting date, based on the expected utility of the assets. Uncertainties in these estimates relate to technical and economic obsolescence that may change the utility of IT equipment, software and other plant and equipment.</p>
<b>f.</b>	<p><b>Recoverability of advances/receivables</b></p> <p>At each Balance Sheet date, based on discussions with the respective counter-parties and internal assessment of their credit worthiness, the management assesses the recoverability of outstanding receivables and advances. Such assessment requires significant management judgment based on financial position of the counter-parties, market information and other relevant factors.</p>
<b>g.</b>	<p><b>Fair value measurement</b></p> <p>The Company applies valuation techniques to determine the fair value of financial instruments (where active market quotes are not available) and non-financial assets. This involves developing estimates and assumptions consistent with the market participants to price the instrument. The Company's assumptions are based on observable data as far as possible, otherwise on the best information available. Estimated fair values may vary from the actual prices that would be achieved in an arm's length transaction at the reporting date.</p>



# Notes forming part of the consolidated financial statements

Note	Particulars
<b>h.</b>	<p><b>Contingent assets and liabilities, uncertain assets and liabilities</b></p> <p>Liabilities that are uncertain in timing or amount are recognized when a liability arises from a past event and an outflow of cash or other resources is probable and can be reasonably estimated. Contingent liabilities are possible obligations where a future event will determine whether the Company will be required to make a payment to settle the liability, or where the size of the payment cannot be determined reliably. Material contingent liabilities are disclosed unless a future payment is considered remote. Evaluation of uncertain liabilities and contingent liabilities and assets requires judgment and assumptions regarding the probability of realisation and the timing and amount, or range of amounts, that may ultimately be incurred. Such estimates may vary from the ultimate outcome as a result of differing interpretations of laws and facts.</p>
<b>i.</b>	<p><b>Application of Ind AS 115</b></p> <p>Revenue is recognised upon transfer of control of promised products or services to customers in an amount that reflects the consideration which the Company expects to receive in exchange for those products or services. Revenue is measured based on the transaction price, which is the consideration, adjusted for volume discounts, price concessions and incentives, if any, as specified in the contract with the customer. The Company exercises judgment in determining whether the performance obligation is satisfied at a point in time or over a period of time. The Company considers indicators such as how customer consumes benefits as services are rendered or who controls the asset as it is being created or existence of enforceable right to payment for performance to date and alternate use of such product or service, transfer of significant risks and rewards to the customer, acceptance of delivery by the customer, etc.</p>
<b>2.4</b>	<p><b>Revenue recognition</b></p> <p>Pursuant to adoption of Ind AS 115, Revenue from contracts with customers are recognised when the control over the goods or services promised in the contract are transferred to the customer. The amount of revenue recognised depicts the transfer of promised goods and services to customers for an amount that reflects the consideration to which the Company is entitled to in exchange for the goods and services.</p> <p><b>Sale of goods</b></p> <p>Revenue from sale of goods is recognised when control of the products has transferred, being when the products are despatched to the customers and the customer has full discretion over the channel and price to sell the products, and there is no unfulfilled obligation that could affect the customer's acceptance of the products. Revenue is recognised based on the price specified in the contract, net of the estimated discounts. Accumulated experience is used to estimate and provide for the discounts, using the expected value method, and revenue is only recognised to the extent that it is highly probable that a significant reversal will not occur. A contract liability is recognised for expected discounts payable to customers in relation to sales made until the end of the reporting period. A receivable is recognised when the goods are despatched as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.</p> <p>Revenue excludes Goods and Services Tax (GST).</p> <p><b>Unfulfilled Performance Obligations</b></p> <p>The Company provides certain benefits to customers for purchasing products from the Company. These provide a material right to customers that they would not receive without entering into a contract. Therefore the promise to provide such benefits to the customer is a separate performance obligation. The transaction price is allocated to the product and the benefit to be provided on a relative stand-alone selling price basis. The management estimates the stand-alone selling price per unit on the basis of providing cost of such benefit. These estimates are established using historical information on the nature, frequency and average cost of obligations and management estimates regarding possible future incidents. To the extent these benefits are not settled/ disbursed till the end of a reporting period these are recorded. Contract liability is recognised until the benefit is provided which is expected to be less than 12 months.</p> <p><b>Interest income</b></p> <p>Interest income on financial asset is accrued on a time proportion basis by reference to the principal amount outstanding and the applicable effective interest rate.</p>

# Notes forming part of the consolidated financial statements

Note	Particulars
<b>2.5</b>	<p><b>Foreign currency transactions and translations</b></p> <p>The functional currency of the Group is Indian rupee (₹).</p> <p>Foreign currency transactions are initially recorded at the spot rates on the date of the transactions.</p> <p>Monetary assets and liabilities related to foreign currency transactions remaining unsettled at the end of the year are translated at year-end rates. The difference in translation of monetary assets and liabilities and realised gains and losses on foreign currency transactions are recognised in the Statement of Profit and Loss.</p> <p>Foreign operations: The exchange differences relating to foreign operations are accumulated in a "Foreign currency translation reserve" until disposal of the operation, in which case the accumulated balance in "Foreign currency translation reserve" is recognised as income / expense in the same period in which the gain or loss on disposal is recognised.</p>
<b>2.6</b>	<p><b>Borrowing costs</b></p> <p>Borrowing costs include interest, amortisation of ancillary costs incurred and exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost. Costs in connection with the borrowing of funds to the extent not directly related to the acquisition of qualifying assets are charged to the Consolidated Statement of Profit and Loss over the tenure of the loan. Borrowing costs, allocated to and utilised for qualifying assets, pertaining to the period from commencement of activities relating to construction / development of the qualifying asset upto the date of capitalisation of such asset are added to the cost of the assets.</p>
<b>2.7</b>	<p><b>Government grants, subsidies and export incentives</b></p> <p>Government grants and subsidies are recognised when there is reasonable assurance that the Group will comply with the conditions attached to them and the grants / subsidy will be received.</p> <p>Export benefits are accounted for in the year of exports based on eligibility and when there is no uncertainty in receiving the same.</p> <p>Other government grants and subsidies are recognised as income over the periods necessary to match them with the costs for which they are intended to compensate, on a systematic basis.</p>
<b>2.8</b>	<p><b>Employee benefits</b></p>
<b>2.8.1</b>	<p><b>Short-term Employee Benefits</b></p> <p>Liabilities for short-term employee benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current (creditors for accrued wages and salaries) in the Balance Sheet.</p>
<b>2.8.2</b>	<p><b>Post - employment benefits</b></p> <p><b>Defined Benefit Plans</b></p> <p>The liability or asset recognised in the Balance Sheet in respect of defined benefit plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually at year end by actuaries using the projected unit credit method.</p> <p>The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation.</p> <p>The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in 'Employee Benefits Expense' in the Statement of Profit and Loss.</p> <p>Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in Other Comprehensive Income. These are included in 'Items of Other Comprehensive Income' in the Statement of Changes in Equity. Changes in the present value of the defined benefit obligations resulting from plan amendments or curtailments are recognised immediately in profit or loss as past service cost.</p>

# Notes forming part of the consolidated financial statements

Note	Particulars
	<p><b>Defined Contribution Plans</b></p> <p>Contributions under Defined Contribution Plans payable in keeping with the related schemes are recognised as expenses for the period in which the employee has rendered the service.</p>
2.8.3	<p><b>Other long-term employee benefits</b></p> <p>The liabilities for leave are not expected to be settled wholly within 12 months after the end of the period in which the employees render the related service. They are therefore measured annually at year end by actuaries as the present value of expected future benefits in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. The benefits are discounted using the market yields on government bonds at the end of the reporting period that have terms approximating to the terms of the related obligation. Remeasurements as a result of experience adjustments and changes in actuarial assumptions are recognised in profit or loss.</p>
2.9	<p><b>Leases</b></p> <p>The Company's lease assets primarily consist of leases for land and buildings. The Company assesses whether a contract contains a lease, at inception of a contract.</p> <p>At the date of commencement of the lease, the Company recognizes a Right of Use (ROU) asset and a corresponding Lease Liability for all lease arrangements in which it is a lessee, except for leases with a term of 12 months or less (short-term leases) and low value leases. For these short-term and low-value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.</p> <p>Certain lease arrangements includes the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised.</p> <p>The ROU assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses. The ROU assets are not presented as a separate line in the Balance Sheet but presented as a separate line in the PPE note under "Notes forming part of the consolidated financial statements".</p> <p>ROU assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. The lease payments are discounted using the weighted average cost of capital to the portfolio of lease assets. Lease liabilities are remeasured with a corresponding adjustment to the related ROU asset if the Company changes its assessment of whether it will exercise an extension or a termination option. Lease liability and ROU assets have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.</p> <p>Effective April 1, 2019, the Company adopted Ind AS 116, Leases and applied the standard to all lease contracts existing on April 1, 2019 using the modified retrospective method. Consequently, the Company recorded the lease liability at the present value of the discounted lease payments and the ROU asset at its carrying amount at the date of initial application. Comparatives as at and for the year ended March 31, 2019 have not been retrospectively adjusted.</p>
2.10	<p><b>Income tax</b></p>
2.10.1	<p><b>Current tax</b></p> <p>Current tax is the amount of tax payable on the taxable profit for the year as determined in accordance with the applicable tax rates and provisions of the Income Tax Act, 1961.</p> <p>Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is considered as an asset if there is convincing evidence that the Group will pay normal income tax. Accordingly, MAT is recognised as an asset in the Consolidated Balance Sheet when it is probable that future economic benefit associated with it will flow to the Group.</p>
2.10.2	<p><b>Deferred tax</b></p> <p>Deferred tax is recognised on temporary differences, being the differences between the taxable income and the accounting income that originate in one period and are capable of reversal in one or more subsequent periods. Deferred tax is measured using the tax rates and the tax laws enacted or substantively enacted as at the reporting date. Deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised for all deductible temporary differences of items only to the extent that it is probable that sufficient future taxable income will be</p>

# Notes forming part of the consolidated financial statements

Note	Particulars
	<p>available against which these can be realised. Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by the same governing tax laws and the Group has a legally enforceable right for such set off. Deferred tax assets are reviewed at each balance sheet date for their realisability.</p>
<b>2.10.3</b>	<p><b>Current and deferred tax for the year</b></p> <p>Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.</p>
<b>2.11</b>	<p><b>Property, plant and equipment</b></p> <p>Property, plant and equipment are carried at cost less accumulated depreciation and impairment losses, if any. The cost of property, plant and equipment comprises its purchase price net of any trade discounts and rebates, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the asset ready for its intended use, other incidental expenses and interest on borrowings attributable to acquisition of qualifying property, plant and equipment up to the date the asset is ready for its intended use. Subsequent expenditure on property, plant and equipment after its purchase / completion is capitalised only if such expenditure results in an increase in the future benefits from such asset beyond its previously assessed standard of performance.</p> <p>Property, plant and equipment acquired and put to use for project purpose are capitalised and depreciation thereon is included in the project cost till the project is ready for its intended use.</p> <p><b>Depreciation</b></p> <p>Depreciation on property, plant and equipment has been provided on the straight-line method as per the useful life prescribed in Schedule II to the Companies Act, 2013 except in respect of the following categories of assets, in whose case the life of the assets has been assessed as under based on technical advice, taking into account the nature of the asset, the estimated usage of the asset, the operating conditions of the asset, past history of replacement, anticipated technological changes, manufacturers warranties and maintenance support, etc.:</p> <p>Factory building - 25 years</p> <p>Plant and equipment (other than moulds-3 shifts) - 20 years</p> <p>Plant and equipment (other than moulds-2 shifts) - 26.67 years</p> <p>Plant and equipment (other than moulds-1 shift) - 40 years</p> <p>Moulds - 3 years</p> <p>Vehicles - 3 years</p> <p>Right of Use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.</p> <p>Freehold land is not depreciated, except for improvements to the land included therein.</p> <p>The estimated useful lives of the assets, residual values and depreciation method are reviewed regularly and are revised, whenever necessary.</p> <p><b>Capital work-in-progress</b></p> <p>Projects under which assets are not yet ready for their intended use are carried at cost, comprising direct cost, related incidental expenses and attributable interest.</p> <p>An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal/retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.</p>

# Notes forming part of the consolidated financial statements

Note	Particulars
<b>2.12</b>	<p><b>Investment property</b></p> <p>Investment properties are properties held to earn rentals and/or for capital appreciation. Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are measured in accordance with Ind AS 16 requirements for cost model.</p> <p>An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising thereon (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognised.</p>
<b>2.13</b>	<p><b>Intangible assets</b></p> <p>Intangible assets are carried at cost less accumulated amortisation and impairment losses, if any. The cost of an intangible asset comprises its purchase price, including any import duties and other taxes (other than those subsequently recoverable from the taxing authorities), and any directly attributable expenditure on making the asset ready for its intended use and net of any trade discounts and rebates. Subsequent expenditure on an intangible asset after its purchase / completion is recognised as an expense when incurred unless it is probable that such expenditure will enable the asset to generate future economic benefits in excess of its originally assessed standards of performance and such expenditure can be measured and attributed to the asset reliably, in which case such expenditure is added to the cost of the asset.</p> <p><b>Intangible assets under development</b></p> <p>Expenditure on research and development eligible for capitalisation are carried as intangible assets under development where such assets are not yet ready for their intended use.</p> <p>An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in Consolidated Statement of Profit and Loss when the asset is derecognised.</p> <p><b>Useful lives of intangible assets</b></p> <p>Patent and trademark are amortised over their legal term or working life, whichever is shorter. Computer software is amortised over the life of the software license ranging from one year to six years.</p>
<b>2.14</b>	<p><b>Impairment of tangible and intangible assets</b></p> <p>The carrying values of assets / cash generating units at each balance sheet date are reviewed for impairment if any indication of impairment exists. However, the following intangible assets are tested for impairment in each financial year even if there is no indication that the asset is impaired:</p> <p>(a) an intangible asset that is not yet available for use and (b) an intangible asset that is amortised over a period exceeding ten years from the date when the asset is available for use.</p> <p>If the carrying amount of the assets exceed the estimated recoverable amount, an impairment is recognised for such excess amount. The impairment loss is recognised as an expense in the Consolidated Statement of Profit and Loss, unless the asset is carried at revalued amount, in which case any impairment loss of the revalued asset is treated as a revaluation decrease to the extent a revaluation reserve is available for that asset.</p> <p>The recoverable amount is the greater of the fair value less costs of disposal and their value in use. Value in use is arrived at by discounting the future cash flows to their present value based on an appropriate discount factor, that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.</p> <p>When there is indication that an impairment loss recognised for an asset (other than a revalued asset) in earlier accounting periods no longer exists or may have decreased, such reversal of impairment loss is recognised in the Consolidated Statement of Profit and Loss, to the extent the amount was previously charged to the Consolidated Statement of Profit and Loss. In case of revalued assets such reversal is not recognised.</p>

# Notes forming part of the consolidated financial statements

Note	Particulars
<b>2.15</b>	<p><b>Inventories</b></p> <p>Inventories of raw materials and stores and spare parts are valued at the lower of weighted average cost and the net realisable value after providing for obsolescence and other losses, where considered necessary.</p> <p>Work-in-progress and finished goods are valued at lower of cost and net realisable value where cost is worked out on weighted average basis. Cost includes all charges in bringing the goods to the point of sale, including other levies, transit insurance and receiving charges alongwith appropriate proportion of overheads.</p> <p>Net realizable value represents the estimated selling price for inventories less estimated costs of completion and costs necessary to make the sale.</p>
<b>2.16</b>	<p><b>Provisions and contingencies</b></p> <p>A provision is recognised when the Group has a present obligation as a result of past events and it is probable that an outflow of resources will be required to settle the obligation in respect of which a reliable estimate can be made. Provisions (excluding retirement benefits) are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates. Contingent liabilities are disclosed in the Notes. Contingent assets are not recognised in the financial statements.</p> <p><b>Warranties</b></p> <p>Provisions for service warranties and returns are recognised when the Group has a present or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably measured.</p>
<b>2.17</b>	<p><b>Cash and cash equivalents</b></p> <p>Cash comprises cash in hand and demand deposits with banks. Cash equivalents are short-term balances (with an original maturity of three months or less from the date of acquisition), highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.</p>
<b>2.18</b>	<p><b>Asset held for Sale</b></p> <p>Asset held for Sale is classified as such when the asset is available for immediate sale and the same is highly probable of being completed within one year from the date of classification. It is measured at the lower of carrying amount and fair value less cost to sell. An Asset held for Sale is derecognised upon disposal or when the asset is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising thereon (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognised.</p>
<b>2.19</b>	<p><b>Earnings per share</b></p> <p>Basic earnings per share is computed by dividing the profit / (loss) for the year attributable to the owners of the Company by the weighted average number of equity shares outstanding during the year. Diluted earnings per share is computed by dividing the profit / (loss) for the year as adjusted for dividend, interest and other charges to expense or income relating to the dilutive potential equity shares, by the weighted average number of equity shares considered for deriving basic earnings per share and the weighted average number of equity shares which could have been issued on the conversion of all dilutive potential equity shares. Potential equity shares are deemed to be dilutive only if their conversion to equity shares would decrease the net profit per share from continuing ordinary operations. Potential dilutive equity shares are deemed to be converted as at the beginning of the period, unless they have been issued at a later date. The dilutive potential equity shares are adjusted for the proceeds receivable had the shares been actually issued at fair value (i.e. average market value of the outstanding shares). Dilutive potential equity shares are determined independently for each period presented. The number of equity shares and potentially dilutive equity shares are adjusted for share splits / reverse share splits and bonus shares, as appropriate.</p>
<b>2.20</b>	<p><b>Operating Cycle</b></p> <p>Based on the nature of products / activities of the Group and the normal time between acquisition of assets and their realisation in cash or cash equivalents, the Group has determined its operating cycle as 12 months for the purpose of classification of its assets and liabilities as current and non-current.</p>

# Notes forming part of the consolidated financial statements

Note	Particulars
<b>2.21</b>	<p><b>Financial instruments</b></p> <p>Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability. The transaction costs directly attributable to the acquisition of financial assets and financial liabilities at fair value through profit and loss are immediately recognised in the Consolidated Statement of Profit and Loss.</p> <p><b>Effective interest method</b></p> <p>The effective interest method is a method of calculating the amortised cost of a financial instrument and of allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts future cash receipts or payments through the expected life of the financial instrument, or where appropriate, a shorter period.</p> <p><b>2.21.1 Financial assets</b></p> <p><b>Classification</b></p> <p>The Group classifies its financial assets in the following measurement categories:</p> <ul style="list-style-type: none"> <li>(i) those measured at amortised cost and</li> <li>(ii) those to be measured subsequently at fair value through profit and loss.</li> </ul> <p><b>a. Financial assets at amortised cost</b></p> <p>Financial assets are subsequently measured at amortised cost if these financial assets are held within a business model whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.</p> <p><b>b. Financial assets at fair value through profit or loss</b></p> <p>Financial assets are measured at fair value through profit or loss where it is not measured at amortised cost.</p> <p><b>c. Impairment of financial assets</b></p> <p>Loss allowance for expected credit losses is recognised for financial assets measured at amortised cost.</p> <p>For financial assets whose credit risk has not significantly increased since initial recognition, loss allowance equal to twelve months' expected credit losses is recognised. Loss allowance equal to the lifetime expected credit losses is recognised if the credit risk on the financial instruments has significantly increased since initial recognition.</p> <p><b>d. Derecognition of financial assets</b></p> <p>The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire.</p> <p><b>2.21.2 Financial liabilities and equity</b></p> <p><b>Classification</b></p> <p>Financial liabilities and equity instruments issued by the Group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.</p> <p><b>a. Equity instruments</b></p> <p>An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.</p>



# Notes forming part of the consolidated financial statements

Note	Particulars
<b>b.</b>	<b>Financial liabilities</b>
	Financial liabilities are measured at amortised cost using the effective interest rate method.
	Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in profit or loss over the period of the borrowings using the effective interest method.
	Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period. Where there is a breach of a material provision of a long-term loan arrangement on or before the end of the reporting period with the effect that the liability becomes payable on demand on the reporting date, the group does not classify the liability as current, if the lender agreed, after the reporting period and before the approval of the financial statements for issue, not to demand payment as a consequence of the breach.
	For trade and other payables maturing within one year from the balance sheet date, the carrying amount approximates fair value to short-term maturity of these instruments.
<b>c.</b>	<b>Derecognition of financial liabilities</b>
	The Group derecognises financial liabilities only when the Group's obligations are discharged, cancelled or they expire.
<b>d.</b>	<b>Hedge instruments</b>
	The Group uses hedge instruments that are governed by the policies of the Group which are approved by the Board of Directors, which provide written principles on the use of such financial derivatives consistent with the risk management strategy of the Group.
	The Group uses certain forward foreign exchange contracts as hedge instruments in respect of foreign exchange fluctuation risk. These hedge contracts do not generally extend beyond 6 months.
	These hedges are accounted for and measured at fair value from the date the hedge contract is entered into and are subsequently remeasured to their fair value at the end of each reporting period. The fair values for forward currency contracts are marked to market at the end of each reporting period.
	The Group also uses certain future and option contracts as hedge instruments in respect of commodity price fluctuation risk. These hedge instruments are accounted for as cash flow hedges.
	The hedge instruments are designated and documented as hedges at the inception of the contract. The effectiveness of hedge instruments to reduce the risk associated with the exposure being hedged is assessed and measured at inception and on an ongoing basis. The ineffective portion of designated hedges are recognised immediately in the Consolidated Statement of Profit and Loss.
	The effective portion of change in the fair value of the designated hedge instrument is recognised in the other comprehensive income and accumulated under the heading cash flow hedge reserve as a separate component of equity. Such amounts are reclassified into the Consolidated Statement of Profit and Loss when the related hedged items affect profit or loss.
	Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated or no longer qualifies for hedge accounting. Any gain or loss recognised in other comprehensive income and accumulated in equity till that time remains and is recognised in profit or loss when the forecasted transaction ultimately affects the profit or loss. When a forecasted transaction is no longer expected to occur, the cumulative gain or loss accumulated in equity is transferred to the Consolidated Statement of Profit and Loss.

## 2.22 Principles of Consolidation and equity accounting

The consolidated financial statements incorporate the financial statements of the Company and its subsidiaries drawn upto the same reporting date as that of the Group i.e. March 31, 2022. Control is achieved when the Company has power over the investee, is exposed or has right to variable return from its investment with the investee and has the ability to use its power to affect its returns.

Consolidation of subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the Consolidated Statement of Profit and Loss from the date the Company gains control until the date when the Company ceases to control the subsidiary.

# Notes forming part of the consolidated financial statements

Note	Particulars
	<p>Profit or loss and each component of other comprehensive income are attributed to the owners of the Group and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Group and to the non controlling interests even if this results in the non-controlling interests having a deficit balance.</p> <p>When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.</p> <p>Investments in associates are accounted for using the equity method of accounting after initially being recognised at cost.</p> <p>All intra group assets and liabilities, equity, income, expense, and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.</p>

Following subsidiary companies have been considered in the preparation of the consolidated financial statements:

Name of the subsidiary companies	Ownership in % either directly or through Subsidiaries	Country of Incorporation
Everspark Hong Kong Private Limited	100%	Hong Kong
Greendale India Limited	100%	India

Following associate company has been considered in the preparation of the consolidated financial statements:

Name of the associate company	Ownership in % either directly or through Subsidiaries	Country of Incorporation
Preferred Consumer Products Private Limited	30%	India

## 2.23 Recent accounting pronouncements

Recent pronouncements - Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. On March 23, 2022, MCA amended the Companies (Indian Accounting Standards) Amendment Rules, 2022, as below-

- Ind AS 16 – Property, Plant and equipment - The amendment clarifies that excess of net sale proceeds of items produced over the cost of testing, if any, shall not be recognised in the profit or loss but deducted from the directly attributable costs considered as part of cost of an item of property, plant and equipment. The effective date for adoption of this amendment is annual periods beginning on or after April 1, 2022.
- Ind AS 37 – Provisions, Contingent Liabilities and Contingent Assets – The amendment specifies that the 'cost of fulfilling' a contract comprises the 'costs that relate directly to the contract'. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfilling contracts (an example would be the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract). The effective date for adoption of this amendment is annual periods beginning on or after April 1, 2022, although early adoption is permitted.
- Ind AS 103 – Reference to Conceptual Framework – The amendments specify that to qualify for recognition as part of applying the acquisition method, the identifiable assets acquired and liabilities assumed must meet the definitions of assets and liabilities in the Conceptual Framework for Financial Reporting under Indian Accounting Standards (Conceptual Framework) issued by the Institute of Chartered Accountants of India at the acquisition date. These changes do not significantly change the requirements of Ind AS 103.
- Ind AS 109 – Annual Improvements to Ind AS (2021) – The amendment clarifies which fees an entity includes when it applies the '10 percent' test of Ind AS 109 in assessing whether to derecognise a financial liability.
- Ind AS 106 – Annual Improvements to Ind AS (2021) – The amendments remove the illustration of the reimbursement of leasehold improvements by the lessor in order to resolve any potential confusion regarding the treatment of lease incentives that might arise because of how lease incentives were described in that illustration.

The Company has evaluated the above amendments and there is no material impact on its consolidated financial statements.

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 3 PROPERTY, PLANT AND EQUIPMENT (INCLUDING RIGHT OF USE ASSETS) AND CAPITAL WORK-IN-PROGRESS

₹ Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
<b>Carrying amounts of :</b>		
<b>Property, plant and equipment</b>		
Freehold land	2,424.19	2,430.07
Buildings	9,992.08	10,495.05
Plant and equipment	13,513.05	13,800.42
Furniture and fixture	344.93	367.94
Vehicles	110.74	61.06
Office equipment	302.75	357.21
<b>Sub-total</b>	<b>26,687.74</b>	<b>27,511.75</b>
<b>Capital work-in-progress</b>	<b>286.12</b>	<b>267.45</b>
<b>Right of Use Assets</b>		
Land	1,815.58	1,870.14
Building	1,531.79	1,405.39
<b>Sub-total</b>	<b>3,347.37</b>	<b>3,275.53</b>
<b>Total</b>	<b>30,321.23</b>	<b>31,054.73</b>

₹ Lakhs

Particulars	Plant, property and equipment							Capital work-in-progress	Right of Use Assets		
	Freehold land	Buildings	Plant and equipment	Furniture and fixture	Vehicles	Office equipment	Total	Total	Land	Building	Total
<b>Cost</b>											
<b>Balance as at April 1, 2020</b>	<b>2,507.75</b>	<b>13,491.29</b>	<b>18,746.20</b>	<b>684.23</b>	<b>331.21</b>	<b>1,072.21</b>	<b>36,832.89</b>	<b>281.98</b>	<b>1,979.26</b>	<b>2,269.88</b>	<b>4,249.14</b>
Additions	-	162.55	901.67	17.52	55.07	19.65	1,156.46	1,157.24	-	170.39	170.39
Disposals/ Transfer	-	-	(286.42)	(1.33)	(0.24)	(0.20)	(288.19)	(1,171.77)	-	-	-
<b>Balance as at March 31, 2021</b>	<b>2,507.75</b>	<b>13,653.84</b>	<b>19,361.45</b>	<b>700.42</b>	<b>386.04</b>	<b>1,091.66</b>	<b>37,701.16</b>	<b>267.45</b>	<b>1,979.26</b>	<b>2,440.27</b>	<b>4,419.53</b>
Additions	-	146.79	683.10	53.40	84.41	46.33	1,014.03	1,036.60	-	-	-
Disposals/ Transfer	-	-	(24.27)	(16.91)	(2.72)	(2.09)	(45.99)	(1017.92)	-	(30.21)	(30.21)
<b>Balance as at March 31, 2022</b>	<b>2,507.75</b>	<b>13,800.63</b>	<b>20,020.28</b>	<b>736.91</b>	<b>467.73</b>	<b>1,135.90</b>	<b>38,669.20</b>	<b>286.13</b>	<b>1,979.26</b>	<b>2,410.06</b>	<b>4,389.32</b>
<b>Accumulated depreciation</b>											
<b>Balance as at April 1, 2020</b>	<b>70.02</b>	<b>2,516.61</b>	<b>4,636.37</b>	<b>266.71</b>	<b>292.29</b>	<b>596.06</b>	<b>8,378.06</b>	<b>-</b>	<b>54.56</b>	<b>594.72</b>	<b>649.28</b>
Elimination on disposals	-	-	(3.15)	(0.45)	-	-	(3.60)	-	2.68	(232.36)	(229.68)
Depreciation expense	7.66	642.18	927.81	66.22	32.69	138.39	1,814.95	-	51.88	672.52	724.40
<b>Balance as at March 31, 2021</b>	<b>77.68</b>	<b>3,158.79</b>	<b>5,561.03</b>	<b>332.48</b>	<b>324.98</b>	<b>734.45</b>	<b>10,189.41</b>	<b>-</b>	<b>109.12</b>	<b>1,034.88</b>	<b>1,144.00</b>
Elimination on disposals	-	-	(4.42)	(3.01)	0.00	(0.19)	(7.62)	-	-	(880.86)	(880.86)
Depreciation expense	5.88	649.77	950.61	62.50	32.02	98.89	1,799.67	-	54.56	724.25	778.81
<b>Balance as at March 31, 2022</b>	<b>83.56</b>	<b>3,808.56</b>	<b>6,507.22</b>	<b>391.97</b>	<b>357.00</b>	<b>833.15</b>	<b>11,981.46</b>	<b>-</b>	<b>163.68</b>	<b>878.27</b>	<b>1,041.95</b>

# Notes forming part of the consolidated financial statements

Note	Particulars										
<b>3</b>	<b>PROPERTY, PLANT AND EQUIPMENT (INCLUDING RIGHT OF USE ASSETS) AND CAPITAL WORK-IN-PROGRESS (CONTD.)</b>										
		₹ Lakhs									
Particulars	Plant, property and equipment							Capital work-in-progress	Right of Use Assets		
	Freehold land	Buildings	Plant and equipment	Furniture and fixture	Vehicles	Office equipment	Total	Total	Land	Building	Total
<b>Carrying amount</b>											
Balance as at April 1, 2020	2,437.73	10,974.68	14,109.82	417.52	38.92	476.15	28,454.82	281.98	1,924.70	1,675.16	3,599.86
Balance as at March 31, 2021	2,430.07	10,495.05	13,800.42	367.94	61.06	357.21	27,511.75	267.45	1,870.14	1,405.39	3,275.53
Balance as at March 31, 2022	2,424.19	9,992.07	13,513.06	344.94	110.73	302.75	26,687.74	286.13	1,815.58	1,531.79	3,347.37

- (i) The Company has not revalued its property, plant and equipment during the year ended March 31, 2022 and March 31, 2021
- (ii) The Company does not have any immovable property, whose title deeds are not held in the name of the Company during the year ended March 31, 2022 and also as at March 31, 2021.
- (iii) Freehold land and buildings with a carrying amount of ₹ 8,171.81 Lakhs (as at March 31, 2021: ₹ 8,453.93 Lakhs) have been pledged to secure borrowings of the Company (Refer Note 15 and 20).
- (iv) Plant and equipments, furniture and fixtures, vehicles and office equipments with a carrying amount of ₹ 8,322.26 Lakhs (as at March 31, 2021: ₹ 8,626.87 Lakhs) have been pledged to secure borrowings of the Company (Refer Note 15 and 20).

Capital work-in-progress consist primarily of expenditure towards acquisition of battery and machines.

## Capital work-in-progress ageing :

Ageing for capital work-in-progress as at March 31, 2022 is as follows:

					₹ Lakhs
Capital work-in-progress	Amount in Capital work-in-progress for a period of				Total
	Less than 1 year	1-2 years	2-3 Years	More than 3 years	
Projects in progress	269.97	5.33	-	10.82	286.12
Projects temporarily suspended	-	-	-	-	-

Ageing for capital work-in-progress as at March 31, 2021 is as follows:

					₹ Lakhs
Capital work-in-progress	Amount in Capital work-in-progress for a period of				Total
	Less than 1 year	1-2 years	2-3 Years	More than 3 years	
Projects in progress	56.26	22.23	117.72	71.24	267.45
Projects temporarily suspended	-	-	-	-	-

Project execution plans are monitored on a quarterly basis to determine whether the progress is as per the plans.

# Notes forming part of the consolidated financial statements

## Note Particulars

### NOTE 4 INTANGIBLE ASSETS AND INTANGIBLE ASSETS UNDER DEVELOPMENT

			₹ Lakhs
Particulars	As at March 31, 2022	As at March 31, 2021	
<b>Carrying amounts of :</b>			
Computer software	469.31	615.38	
Patent/Trademark	*	*	
Purchased brand	*	*	
<b>Sub-total</b>	<b>469.31</b>	<b>615.38</b>	
Intangible assets under development	126.74	14.15	
<b>Total</b>	<b>596.05</b>	<b>629.53</b>	

						₹ Lakhs
Particulars	Computer software	Patent/ Trademark	Purchased brand	Total Intangible Assets	Intangible assets under development	
<b>Cost</b>						
<b>Balance as at April 1, 2020</b>	<b>1,579.13</b>	<b>*</b>	<b>*</b>	<b>1,579.13</b>	<b>14.85</b>	
Additions	3.56	-	-	3.56	3.56	
Disposals/ Transfer	-	-	-	-	(4.26)	
<b>Balance as at March 31, 2021</b>	<b>1,582.69</b>	<b>*</b>	<b>*</b>	<b>1,582.69</b>	<b>14.15</b>	
Additions	22.83	-	-	22.83	135.42	
Disposals/ Transfer	-	-	-	-	(22.83)	
<b>Balance as at March 31, 2022</b>	<b>1,605.52</b>	<b>-</b>	<b>-</b>	<b>1,605.52</b>	<b>126.74</b>	
<b>Accumulated depreciation and impairment</b>						
<b>Balance as at April 1, 2020</b>	<b>783.50</b>	<b>-</b>	<b>-</b>	<b>783.50</b>	<b>-</b>	
Amortisation expense	183.81	-	-	183.81	-	
Elimination on disposals	-	-	-	-	-	
<b>Balance as at March 31, 2021</b>	<b>967.31</b>	<b>-</b>	<b>-</b>	<b>967.31</b>	<b>-</b>	
Amortisation expense	168.90	-	-	168.90	-	
Elimination on disposals	-	-	-	-	-	
<b>Balance as at March 31, 2022</b>	<b>1,136.21</b>	<b>-</b>	<b>-</b>	<b>1,136.21</b>	<b>-</b>	
<b>Carrying amount</b>						
<b>Balance as at April 1, 2020</b>	<b>795.63</b>	<b>*</b>	<b>*</b>	<b>795.63</b>	<b>14.85</b>	
<b>Balance as at March 31, 2021</b>	<b>615.38</b>	<b>*</b>	<b>*</b>	<b>615.38</b>	<b>14.15</b>	
<b>Balance as at March 31, 2022</b>	<b>469.31</b>	<b>*</b>	<b>*</b>	<b>469.31</b>	<b>126.74</b>	

\* Below rounding off norms of the Company

# Notes forming part of the consolidated financial statements

Note	Particulars
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## NOTE 4 INTANGIBLE ASSETS AND INTANGIBLE ASSETS UNDER DEVELOPMENT (CONTD.)

Intangible assets under development ageing:

Ageing for intangible assets under development as at March 31, 2022 is as follows:

Intangible assets under development	Amount in Capital work-in-progress for a period of				₹ Lakhs
	Less than 1 year	1-2 years	2-3 Years	More than 3 years	Total
Projects in progress	126.74	-	-	-	126.74
Projects temporarily suspended	-	-	-	-	-

Ageing for intangible assets under development as at March 31, 2021 is as follows:

Intangible assets under development	Amount in Capital work-in-progress for a period of				₹ Lakhs
	Less than 1 year	1-2 years	2-3 Years	More than 3 years	Total
Projects in progress	-	12.75	1.40	-	14.15
Projects temporarily suspended	-	-	-	-	-

The Company has not revalued its intangible assets during the year ended March 31, 2022 and March 31, 2021.

## 5 NON-CURRENT INVESTMENTS

Particulars	As at March 31, 2022			As at March 31, 2021			₹ Lakhs
	Quoted	Unquoted	Total	Quoted	Unquoted	Total	
<b>Investment in equity instruments</b>							
(i) Investment in Associate (at cost)	-	-	-	-	136.66	136.66	
- Preferred Consumer Products Private Limited							
750,000 equity shares of ₹100 each							
(As at March 31, 2021: 750,000 equity shares of ₹ 100 each)							
(ii) Investment in others- McLeod Russel India Ltd (at fair value through profit and loss)							
40 equity shares of ₹ 5 each	*	-	*	*	-	*	
(As at March 31, 2021: 40 equity shares of ₹ 5 each)							
<b>Total</b>	-	-	-	-	136.66	136.66	
Aggregate carrying value of quoted investments			*			*	
Aggregate market value of quoted investments			*			*	
Aggregate carrying value of unquoted investments			-			136.66	
Aggregate amount of impairment in value of investment			-			-	

\* Below rounding off norms of the Group

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 6 LOANS

Particulars	As at March 31, 2022		As at March 31, 2021	
	Non-current	Current	Non-current	Current
<b>At amortised cost</b>				
(a) Loans to employees				
Unsecured, considered good	80.55	52.91	98.39	48.43
(b) Loans to others				
Unsecured, considered good	-	-	-	-
With significant credit risk	-	48,728.77	-	48,928.77
	-	48,728.77	-	48,928.77
Less: Allowance for impairment (expected credit less allowance)	-	48,728.77	-	48,928.77
	-	-	-	-
<b>Total</b>	<b>80.55</b>	<b>52.91</b>	<b>98.39</b>	<b>48.43</b>

Loans amounting to ₹ 52.91 Lakhs (as at March 31, 2021: ₹ 48.43 Lakhs) have been pledged to secure borrowings of the Group (Refer Note 20). Details of charge has been given on the basis of records available with Registrar of Companies.

## 7 OTHER FINANCIAL ASSETS

Particulars	As at March 31, 2022		As at March 31, 2021	
	Non-current	Current	Non-current	Current
<b>At amortised cost</b>				
(a) Security deposits				
Unsecured, considered good	798.74	2,061.51	693.51	2,099.62
(b) Others Claims (includes fiscal benefit receivable for Assam plant, receivable from supplier, etc)				
Unsecured, considered good	2.41	1,718.71	52.67	2,851.03
Less: Allowance for impairment	-	1,060.81	-	-
	2.41	657.90	52.67	2,851.03
<b>Total</b>	<b>801.15</b>	<b>2,719.41</b>	<b>746.18</b>	<b>4,950.65</b>

Other financial assets amounting to ₹ 2,719.41 Lakhs (as at March 31, 2021: ₹ 4,950.65 Lakhs) have been pledged to secure borrowings of the Group (Refer Note 20). Details of charge has been given on the basis of records available with Registrar of Companies.

## 8 NON-CURRENT TAX ASSETS (NET)

Particulars	As at March 31, 2022	As at March 31, 2021
Advance income tax [net of income-tax payable ₹ 5,574.42 Lakhs] (As at March 31, 2021 ₹ 4,035.92 Lakhs)	2,407.24	3,155.83
<b>Total</b>	<b>2,407.24</b>	<b>3,155.83</b>



# Notes forming part of the consolidated financial statements

Note	Particulars				
<b>9</b>	<b>OTHER ASSETS</b>				
		₹ Lakhs			
Particulars	As at March 31, 2022		As at March 31, 2021		
	Non-current	Current	Non-current	Current	
<b>Unsecured, considered good unless otherwise stated</b>					
(i) Prepaid expenses	486.99	316.59	-	264.60	
(ii) Employee benefit assets					
(a) Gratuity fund (Refer note 33.3)	535.46	-	853.52	-	
(b) Pension fund (Refer note 33.3)	74.75	-	55.56	-	
(iii) Capital advances	77.29	-	116.65	-	
(iv) CENVAT / VAT/ Service tax / GST recoverable	130.72	3,550.05	152.00	4,358.49	
(v) Deposit with port authority	-	203.35	-	92.83	
(vi) Other loans and advances					
(a) Advance for supplies and services	-	3,810.01	-	3,439.39	
Less: Allowance for impairment	-	2,517.68	-	1,500	
	-	1,292.33	-	1,939.39	
(b) Others (including travel advance, etc.)	3.37	47.37	2.99	53.03	
	3.37	1,339.70	2.99	1,992.42	
<b>Total</b>	<b>1,308.58</b>	<b>5,409.69</b>	<b>1,180.72</b>	<b>6,708.34</b>	

Other assets amounting to ₹ 3,050.33 Lakhs [net of GST liability ₹ 2,359.36 Lakhs] (as at March 31, 2021: ₹ 3,754.08 Lakhs, net of GST liability ₹ 2,954.26 Lakhs) have been pledged to secure borrowings of the Group (Refer Note 20). Details of charge has been given on the basis of records available with Registrar of Companies.

## 10 INVENTORIES (AT LOWER OF COST AND NET REALISABLE VALUE)

		₹ Lakhs	
Particulars	As at March 31, 2022	As at March 31, 2021	
(a) Raw materials	7,166.28	6,962.58	
Goods-in-transit	1,516.21	1,091.95	
	<b>8,682.49</b>	<b>8,054.53</b>	
(b) Work-in-progress	3,758.37	3,403.74	
(c) Finished goods (other than those acquired for trading)	7,145.70	7,034.52	
(d) Stock-in-trade (acquired for trading)	3,807.13	5,338.75	
(e) Stores and spares	678.05	711.40	
<b>Total</b>	<b>24,071.74</b>	<b>24,542.94</b>	

The cost of inventories recognised as an expense includes ₹ 563.93 Lakhs (for the year ended March 31, 2021: ₹ 597.08 Lakhs) in respect of write-down of inventory on account of obsolescence/adjustments and provision for slow moving/non-moving inventory. There has also been reversals of write-down NIL (for the year ended March 31, 2021: NIL)

The mode of valuation of inventories has been stated in Note 2.15.

Inventories amounting to ₹ 24,071.74 Lakhs (as at March 31, 2021: ₹ 24,542.94 Lakhs) have been pledged to secure borrowings of the Company (Refer Note 20). Details of charge has been given on the basis of records available with Registrar of Companies.

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 11 TRADE RECEIVABLES

	₹ Lakhs	
Particulars	As at March 31, 2022	As at March 31, 2021
<b>Trade receivables</b>		
Trade Receivables considered good - Secured	-	-
Trade Receivables considered good - Unsecured	3,558.21	3,541.83
Trade Receivables which have significant increase in credit risk	766.22	746.71
Trade Receivables - credit impaired	-	-
	4,324.43	4,288.54
Less: Allowance for impairment (expected credit loss allowance) - Refer (i) below	766.22	746.71
<b>Total</b>	<b>3,558.21</b>	<b>3,541.83</b>

The average credit period on sale of goods is 10 days. No element of financing is deemed present and the sales are generally made with an average credit term of 10 days, which is consistent with market practice. The Company does not have any contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds 1 year. As a consequence, the Company does not adjust any of the transaction prices for the time value of money.

Customers seeking appointment to dealership are approved by the Regional Head of Sales for a channel after completing the Customer Business Data Form, alongwith all necessary documents. New customers are usually on advance payment terms for three months. Customers seeking supply on credit after the stipulated period are extended the facility after evaluation by the Regional Head of Sales for the channel alongwith the Regional Commercial Manager. Sufficient proof of solvency has to be provided by the customer seeking credit. The credit limits are reviewed once every year in April.

- (i) The Company's maximum exposure to credit risk with respect to customers as at March 31, 2022 ₹ 766.22 Lakhs (as at March 31, 2021: ₹ 746.71 Lakhs), which is the fair value of trade receivables less impairment loss as shown below. There is no concentration of credit risk with respect to any particular customer.

Trade receivables amounting to ₹ 3,558.21 Lakhs (as at March 31, 2021: ₹ 3,541.83 Lakhs) have been pledged to secure borrowings of the Company (Refer Note 20).

### Ageing for trade receivables as at March 31, 2022 is as follows:

	₹ Lakhs						
Particulars	Outstanding from due date of payment as at March 31, 2022						Total
	Not Due	Upto 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
<b>Undisputed</b>							
Considered good	2,577.45	851.45	-	-	110.03	19.28	3,558.21
Which have significant increase in credit risk	-	63.79	74.12	85.77	154.67	256.63	634.98
Credit impaired	-	-	-	-	-	-	-
<b>Disputed</b>							
Considered good	-	-	-	-	-	-	-
Which have significant increase in credit risk	-	-	-	-	8.29	122.95	131.24
Credit impaired	-	-	-	-	-	-	-
	2,577.45	915.24	74.12	85.77	272.99	398.86	4,324.43
Less: Allowance for doubtful trade receivables							(766.22)
<b>Total</b>							<b>3,558.21</b>

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 11 TRADE RECEIVABLES (CONTD.)

Ageing for trade receivables as at March 31, 2021 is as follows:

Particulars	Outstanding from due date of payment as at March 31, 2021						₹ Lakhs
	Not Due	Upto 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
<b>Undisputed</b>							
Considered good	2,728.67	659.14	3.24	117.43	29.17	13.31	3,550.96
Which have significant increase in credit risk	-	49.01	39.75	201.52	211.90	139.93	642.11
Credit impaired	-	-	-	-	-	-	-
<b>Disputed</b>	-	-	-	-	-	-	-
Considered good	-	-	-	-	-	-	-
Which have significant increase in credit risk	-	-	-	-	-	95.47	95.47
Credit impaired	-	-	-	-	-	-	-
	2,728.67	708.15	42.99	318.95	241.07	248.71	4,288.54
Less: Allowance for doubtful trade receivables							(746.71)
<b>Total</b>							<b>3,541.83</b>

Movement in the allowances for impairment (expected credit loss allowance)

Particulars	As at March 31, 2022	As at March 31, 2021
Balance at beginning of the year	746.71	992.40
Movement in expected credit loss allowance on trade receivables	19.51	(245.69)
<b>Balance at end of the year</b>	<b>766.22</b>	<b>746.71</b>

## 12 CASH AND CASH EQUIVALENTS AND OTHER BALANCES WITH BANKS

Particulars	As at March 31, 2022	As at March 31, 2021
<b>A. Cash and cash equivalents</b>		
(a) Cash in hand	6.53	12.62
(b) Balances with banks		
- In current accounts	4,478.01	7,392.54
<b>Total (A)</b>	<b>4,484.54</b>	<b>7,405.16</b>
<b>B. Other balances with banks</b>		
(a) In earmarked accounts		
(i) Unpaid dividend accounts	35.72	42.82
(ii) Balances held as margin money or security against borrowings, guarantees and other commitments	788.51	1,253.91
(b) Deposit accounts with maturity of more than three months	3.65	3.44
<b>Total (B)</b>	<b>827.88</b>	<b>1,300.17</b>
<b>Total cash and bank balances (A+B)</b>	<b>5,312.42</b>	<b>8,705.33</b>

Cash and bank balances amounting to ₹5,312.42 Lakhs (as at March 31, 2021: ₹8,705.33 Lakhs) have been pledged to secure borrowings of the Group (Refer Note 20).

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 13 EQUITY SHARE CAPITAL

Particulars	As at March 31, 2022		As at March 31, 2021	
	Number of shares	₹ Lakhs	Number of shares	₹ Lakhs
<b>(a) Authorised</b>				
Equity shares of ₹ 5 each with voting rights	21,15,60,000	10,578.00	21,15,60,000	10,578.00
<b>(b) Issued</b>				
Equity shares of ₹ 5 each with voting rights	7,26,87,260	3,634.36	7,26,87,260	3,634.36
<b>(c) Subscribed and fully paid up</b>				
Equity shares of ₹ 5 each with voting rights	7,26,87,260	3,634.36	7,26,87,260	3,634.36
<b>Total</b>	<b>7,26,87,260</b>	<b>3,634.36</b>	<b>7,26,87,260</b>	<b>3,634.36</b>

Refer Notes (i), (ii) and (iii) below

### (i) Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting period:

Particulars	Opening Balance	Additions during the year	Deletions during the year	Closing Balance
<b>Equity shares with voting rights</b>				
<b>Year ended March 31, 2021</b>				
- Number of shares	7,26,87,260	-	-	7,26,87,260
- Amount (₹ Lakhs)	3,634.36	-	-	3,634.36
<b>Year ended March 31, 2020</b>				
- Number of shares	7,26,87,260	-	-	7,26,87,260
- Amount (₹ Lakhs)	3,634.36	-	-	3,634.36

### (ii) Terms / rights attached to Equity shares

The Company has one class of equity shares having a par value of ₹ 5/- per share. Each holder of equity shares is entitled to one vote per share. The dividend proposed by the Board of Directors is subject to the approval of shareholders in the Annual General Meeting, except in case of interim dividend. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution shall be according to the members' right and interest in the Company.

### (iii) Details of shares held by each shareholder holding more than 5% shares:

Class of shares / Name of shareholder	As at March 31, 2022		As at March 31, 2021	
	Number of shares held	% holding in that class of shares	Number of shares held	% holding in that class of shares
<b>Equity shares with voting rights</b>				
M B Finmart Pvt. Ltd.	45,03,389	6.20%	45,03,389.00	6.20%
Puran Associates Pvt. Ltd.	38,06,323	5.24%	38,06,323.00	5.24%

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 13 EQUITY SHARE CAPITAL (CONTD.)

Disclosure of shareholding of promoters and promoter group

Shares held by promoters and promoter group at the end of the year

Promoter name	As at March 31, 2022			As at March 31, 2021		
	No. of shares	% of total shares	% Change during the year	No. of shares	% of total shares	% Change during the year
McLeod Russel India Ltd.	16,63,289	2.29	-	16,63,289	2.29	-
Bennett, Coleman And Company Ltd.	3,07,400	0.42	-	3,07,400	0.42	-
Yashodhara Khaitan	2,94,558	0.41	24.84	2,35,945	0.32	-
Kilburn Engineering Ltd.	2,71,337	0.37	-	2,71,337	0.37	-
Aditya Khaitan	2,32,266	0.32	-	2,32,266	0.32	-
Vivaya Enterprises Private Ltd.	2,00,000	0.28	100.00	-	0.00	-
Amritanshu Khaitan	1,65,000	0.23	-	1,65,000	0.23	-
Vanya Khaitan	1,64,650	0.23	-	1,64,650	0.23	-
United Machine Co. Ltd.	56,443	0.08	(51.53)	1,16,443	0.16	-
Ekta Credit Pvt. Ltd.	50,000	0.07	100.00	-	0.00	-
B M Khaitan	35,897	0.05	-	35,897	0.05	-
Isha Khaitan	30,000	0.04	71.43	17,500	0.02	-
Nitya Holdings & Properties Ltd.	30,000	0.04	-	30,000	0.04	-
Williamson Financial Services Ltd.	20,000	0.03	-	20,000	0.03	(99.00)
Zen Industrial Services Ltd.	18,366	0.03	-	18,366	0.03	-
Babcock Borsig Ltd.	7,484	0.01	-	7,484	0.01	(99.24)
Williamson Magor & Co Ltd.	7,191	0.01	-	7,191	0.01	(99.92)
Dufflaghur Investments Ltd.	3,030	0.00	-	3,030	0.00	-
Kavita Khaitan	2,200	0.00	-	2,200	0.00	-
Bishnauth Investments Ltd.	-	-	-	-	-	(100.00)
Ichamati Investments Ltd.	-	0.00	(100.00)	1,71,113	0.24	-

\* Bennett, Coleman And Company Ltd. (BCCL) has vide their letter dated December 28, 2015, requested the Company to reclassify their shareholding of 3,07,400 equity shares aggregating to 0.42% of the paid up capital of the Company, from the Promoter and Promoter Group of the Company and to include the same in the 'Public' shareholding. Accordingly, the Company has vide its Board Resolution passed by Circulation dated December 30, 2015, agreed to reclassify the said shareholding of BCCL in the Company. The Company has vide their letter dated December 30, 2015, submitted the said letter of BCCL to BSE Limited, National Stock Exchange of India Limited and Calcutta Stock Exchange Limited ("Stock Exchanges") and requested the Stock Exchanges to take on record the said reclassification as required under Regulation 31A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. In furtherance to the abovementioned letter, the Company had filed an Application for Reclassification on August 9, 2016 before all the Stock Exchanges. The Company has received approval letter for Reclassification of the said shares from BSE Limited via its letter dated August 19, 2016 and is awaiting for the approval of National Stock Exchange Limited and The Calcutta Stock Exchange Limited.

## 14 OTHER EQUITY

Particulars	₹ Lakhs	
	As at March 31, 2022	As at March 31, 2021
Capital reserve	12,356.60	12,356.60
Securities premium reserve	16,412.11	16,412.11
Development allowance reserve	3.50	3.50
Foreign currency translation reserve	96.93	81.26
Amalgamation reserve	300.42	300.42
Retained earnings	(3,798.03)	(8,296.47)
<b>Total</b>	<b>25,371.53</b>	<b>20,857.42</b>

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 14 OTHER EQUITY (CONTD.)

### 14.1 Capital reserve

	₹ Lakhs	
Particulars	As at March 31, 2022	As at March 31, 2021
Balance at the beginning of the year	12,356.60	12,356.60
Movement during the year	-	-
<b>Balance at end of year</b>	<b>12,356.60</b>	<b>12,356.60</b>

The Capital reserve was created on amalgamation of Bishnauth Tea Company Limited with the Company in the year ended 2000-01, on account of reduction in paid up value of equity shares in accordance with the scheme of Demerger approved by the Calcutta HC in the year ended 2004-05 and on account of Amalgamation of Powercell Battery India Ltd. with the Company in the year ended 2007-08.

### 14.2 Securities premium reserve

	₹ Lakhs	
Particulars	As at March 31, 2022	As at March 31, 2021
Balance at the beginning of the year	16,412.11	16,412.11
Movement during the year	-	-
<b>Balance at end of year</b>	<b>16,412.11</b>	<b>16,412.11</b>

Securities premium reserve is used to record the premium on issue of shares. The reserve is maintained for utilisation in accordance with the provisions of the Companies Act, 2013.

### 14.3 Development allowance reserve

	₹ Lakhs	
Particulars	As at March 31, 2022	As at March 31, 2021
Balance at the beginning of the year	3.50	3.50
Movement during the year	-	-
<b>Balance at end of year</b>	<b>3.50</b>	<b>3.50</b>

Development allowance reserve pertains to erstwhile McLeod Russel (India) Limited (MRIL), which was added to the equity of the Company as at April 01, 1996 consequent to the amalgamation of MRIL and Faith Investments Limited with the Company.

### 14.4 Foreign currency translation reserve

	₹ Lakhs	
Particulars	As at March 31, 2022	As at March 31, 2021
Balance at the beginning of the year	81.26	99.70
Movement during the year	15.67	(18.44)
<b>Balance at end of year</b>	<b>96.93</b>	<b>81.26</b>

Exchange differences arising on translation of assets, liabilities, income and expenses of the Group's foreign subsidiary are recognised in other comprehensive income and accumulated separately in foreign currency translation reserve. The amounts recognised are transferred to the consolidated statement of profit and loss on disposal of the related foreign subsidiary.

### 14.5 Amalgamation reserve

	₹ Lakhs	
Particulars	As at March 31, 2022	As at March 31, 2021
Balance at the beginning of the year	300.42	300.42
Movement during the year	-	-
<b>Balance at end of year</b>	<b>300.42</b>	<b>300.42</b>

The amalgamation reserve was created on April 01, 2007 during the amalgamation of the erstwhile Powercell Battery India Limited (PBIL) with the Company. This represents the difference between the paid up share capital of erstwhile PBIL and the value of investments of the Company in erstwhile PBIL.

# Notes forming part of the consolidated financial statements

Note	Particulars		
<b>14</b>	<b>OTHER EQUITY (CONTD.)</b>		
<b>14.6</b>	<b>Retained earnings</b>		
			₹ Lakhs
Particulars	As at March 31, 2022	As at March 31, 2021	
Balance at the beginning of the year	(8,296.47)	22,745.03	
Profit for the year attributable to owners of the Company	4,647.01	(31,152.06)	
Other comprehensive income arising from remeasurement gain on defined benefit gain net of income tax	(148.57)	110.56	
<b>Balance at end of year</b>	<b>(3,798.03)</b>	<b>(8,296.47)</b>	

Retained earning represents undistributed accumulated earnings of the Company as on the balance sheet date.

## 15 NON-CURRENT BORROWINGS

Particulars	As at March 31, 2022	As at March 31, 2021	₹ Lakhs
<b>Term loans- at amortised cost</b>			
<b>From banks (Secured)</b>			
HDFC Bank Ltd.	-	1,364.45	
Federal Bank Ltd.	5,495.53	6,697.86	
Indusind Bank Ltd.	2,809.94	5,271.24	
RBL Bank Ltd.	10,048.28	8,704.74	
<b>Total</b>	<b>18,353.75</b>	<b>22,038.29</b>	

The Company has used the borrowings from the Banks and financials institutions for the specific purpose for which it was taken.

### (i) Details of terms of repayment for the borrowings and security provided in respect of the secured borrowings:

Particulars	Terms of repayment and security	As at March 31, 2022	As at March 31, 2021	₹ Lakhs
<b>Term loans from banks: *</b>				
a) HDFC Bank Ltd.	Exclusive first charge on the company's movable and immovable assets situated at Mornoi Village, Goalpara District, Assam, First Pari passu charge on movable and immovable fixed assets of the Company's unit at Uttaranchal.	-	1,364.45	
	Rate of Interest as at March 31, 2022 - Nil, March 31, 2021 - 9.50% p.a.			
	Terms of repayment : Repayment in 48 monthly installment of ₹ 187.50 Lakhs starting from April 2018 with 24 months' moratorium period.			
b) Indusind Bank Ltd.	Secured by first pari passu charge on the movable and immovable assets of the Company situated at Rainey Park, Kolkata, Lucknow & Haridwar	2,809.94	5,271.24	
	Rate of Interest as at March 31, 2022-8% p.a, March 31, 2021-9.75% p.a.			
	Rate of Interest as at March 31, 2022- 8% p.a, March 31, 2021- 10% p.a.			
	Terms of repayment: 16 quarterly installments starting from October 2018 of ₹ 62.50 Lakhs for the first 4 quarters & ₹ 187.50 Lakhs for the subsequent 12 quarters			



# Notes forming part of the consolidated financial statements

Note	Particulars		
<b>15</b>	<b>NON-CURRENT BORROWINGS (CONTD)</b>		
			₹ Lakhs
Particulars	Terms of repayment and security	As at March 31, 2022	As at March 31, 2021
	Terms of repayment: 20 quarterly installments starting from Jun-2019 of ₹ 520.00 Lakhs.		
	The Company has also availed moratorium of 6 months extended by the bank under COVID – 19 Regulatory Package announced by the RBI		
c) Federal Bank Ltd.	Secured by first charge on the property of the Company situated at B1, Sector 80, Gautam Budh Nagar, Noida, UP. The charge is restricted up to ₹ 40 Crores irrespective of the value.	5,495.53	6,697.86
	Rate of Interest as at March 31, 2022 - 8.65% p.a, March 31, 2021 - 9.25% p.a.		
	Terms of repayment: 38 monthly installments starting from March 2019 of ₹ 69.44 Lakhs for 13 installments and ₹ 66.55 Lakhs for rest 25 installments 6 months' moratorium period.		
	Secured by 100% credit guarantee coverage by NCGTC under the GECL scheme.		
	The GECL facility shall rank second charge with the existing credit facilities, in respect of underlying security.		
	Rate of Interest as at March 31, 2022 - 8.75% p.a., March 31, 2021 - 8.75% p.a.		
	Terms of repayment: 48 installments starting from December 2019 after 12 months' moratorium period.		
f) RBL Bank Ltd.	Secured by first pari passu charge on the movable and immovable assets of the Company situated at Lucknow, Rainey Park, Kolkata and Haridwar	10,048.28	8,704.74
	Rate of Interest as at March 31, 2022 - 8.60% p.a. March 31, 2021- 9.35% p.a.		
	Terms of repayment: 16 quarterly installments starting from December 2019 of ₹ 468.75 Lakhs 12 months' moratorium period.		
	Secured by first pari passu charge on the movable and immovable assets of the Company located anywhere with a security cover of minimum 1.1x		
	Terms of repayment: 24 quarterly installments starting from March 2022 @1.25% per quarter for quarters 5-8; 1.75% per quarter for quarter 9-12 and 5.50% per quarter for quarters 13-28 after moratorium of first 4 quarters.		
	Rate of Interest as at March 31, 2022 - 8.90% p.a. March 31, 2021- 9.00% p.a,		
<b>TOTAL -TERM LOANS FROM BANKS</b>		<b>18,353.75</b>	<b>22,038.29</b>

\* For the year ended March 31, 2021: According to RBI circular dated March 23, 2020 for COVID-19 – Regulatory Package, the Company has applied for deferment of instalment of Term Loans. Considering that the deferment has been allowed by the Banks, the Company has given effect to current maturities.

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 15 NON-CURRENT BORROWINGS (CONTD.)

### (iii) Net Debt Reconciliation

This section sets out an analysis of net debt and the movements in net debt during the year.

			₹ Lakhs
Particulars	As at March 31, 2022	As at March 31, 2021	
Cash and cash equivalents	4,484.54	7,405.16	
Other Balances with Banks	827.88	1,300.17	
Current Borrowings	(18,711.98)	(20,338.37)	
Non-current Borrowings (including Current maturities and Interest accrued)	(18,394.15)	(22,099.07)	
Lease Liabilities	(2,484.88)	(2,337.38)	
<b>Net Debt</b>	<b>(34,278.59)</b>	<b>(36,069.49)</b>	

Net debt reconciliation as at March 31, 2022

						₹ Lakhs
Particulars	Cash and Cash Equivalents including Cash Credit	Non-current Borrowings (including Current Maturities and Interest Accrued)	Current Borrowings	Lease liabilities	Total	
Net Debt as at April 1, 2021	(1,843.04)	(30,164.07)	(1,725.00)	(2,337.38)	(36,069.49)	
Cash flows	(3,148.53)	5,271.60	(500.00)	(147.50)	1,475.57	
Finance cost	(526.38)	(3,053.00)	(938.65)	(286.55)	(4,804.58)	
Finance cost paid	526.38	3,368.33	938.65	286.55	5,119.91	
<b>Net Debt as at March 31, 2022</b>	<b>(4,991.58)</b>	<b>(24,577.14)</b>	<b>(2,225.00)</b>	<b>(2,484.88)</b>	<b>(34,278.59)</b>	

Net debt reconciliation as at March 31, 2021

						₹ Lakhs
Particulars	Cash and Cash Equivalents including Cash Credit	Non-current Borrowings (including Current Maturities and Interest Accrued)	Current Borrowings	Lease liabilities	Total	
Net Debt as at April 1, 2020	(5,586.55)	(24,471.87)	(5,838.57)	(2,544.91)	(38,441.90)	
Cash flows	3,743.51	(5,063.90)	4,113.57	207.53	3,000.71	
Finance cost	(576.78)	(2,855.75)	(1,415.73)	(265.30)	(5,113.56)	
Finance cost paid	576.78	2,227.45	1,415.73	265.30	4,485.26	
<b>Net Debt as at March 31, 2021</b>	<b>(1,843.04)</b>	<b>(30,164.07)</b>	<b>(1,725.00)</b>	<b>(2,337.38)</b>	<b>(36,069.49)</b>	

## 16 LEASE LIABILITIES

					₹ Lakhs
Particulars	As at March 31, 2022		As at March 31, 2021		
	Non-current	Current	Non-current	Current	
Lease liabilities	1,984.47	500.41	1,740.73	596.65	
<b>Total</b>	<b>1,984.47</b>	<b>500.41</b>	<b>1,740.73</b>	<b>596.65</b>	

# Notes forming part of the consolidated financial statements

Note	Particulars
<b>16</b>	<b>LEASE LIABILITIES (CONTD.)</b>

Particulars	As at March 31, 2022	As at March 31, 2021
	Non-current	Current
<b>Opening Balance</b>	<b>2,337.38</b>	<b>2,544.91</b>
Additions	1,163.87	403.21
Payment of lease liabilities	(667.35)	(607.27)
Elimination on termination of lease	(349.02)	(3.47)
<b>Closing Balance</b>	<b>2,484.88</b>	<b>2,337.38</b>

₹ Lakhs

## Additional disclosure related to leases:

- (i) The table below provides details regarding contractual maturities of lease liabilities as at March 31, 2022.

Particulars	As at March 31, 2022		As at March 31, 2021	
	Minimum Lease Payment (MLP)	Present Value of MLP	Minimum Lease Payment (MLP)	Present Value of MLP
<b>Within one year</b>	714.44	478.15	749.14	531.56
After one year but not more than five years	1,597.11	1,026.51	1,162.31	550.52
More than five years	11,312.60	980.22	11,832.88	1,255.30
<b>Total minimum lease payments</b>	<b>13,624.15</b>	<b>2,484.88</b>	<b>13,744.33</b>	<b>2,337.38</b>
Less : amounts representing finance charges	11,139.27		11,406.95	
<b>Present value of minimum lease payments</b>	<b>2,484.88</b>		<b>2,337.38</b>	
<b>Lease liabilities:</b>				
Non-current		1,984.47		1,740.73
Current		500.41		596.65
<b>Total</b>		<b>2,484.88</b>		<b>2,337.38</b>

₹ Lakhs

## 17 OTHER FINANCIAL LIABILITIES

Particulars	As at March 31, 2022	As at March 31, 2021
<b>A. Non-current financial liabilities</b>		
-Security deposits received	394.73	394.73
<b>Total</b>	<b>394.73</b>	<b>394.73</b>
<b>B. Current financial liabilities</b>		
(a) Interest accrued but not due on borrowings	40.40	75.77
(b) Liability towards Investor Education and Protection Fund under Section 125 of the Companies Act, 2013:		
(i) Unpaid dividends - Not Due	38.98	46.09
(c) Guarantees payable on behalf of Companies (part of the promoter group)	-	5,278.24
(d) Other payables		
(i) Payables on purchase of property, plant and equipment and intangible assets	138.03	197.71
(ii) Retention money	88.73	166.97
(iii) Employee benefits liability	741.97	856.75
(iv) Others (includes payable to co-operative society and other payables)	332.71	409.26
<b>Total</b>	<b>1,380.82</b>	<b>7,030.79</b>

₹ Lakhs

# Notes forming part of the consolidated financial statements

Note	Particulars				
<b>18</b>	<b>PROVISIONS</b>				
		₹ Lakhs			
Particulars	As at March 31, 2022		As at March 31, 2021		
	Non-current	Current	Non-current	Current	
<b>(a) Provision for employee benefits:</b>					
(i) Post-employment medical benefits (Refer Note 33.3)	268.21	53.95	275.59	53.95	
(ii) Compensated absences (Refer Note 33.3)	344.26	35.41	345.83	35.41	
	<b>612.47</b>	<b>89.36</b>	<b>621.42</b>	<b>89.36</b>	
<b>(b) Provision - Others:</b>					
(i) Sales tax, excise, etc (Refer note (i) below)	-	1,025.77	-	1,018.22	
(ii) Warranty provisions (Refer note (ii) below)	-	425.14	-	631.54	
	<b>-</b>	<b>1,450.91</b>	<b>-</b>	<b>1,649.76</b>	
<b>Total</b>	<b>612.47</b>	<b>1,540.27</b>	<b>621.42</b>	<b>1,739.12</b>	

## Details of provisions

- (i) The Group has made provision for various contractual obligations and disputed liabilities based on its assessment of the amount it estimates to incur to meet such obligations, details of which are given below:

₹ Lakhs					
Particulars	As at April 1, 2021	Additions	Utilisation	Reversal (withdrawn as no longer required)	As at March 31, 2022
<b>Provision for other contingencies</b>					
Sales tax	134.89	10.58	(5.90)	(25.90)	113.67
Excise	567.13	16.51	-	-	583.64
Others (service tax, customs duty, etc)	316.20	12.99	-	(0.73)	328.46
<b>Total</b>	<b>1,018.22</b>	<b>40.08</b>	<b>(5.90)</b>	<b>(26.63)</b>	<b>1,025.77</b>

₹ Lakhs					
Particulars	As at April 1, 2020	Additions	Utilisation	Reversal (withdrawn as no longer required)	As at March 31, 2021
<b>Provision for other contingencies</b>					
Sales tax	141.32	31.85	-	(38.28)	134.89
Excise	316.45	252.68	-	(2.00)	567.13
Others (service tax, customs duty, etc)	286.99	64.07	(1.43)	(33.43)	316.20
<b>Total</b>	<b>744.76</b>	<b>348.60</b>	<b>(1.43)</b>	<b>(73.71)</b>	<b>1,018.22</b>

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 18 PROVISIONS (CONTD.)

The expected time of resulting outflow is one to two years.

- (ii) The provision for warranty claims represents the estimated future outflow of economic benefits that will be required to settle the Group's obligations for warranties. This has been made mainly on the basis of historical warranty trends.

₹ Lakhs				
Particulars	As at April 1, 2021	Additional provision recognised	Reversal for warranty settlements	As at March 31, 2022
Warranty provisions	631.54	411.74	(618.14)	425.14
<b>Total</b>	<b>631.54</b>	<b>411.74</b>	<b>(618.14)</b>	<b>425.14</b>

₹ Lakhs				
Particulars	As at April 1, 2020	Additional provision recognised	Reversal for warranty settlements	As at March 31, 2021
Warranty provisions	878.58	891.06	(1,138.10)	631.54
<b>Total</b>	<b>878.58</b>	<b>891.06</b>	<b>(1,138.10)</b>	<b>631.54</b>

## 19 DEFERRED TAX LIABILITIES (NET)

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
Deferred tax assets	21,033.71	20,365.38
Deferred tax liabilities	(3,772.38)	(3,673.11)
<b>Total</b>	<b>17,261.33</b>	<b>16,692.27</b>

₹ Lakhs					
Particulars	As at April 1, 2021	Recognised in Profit and loss	Recognised in other comprehensive income	Recognised in MAT Credit memorandum disclosure	As at March 31, 2022
<b>A. Deferred tax assets</b>					
Disallowance under section 40(a) (i) of the Income Tax Act, 1961	24.46	19.29	-	-	43.75
Allowances for doubtful debts and advances	18,233.74	816.66	-	-	19,050.40
Provision for compensated absences	133.22	(0.55)	-	-	132.67
Expenditures falling under section 43B of Income Tax Act, 1961	522.30	(6.62)	-	-	515.68
Mat credit utilised and set off against earlier years' tax provision	1,125.80	-	-	-	1,125.80
Others	325.86	(160.45)	-	-	165.41
	<b>20,365.38</b>	<b>668.33</b>	<b>-</b>	<b>-</b>	<b>21,033.71</b>

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 19 DEFERRED TAX LIABILITIES (NET) (CONTD.)

					₹ Lakhs
Particulars	As at April 1, 2021	Recognised in Profit and loss	Recognised in other comprehensive income	Recognised in MAT Credit memorandum disclosure	As at March 31, 2022
<b>B. Deferred tax liabilities</b>					
Difference between book balance and tax balance of property, plant and equipment	3,673.11	99.27	-	-	3,772.38
	<b>3,673.11</b>	<b>99.27</b>	<b>-</b>	<b>-</b>	<b>3,772.38</b>
<b>Net deferred tax assets / (liabilities) (A-B)</b>	<b>16,692.27</b>	<b>569.06</b>	<b>-</b>	<b>-</b>	<b>17,261.33</b>

MAT credit entitlement amounting to ₹ 6,532.88 Lakhs as at March 31, 2022 (As at March 31, 2021: ₹ 5,765.15 Lakhs) has not been recognised due to uncertainty surrounding availability of future taxable income against which such credit can be offset. Year wise details of MAT credit entitlement as at March 31, 2022 and date of expiry of the balance are given below:

Assessment Year (AY)	Amount	Year of Expiry
2019-20	1,303.37	2034-35
2020-21	4,008.88	2035-36
2021-22	452.90	2036-37
2022-23	767.73	2037-38
<b>Total</b>	<b>6,532.88</b>	

					₹ Lakhs
Particulars	As at April 1, 2020	Recognised in Profit and loss	Recognised in other comprehensive income	Recognised in MAT Credit memorandum disclosure	As at March 31, 2021
<b>A. Deferred tax assets</b>					
Disallowance under section 40(a)(i) of the Income Tax Act, 1961	24.46	-	-	-	24.46
Allowances for doubtful debts and advances	623.43	17,610.31	-	-	18,233.74
Provision for compensated absences	112.23	20.99	-	-	133.22
Expenditures falling under section 43B of Income Tax Act, 1961	406.52	115.78	-	-	522.30
Mat credit utilised and set off against earlier years' tax provision	1,415.57	-	-	(289.77)	1,125.80
Others	488.65	(162.79)	-	-	325.86
	<b>3,070.86</b>	<b>17,584.29</b>	<b>-</b>	<b>(289.77)</b>	<b>20,365.38</b>
<b>B. Deferred tax liabilities</b>					
Difference between book balance and tax balance of property, plant and equipment	3,614.81	58.30	-	-	3,673.11
	<b>3,614.81</b>	<b>58.30</b>	<b>-</b>	<b>-</b>	<b>3,673.11</b>
<b>Net deferred tax assets / (liabilities) (A-B)</b>	<b>(543.95)</b>	<b>17,525.99</b>	<b>-</b>	<b>(289.77)</b>	<b>16,692.27</b>

Note : The Company has not recognized deferred tax assets on following long-term capital losses since, based on estimates of future profitability, the probability of recovery of such assets is uncertain.

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 19 DEFERRED TAX LIABILITIES (NET) (CONTD.)

₹ Lakhs

Particulars	Assessment Year (AY)	Amount	Tax Impact @23.296%	Year of Expiry
Long Term Capital Loss	2016-17	2,983.44	695.02	AY 2024-25
<b>Total</b>		<b>2,983.44</b>	<b>695.02</b>	

## 20 CURRENT BORROWINGS

₹ Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
(a) Loans repayable on demand		
From banks-Secured at amortised cost		
Cash credit (Refer (i) below)	10,303.99	10,548.37
From banks-Unsecured at amortised cost		
Demand Loan	1,000.00	-
From Associate-Unsecured at amortised cost		
Demand Loan	1,225.00	1,725.00
(b) Current maturities of long-term debt (Refer Note 15)	6,182.99	8,050.01
	<b>18,711.98</b>	<b>20,323.38</b>

### (i) Details of security:

₹ Lakhs

Particulars	Nature of security*	As at March 31, 2022	As at March 31, 2021
<b>Loans repayable on demand from banks:</b>			
Axis Bank Ltd.	Secured by hypothecation of stocks, stores & book debts relating to businesses of the Company and ranking pari passu with the charges created and/or to be created in favour of other banks in the consortium and first/second charge on the property, plant and equipment of the Company.	1,185.74	1,184.59
UCO Bank		3,812.68	3,667.96
Punjab National Bank (Erstwhile UBI)		692.50	1,357.53
HDFC Bank Ltd.		4,613.07	2,007.50
Federal Bank		-	2,330.79
	Collateral exclusive security on the immovable property situated at Plot no-B2, Sector 80, Gautam Budh Nagar, Phase-II, UP for the working capital limits from Punjab National Bank (erstwhile UBI).		
	Exclusive security on the immovable property situated at Plot no-B1, Sector 80, Gautam Budh Nagar, Phase-II, UP for the working capital limits from the Federal Bank Ltd.		
<b>Total - from banks (secured)</b>		<b>10,303.99</b>	<b>10,548.37</b>

\* Details of security have been given on the basis of Bank's sanction letter.



# Notes forming part of the consolidated financial statements

Note	Particulars
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## 21 TRADE PAYABLES

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
<b>Trade payables:</b>		
(i) Total outstanding dues of micro and small enterprises	1,312.98	771.71
(ii) Total outstanding dues of creditors other than micro and small enterprises	14,768.74	16,991.43
<b>Total</b>	<b>16,081.72</b>	<b>17,763.14</b>

The average credit period for purchase of materials and traded products ranges from 30 to 180 days.

### Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
(i) Principal amount remaining unpaid to any supplier as at the end of the accounting year	1,312.98	771.71
(ii) The amount of interest paid by the buyer in terms of Section 16 of the Micro, Small and Medium Enterprise Development (MSMED) Act, 2006 along with the amounts of the payment made to the supplier beyond the appointed day during the year.	-	-
(iii) Interest due thereon remaining unpaid to any supplier as at the end of the accounting year	11.00	1.79
(iv) The amount of interest due and payable for the year	11.00	1.79
(v) The amount of interest due and remaining unpaid at the end of the accounting year	20.63	9.63

The above information has been compiled in respect of parties to the extent to which they could be identified as Micro and Small Enterprises under Micro, Small and Medium Enterprises Development Act, 2006 on the basis of information available with the Company.

### Trade Payables Ageing Schedule

₹ Lakhs						
Particulars	Outstanding as on March 31, 2022 from due date of payment					Total
	Not Due	Upto 1 Year	1-2 Years	2-3 Years	More than 3 Years	
Total outstanding dues of creditors other than micro and small enterprises	696.17	536.09	54.57	11.16	14.99	1,312.98
Total outstanding dues of creditors other than micro and small enterprises	2,756.26	4,678.04	119.16	43.32	244.22	7,841.00
Disputed dues of micro and small enterprises	-	-	-	-	-	-
Disputed dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-	-
	3,452.43	5,214.13	173.73	54.48	259.21	9,153.98
Other Accrued						6,927.74
<b>Total</b>						<b>16,081.72</b>

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 21 TRADE PAYABLES (CONTD.)

₹ Lakhs

Particulars	Outstanding as on March 31, 2021 from due date of payment					Total
	Not Due	Upto 1 Year	1-2 Years	2-3 Years	More than 3 Years	
Total outstanding dues of micro and small enterprises	471.86	266.35	11.96	15.70	5.84	771.71
Total outstanding dues of creditors other than micro and small enterprises	3,755.83	7,344.18	373.75	0.93	335.47	11,810.16
Disputed dues of micro and small enterprises	-	-	-	-	-	-
Disputed dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-	-
	4,227.69	7,610.53	385.71	16.63	341.31	12,581.87
Other Accrued						5,181.35
<b>Total</b>						<b>17,763.14</b>

## 22 OTHER CURRENT LIABILITIES

₹ Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
(i) Statutory remittances (GST, Contributions to PF and ESIC, withholding Taxes, etc.)	2,660.50	3,089.01
(ii) Advances from customers	577.46	489.32
(iii) Entry tax, Sales tax payable and other taxes	39.34	59.11
(iv) Ind AS 115 Deferred revenue	718.70	594.83
(v) Others	11.57	2.24
<b>Total</b>	<b>4,007.57</b>	<b>4,234.51</b>

Revenue recognised in relation to contract liability.

The following table shows how much of the revenue recognised in the current revenue period relates to carry forward contract liabilities:

₹ Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Revenue recognised that was included in the contract liability balance at the beginning of the period		
Advances from customers	489.32	576.05

## 23 CURRENT TAX LIABILITIES (NET)

₹ Lakhs

Particulars	As at March 31, 2022	As at March 31, 2021
Income-tax payable [net of advance income-tax ₹ 141.71 Lakhs] (As at March 31, 2021 ₹ 1,373.94 Lakhs)	1,326.43	1,217.29
<b>Total</b>	<b>1,326.43</b>	<b>1,217.29</b>

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 24 REVENUE FROM OPERATIONS

		₹ Lakhs
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
(a) Sale of products - (Refer (i) below)	1,19,646.12	1,23,694.08
(b) Other operating revenues (Refer (ii) below)	1,029.42	1,204.59
<b>Total</b>	<b>1,20,675.54</b>	<b>1,24,898.67</b>

		₹ Lakhs
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
(i) Sale of products comprise: **		
<b>Manufactured goods</b>		
Batteries	76,242.07	79,266.69
Flashlights	9,435.94	10,210.61
Electrical products	42.82	1,232.67
<b>Total - Sale of manufactured goods</b>	<b>85,720.83</b>	<b>90,709.97</b>
<b>Traded goods</b>		
Batteries	677.71	825.86
Flashlights	6,909.69	7,703.77
Electrical products	23,945.03	20,875.39
Small home appliances	4,057.81	5,182.34
Others	(0.37)	(0.09)
<b>Total - Sale of traded goods</b>	<b>35,589.87</b>	<b>34,587.27</b>
<b>Total - Sale of products</b>	<b>1,21,310.70</b>	<b>1,25,297.24</b>
(ii) Other operating revenues comprise:		
Sale of scrap	330.37	276.04
Fiscal Incentive for Assam plant	690.69	891.44
Others	8.36	37.11
<b>Total - Other operating revenues</b>	<b>1,029.42</b>	<b>1,204.59</b>

\*\* These figures are at their respective contract prices.

### A) The following table shows unsatisfied performance obligations related to schemes:

		₹ Lakhs
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Deferment of revenue for unsatisfied performance obligations	718.71	594.83

# Notes forming part of the consolidated financial statements

Note	Particulars		
<b>24</b>	<b>REVENUE FROM OPERATIONS (CONTD.)</b>		
	<b>B) The following table shows reconciliation of revenue recognised with contract price:</b>		
		₹ Lakhs	
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	<b>Contract Price</b>	1,21,310.70	1,25,297.24
	Adjustments for:		
	Refund Liabilities- Discount/Rebates	(1,540.70)	(1,414.43)
	Contract Liabilities-Schemes	(123.88)	(188.73)
	<b>Total</b>	<b>1,19,646.12</b>	<b>1,23,694.08</b>
<b>25</b>	<b>OTHER INCOME</b>		
		₹ Lakhs	
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	(a) Interest income [Refer (i) below]	229.70	266.23
	(b) Net gain on foreign currency transactions and translation (other than considered as finance cost)	1.29	52.63
	(c) Other non-operating income [Refer (ii) below]	239.39	100.58
	<b>Total</b>	<b>470.38</b>	<b>419.44</b>
		₹ Lakhs	
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	(i) Interest income comprises:		
	- On Bank deposits and others	44.65	212.10
	- On loans and advances	37.22	-
	- On advance payment of taxes	147.83	54.13
	<b>Total - Interest income</b>	<b>229.70</b>	<b>266.23</b>
	(ii) Other non-operating income comprises:		
	- Profit on sale of property, plant and equipment	39.39	-
	- Provisions/Liabilities no longer required written back	-	100.00
	- Others	200.00	0.58
	<b>Total - Other non-operating income</b>	<b>239.39</b>	<b>100.58</b>
<b>26.a</b>	<b>COST OF MATERIALS CONSUMED</b>		
		₹ Lakhs	
	<b>Particulars</b>	<b>For the year ended March 31, 2022</b>	<b>For the year ended March 31, 2021</b>
	Opening stock	8,054.53	5,314.30
	Add: Purchases	46,297.03	45,870.39
		<b>54,351.56</b>	<b>51,184.69</b>
	Less: Closing stock	8,682.49	8,054.53
	<b>Total cost of material consumed</b>	<b>45,669.07</b>	<b>43,130.16</b>

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 26.b PURCHASES OF STOCK-IN-TRADE (TRADED GOODS)

	₹ Lakhs	
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Batteries	496.69	637.19
Flashlights	4,091.40	4,617.17
Electrical products	17,955.11	17,326.70
Small home appliances	2,830.13	3,474.12
<b>Total</b>	<b>25,373.33</b>	<b>26,055.18</b>

## 26.c CHANGES IN INVENTORIES OF FINISHED GOODS, WORK-IN-PROGRESS AND STOCK-IN-TRADE

	₹ Lakhs	
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
<b>Inventories at the end of the year:</b>		
Finished goods	7,145.70	7,034.52
Work-in-progress	3,758.37	3,403.74
Stock-in-trade	3,807.13	5,338.75
	<b>14,711.20</b>	<b>15,777.01</b>
<b>Inventories at the beginning of the year:</b>		
Finished goods	7,034.52	6,520.98
Work-in-progress	3,403.74	3,370.11
Stock-in-trade	5,338.75	5,204.90
	<b>15,777.01</b>	<b>15,095.99</b>
<b>Net decrease/(increase)</b>	<b>1,065.81</b>	<b>(681.02)</b>

## 27 EMPLOYEE BENEFITS EXPENSE

	₹ Lakhs	
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Salaries and wages	12,865.82	12,335.28
Contributions to provident and other funds (Refer Note 33.3)	1,177.62	1,102.34
Staff welfare expenses	800.27	825.22
<b>Total</b>	<b>14,843.71</b>	<b>14,262.84</b>

## 28 FINANCE COSTS

	₹ Lakhs	
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
(a) Interest expense on borrowings	4,303.29	4,679.70
(b) Interest on Lease liabilities	286.55	265.30
(c) Other borrowing costs	214.73	169.44
(d) Interest on income tax	-	89.13
<b>Total</b>	<b>4,804.57</b>	<b>5,203.57</b>

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 29 DEPRECIATION AND AMORTISATION EXPENSES

		₹ Lakhs
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Depreciation for the year on Property, plant and equipment as per Note 3	1,799.67	1,814.95
Amortisation for the year on Intangible assets as per Note 4	168.90	183.81
Depreciation for the year on Right of Use assets as per Note 3	778.82	724.40
<b>Total</b>	<b>2,747.39</b>	<b>2,723.16</b>

## 30 OTHER EXPENSES

		₹ Lakhs
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Consumption of stores and spare parts	465.78	478.97
Power and fuel	1,339.53	1,346.64
Rent	42.58	71.56
Repairs and maintenance - Buildings	152.24	172.02
Repairs and maintenance - Machinery	544.08	508.12
Repairs and maintenance - Software	758.00	758.06
Insurance	253.02	228.82
Rates and taxes	64.92	186.34
Travelling and conveyance	1,882.71	1,344.80
Freight, shipping and selling expenses	6,088.32	6,899.78
Advertisement, sales promotion and market research	3,796.33	2,340.04
Expenditure on Corporate Social Responsibility (Refer Note 33.7)	213.75	157.24
Payments to auditors [Refer (i) below]	50.40	52.27
Allowance for bad and doubtful trade receivables	19.51	(245.69)
Loss on foreign currency transactions and translation (other than considered as finance cost)	57.00	-
Loss on property, plant and equipment sold / scrapped / written off	-	284.40
Provision for indirect taxes	13.45	274.88
Miscellaneous expenses	5,920.51	4,630.72
<b>Total</b>	<b>21,662.13</b>	<b>19,488.97</b>

### (i) Payments to auditors

		₹ Lakhs
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Payments to the auditors comprises fees for (net of GST, where applicable):		
<b>As auditor</b>		
Audit fees	26.00	26.00
<b>In other capacities</b>		
Tax audit fees	5.00	5.00
Certification fees and others	18.85	18.85
Reimbursement of expenses	0.55	2.42
<b>Total</b>	<b>50.40</b>	<b>52.27</b>

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 31 EXCEPTIONAL ITEMS

Exceptional items during the year ended March 31, 2021 relate to the provision for outstanding amounts of inter-corporate deposits and recoverables of ₹ 48,928.77 Lakhs, write-off for interest accrued on such deposits and recoverables of ₹ 6,841.66 Lakhs and write-off for outstanding capital advance of ₹ 7,200.00 Lakhs as on March 31, 2021.

## 32 INCOME TAX EXPENSE

### 32.a Income tax recognised in profit and loss

		₹ Lakhs
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
<b>Current tax</b>		
In respect of current year	765.30	435.41
	<b>765.30</b>	<b>435.41</b>
<b>Deferred tax</b>		
In respect of current year	(569.06)	(17,525.99)
	<b>(569.06)</b>	<b>(17,525.99)</b>
<b>Total</b>	<b>196.24</b>	<b>(17,090.58)</b>

Note: Reconciliation of the accounting profit to the income tax expense for the year is summarised below:

		₹ Lakhs
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
<b>Profit / (Loss) before tax</b>	<b>4,843.25</b>	<b>(48,242.64)</b>
Income tax expense calculated at 34.944% (for the year ended March 31, 2020: 34.944%)	1,692.43	(16,857.91)
Effect of income exempt from taxation (under section 80-IC of the Income Tax Act, 1961)	(2,665.36)	(1,113.96)
MAT Credit Entitlement under section 115JAA— being the difference between tax payable under MAT & normal provisions	767.73	432.97
Effect of expenses that are not deductible in determining taxable profit	74.69	84.62
Effect of loss from sale of assets which are treated separately	(1.22)	99.38
Others	327.97	264.32
<b>Total</b>	<b>196.24</b>	<b>(17,090.58)</b>

### 32.b Income tax recognised in other comprehensive income

		₹ Lakhs
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
<b>Current tax</b>		
Arising on remeasurement gain on defined benefit plans	18.23	(23.41)
<b>Total</b>	<b>18.23</b>	<b>(23.41)</b>



# Notes forming part of the consolidated financial statements

Note	Particulars
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## 32 INCOME TAX EXPENSE (CONTD.)

**32.c** Pursuant to the Taxation Laws (Amendment) Ordinance, 2019 issued on September 20, 2019, corporate assesses have been given the option to apply lower income tax rate with effect from April 01, 2019, subject to certain conditions specified therein. The Company has carried out an evaluation and based on its forecasted profits, believes it will not be beneficial for the Company to choose the lower tax rate option in the near future. Accordingly, no effect in this regard has been considered in measurement of tax expense for the year ended March 31, 2022. The Company will, however, continue to review its profitability forecast at regular intervals and make necessary adjustments to tax expense when there is reasonable certainty to avail the beneficial (lower) rate of tax.

## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 33.1 Contingent liabilities & commitments (to the extent not provided for)

		₹ Lakhs	
Particulars	As at March 31, 2022	As at March 31, 2021	
<b>(i) Contingent liabilities</b>			
(a) Penalty imposed by Competition Commission of India ("CCI") on the company and on certain officers of the Company (Refer note below #)	17,208.41	17,208.41	
(b) Claims against the Company not acknowledged as debts:			
- Excise & Customs *	1,548.33	1,534.70	
- Sales tax	32.65	37.54	
* Excludes interest claimed in a few cases by respective authorities but amount not quantified.			
(c) Others (includes ESI, property tax, water tax etc.)	218.16	218.16	
<b>(ii) Guarantees</b>	589.81	656.39	
<b>(iii) Commitments</b>			
Estimated amount of contracts remaining to be executed on capital account and not provided for			
- Property, plant and equipment	1,348.09	507.01	
- Intangible assets	82.22	18.01	

#### Note:

# The Competition Commission of India ("CCI") issued an Order dated April 19, 2018, imposing penalty on certain zinc carbon dry cell battery manufacturers, concerning contravention of the Competition Act, 2002 (The Act). The penalty imposed on the Company was ₹ 17,155 Lakhs. The Company filed an appeal and stay application before the National Company Law Appellate Tribunal, New Delhi, (NCLAT) against the CCI's said Order. Since then, the NCLAT vide its order dated May 09, 2018, has stayed the penalty with the direction of depositing 10% of the penalty amount within 15 days with the Registry of the NCLAT. The Company has complied with the said direction of the NCLAT. Meanwhile, the Company received legal advice to the effect that given the factual background and the judicial precedents, there are reasonable grounds on the basis of which the NCLAT will allow the appeal and will either adjudicate upon the quantum of penalty imposed or remand it to the CCI for de novo consideration. It may also be noted that a certain amount of penalty will be levied on the Company as it had also earlier filed an application under the Lesser Penalty Regulations under the Act. However, at this stage it is not possible to quantify or even make a reasonable estimate of the quantum of penalty that may be imposed on the Company. According to the aforesaid legal advice, the matter should be recognized as a contingent liability as defined under Ind-AS 37 and there should be no adjustment required in the financial statements of the Company in accordance with Ind-AS 10. Accordingly, pending the final disposal of the appeal, the amount has been disclosed as contingent liability in the financial statements. It may also be noted that penalty imposed in this connection on certain officers of the Company amounting ₹ 53.41 Lakhs has been included in the above.

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

### 33.2 Particulars of Loans, Guarantees or Investments covered under Section 186(4) of the Companies Act, 2013

No loans / guarantees / investments have been given / provided / made during the year ended March 31, 2022.

Interest bearing (which is not lower than prevailing yield of related Government Security close to the tenure of respective loans) loans and recoverables to Babcock Borsig Ltd, McNally Bharat Engineering Company Ltd, Williamson Financial Services Ltd, Seajuli Developers & Finance Ltd, Woodside Parks Limited and Williamson Magor & Co. Ltd. outstanding at the year ended March 31, 2022 were ₹7,600.00 Lakhs, Nil, Nil, ₹27,080.00 Lakhs, ₹8,000.00 Lakhs and ₹6,048.77 Lakhs respectively and maximum amount outstanding during the year was ₹7,600.00 Lakhs, Nil, Nil, ₹27,080.00 Lakhs, ₹8,100.00 Lakhs and ₹6,148.77 Lakhs respectively, for their business purposes.

- During the year ended March 31, 2021 the Company has provided for impairment loss against above outstanding loans & recoverables.
- The aforesaid outstanding balances do not include accrued interest on such loans and recoverables as the amounts have been written off during the year ended March 31, 2021 following the principles of accounting prudence. Similarly, no interest has been accrued on these loans and recoverables during the year ended March 31, 2022 applying the same rules of accounting prudence

### 33.3 Employee benefit plans

#### 33.3.a Defined benefit plans

The Company offers the following employee benefit schemes to its employees:

- Gratuity
- Post-employment medical benefits
- Pension
- Leave Encashment

The following table sets out the funded/unfunded status of the defined benefit schemes and the amount recognised in the financial statements:

Particulars	Year ended March 31, 2022				Year ended March 31, 2021			
	Gratuity	Post-employment medical benefits	Pension	Compensated absences	Gratuity	Post-employment medical benefits	Pension	Compensated absences
	Funded	Unfunded	Funded	Unfunded	Funded	Unfunded	Funded	Unfunded
<b>Components of employer expense</b>								
Current service cost	222.90	1.41	-	61.05	216.67	1.54	-	148.56
Interest cost	169.52	21.47	9.17	24.34	146.46	20.72	10.04	19.86
Interest income on plan assets	(229.76)	-	(12.13)	-	(206.66)	-	(9.81)	-
Actuarial losses / (gains) adjusted with Profit & Loss	-	-	-	(54.33)	-	-	-	(72.20)
<b>Total expense / (income) recognised in the Statement of Profit and Loss</b>	<b>162.66</b>	<b>22.88</b>	<b>(2.96)</b>	<b>31.06</b>	<b>156.47</b>	<b>22.26</b>	<b>0.23</b>	<b>96.22</b>

₹ Lakhs

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

### 33.3.a Defined benefit plans (contd.)

₹ Lakhs

Particulars	Year ended March 31, 2022				Year ended March 31, 2021			
	Gratuity	Post-employment medical benefits	Pension	Compensated absences	Gratuity	Post-employment medical benefits	Pension	Compensated absences
	Funded	Unfunded	Funded	Unfunded	Funded	Unfunded	Funded	Unfunded
Return on Plan Assets (Excluding Interest Income)	39.19	-	11.62	-	(135.57)	-	(89.91)	-
Actuarial losses / (gains) arising from changes in demographic assumptions	-	-	2.14	-	-	-	-	-
Actuarial losses / (gains) arising from changes in financial assumptions	(13.26)	3.10	(18.40)	(13.51)	18.20	(2.22)	3.00	(2.26)
Actuarial losses / (gains) arising from changes in experience adjustments	169.47	(14.26)	(12.80)	(40.82)	62.63	4.24	7.68	(69.94)
<b>Actuarial losses / (gains) adjusted with Profit &amp; Loss</b>	-	-	-	54.33	-	-	-	72.20
<b>Total expense / (income) recognised in Other Comprehensive Income</b>	<b>195.40</b>	<b>(11.16)</b>	<b>(17.44)</b>	<b>0.00</b>	<b>(54.74)</b>	<b>2.02</b>	<b>(79.23)</b>	<b>0.00</b>
<b>Net asset / (liability) recognised in the Balance Sheet</b>								
Present value of defined benefit obligation	2,947.41	322.16	143.60	379.67	2,617.02	329.54	185.29	381.24
Fair value of plan assets	3,482.87	-	218.97	-	3,470.54	-	241.47	-
Status [Surplus / (Deficit)]	535.46	(322.16)	75.37	(379.67)	853.52	(329.54)	56.18	(381.24)
<b>Net asset / (liability) recognised in the Balance Sheet</b>	<b>535.46</b>	<b>(322.16)</b>	<b>75.37</b>	<b>(379.67)</b>	<b>853.52</b>	<b>(329.54)</b>	<b>56.18</b>	<b>(381.24)</b>
<b>Change in defined benefit obligations (DBO) during the year</b>								
Present value of DBO at beginning of the year	2,617.02	329.54	185.29	381.24	2,278.34	322.13	180.88	321.18
Current service cost	222.90	1.41	-	61.05	216.67	1.54	-	148.56
Interest cost	169.52	21.47	9.17	24.34	146.46	20.72	10.04	19.86
Actuarial losses / (gains) arising from changes in demographic assumptions	-	-	2.14	-	-	-	-	-
Actuarial losses / (gains) arising from changes in financial assumptions	(13.26)	3.10	(18.40)	(13.51)	18.20	(2.22)	3.00	(2.26)
Actuarial losses / (gains) arising from changes in experience adjustments	169.47	(14.26)	(12.80)	(40.82)	62.63	4.24	7.68	(69.94)
Benefits paid	(218.24)	(19.10)	(21.80)	(32.63)	(105.28)	(16.87)	(16.31)	(36.16)
<b>Present value of DBO at the end of the year</b>	<b>2,947.41</b>	<b>322.16</b>	<b>143.60</b>	<b>379.67</b>	<b>2,617.02</b>	<b>329.54</b>	<b>185.29</b>	<b>381.24</b>

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

### 33.3.a Defined benefit plans (contd.)

₹ Lakhs

Particulars	Year ended March 31, 2022				Year ended March 31, 2021			
	Gratuity	Post-employment medical benefits	Pension	Compensated absences	Gratuity	Post-employment medical benefits	Pension	Compensated absences
	Funded	Unfunded	Funded	Unfunded	Funded	Unfunded	Funded	Unfunded
<b>Change in fair value of assets during the year</b>								
Plan assets at beginning of the year	3,470.54	-	241.47	-	3,143.07	-	196.03	-
Acquisition adjustment	-	-	(1.21)	-	-	-	-	-
Interest Income on plan assets	229.76	-	12.13	-	206.66	-	9.81	-
Actual company contributions	40.00	19.10	-	32.63	90.52	16.87	(37.97)	36.16
Return on Plan Assets (excluding Interest Income)	(39.19)	-	(11.62)	-	135.57	-	89.91	-
Benefits paid	(218.24)	(19.10)	(21.80)	(32.63)	(105.28)	(16.87)	(16.31)	(36.16)
<b>Plan assets at the end of the year</b>	<b>3,482.87</b>	<b>-</b>	<b>218.97</b>	<b>-</b>	<b>3,470.54</b>	<b>-</b>	<b>241.47</b>	<b>-</b>
<b>Composition of the plan assets is as follows:</b>								
Government bonds	-	NA	-	NA	-	NA	-	NA
Special Deposit with SBI	-	NA	65.35	NA	-	NA	65.35	NA
Corporate Bonds	-	NA	-	NA	-	NA	-	NA
Insurance Companies	3,482.87	NA	4,023.12	NA	3,465.23	NA	3,659.47	NA
Cash and cash equivalents	5.60	NA	-	NA	5.29	NA	5.66	NA
<b>Actuarial assumptions</b>								
Discount rate	7.05%	6.50%	6.00%	7.05%	6.80%	6.61%	5.26%	6.76%
Expected return on plan assets	6.80%	NA	5.26%	-	6.59%	NA	5.81%	NA
Salary escalation	7.00%	7.00%	7.00%	7.00%	6.00%	NA	NA	6.00%
Withdrawal Rate : Upto 40 Years	0.42%	0.42%	0.42%	0.42%	0.42%	0.42%	0.42%	0.42%
Withdrawal Rate : 41 -54 Years	0.18%	0.18%	0.18%	0.18%	0.18%	0.18%	0.18%	0.18%
Withdrawal Rate : 55 and above	0.22%	0.22%	0.22%	0.22%	0.22%	0.22%	0.22%	0.22%
Mortality tables	India Assured Lives Mortality (2006-08) Ultimate	India Assured Lives Mortality (2006-08) Ultimate	India Assured Lives Mortality (2006-08) Ultimate	India Assured Lives Mortality (2006-08) Ultimate	India Assured Lives Mortality (2006-08) Ultimate	India Assured Lives Mortality (2006-08) Ultimate	India Assured Lives Mortality (2006-08) Ultimate	India Assured Lives Mortality (2006-08) Ultimate
Average longevity at retirement age for current beneficiaries of the plan (Years)								
Males	NA	NA	NA	NA	NA	NA	NA	NA
Females	NA	NA	NA	NA	NA	NA	NA	NA
Average longevity at retirement age for current employees (future beneficiaries of the plan) (Years)								
Males	NA	78.80	NA	NA	NA	77.34	NA	NA
Females	NA	NA	NA	NA	NA	NA	NA	NA

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

These plans typically expose the Company to actuarial risks are as follows:

Credit risk	If the scheme is insured and fully funded on projected unit credit basis there is a credit risk to the extent the insurer(s) is/are unable to discharge their obligations including failure to discharge in timely manner.
Pay-as-you-go risk	For unfunded schemes financial planning could be difficult as the benefits payable will directly affect the revenue and this could be widely fluctuating from year to year. Moreover there may be an opportunity cost of better investment returns affecting adversely the cost of the scheme.
Discount rate risk	The Company is exposed to the risk of fall in discount rate. A fall in discount rate will eventually increase in the ultimate cost of providing the above benefit thereby increasing the value of the liability.
Liquidity risk	This risk arises from the short term asset and liability cash-flow mismatch thereby causing the Company being unable to pay the benefits as they fall due in the short term. Such a situation could be the result of holding large illiquid assets disregarding the results of cash-flow projections and cash outflow inflow mismatch. (or it could be due to insufficient assets/cash.)
Demographic risk	In the valuation of the liability certain demographic (mortality and attrition rates) assumptions are inherent. The Company is exposed to this risk to the extent of actual experience eventually being worse compared to that assumed thereby causing an increase in the scheme cost.
Regulatory risk	New Act/Regulations may come up in future which could increase the liability significantly.
Future salary increase risk*	The scheme cost is very sensitive to the assumed future salary escalation rates for all final salary defined benefit schemes. If actual future salary escalations are higher than that assumed in the valuation actual scheme cost and hence the value of the liability will be higher than that estimated.

\* Not applicable for Pension fund

### Sensitivity analysis

The increase / (decrease) of the defined benefit obligation to changes in the weighted principal assumptions are:

Sensitivity	₹ Lakhs							
	Pension		Post employment medical benefits		Leave Encashment		Gratuity	
	2021-22	2020-21	2021-22	2020-21	2021-22	2020-21	2021-22	2020-21
DBO at March 31 with discount rate +0.5%	2.16	2.74	10.42	10.23	14.62	15.99	134.92	130.13
DBO at March 31 with discount rate -0.5%	(2.24)	(2.87)	(11.25)	(11.01)	(16.70)	(17.18)	(157.03)	(140.53)
DBO at March 31 with +1% salary escalation	NA	NA	NA	NA	(33.19)	(35.51)	(292.30)	(286.13)
DBO at March 31 with -1% salary escalation	NA	NA	NA	NA	29.47	31.37	263.41	252.23
DBO at March 31 with +1% benefit increase	NA	NA	NA	(3.11)	NA	NA	NA	NA
DBO at March 31 with -1% benefit increase	NA	NA	NA	3.11	NA	NA	NA	NA

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

### Estimated Cash Flows (Undiscounted) in Subsequent years

Particulars	Year ended March 31, 2022				Year ended March 31, 2021			
	Gratuity	Post-employment medical benefits	Pension	Leave Encashment	Gratuity	Post-employment medical benefits	Pension	Leave Encashment
1 <sup>st</sup> year	149.26	35.17	40.79	32.24	135.86	53.96	55.49	36.57
Within 2 to 5 years	606.49	127.40	74.71	192.63	478.28	126.74	77.74	104.06
Within 6 to 10 years	2,204.25	128.09	44.17	390.58	1,304.87	124.19	46.43	181.71
10 years and above	17,800.89	135.50	17.71	1,417.78	4,129.01	238.26	34.60	445.51

₹ Lakhs

### Provident Fund

Contributions towards provident funds are recognised as an expense for the year. The Company has set up a Provident Fund Trust which is administered by Trustees. Both the employees and the Company make monthly contributions to the fund at specified percentage of the employee's salary and aggregate contributions along with interest thereon are paid to the employees/nominees at retirement, death or cessation of employment.

The Trust invests funds following a pattern of investments prescribed by the Government. The interest rate payable to the members of the Trust is not lower than the rate of interest declared annually by the Government under 'The Employees' Provident Funds and Miscellaneous Provisions Act, 1952' and shortfall, if any, on account of interest is to be made good by the Company.

Principal Actuarial Assumptions	Year ended March 31, 2022	Year ended March 31, 2021
Discount Rate	7.10%	6.71%
Mortality Rate	Indian Assured Lives Mortality ( 2006-08) (Ultimate)	Indian Assured Lives Mortality ( 2006-08) (modified)
Expected Return on Fund	8.10%	9.62%

₹ Lakhs

Total amount charged to the Statement of Profit and Loss for the year ended March 31, 2022 ₹377.29 Lakhs (For the year ended March 31, 2021: ₹340.40 Lakhs).

### Pension fund

Contribution towards Pension fund total amount charged to the Statement of Profit and Loss for the year ended March 31, 2022 ₹542.94 Lakhs (For the year ended March 31, 2021: ₹ 578.02 Lakhs).

The Indian Parliament has approved the Code on Social Security, 2020 which would impact the contributions by the company towards Provident Fund and Gratuity. The Ministry of Labour and Employment has released draft rules for the Code on Social Security, 2020 on November 13, 2020 and has invited suggestions from stakeholders which are under active consideration by the Ministry. The Company will assess the impact, once the subject rules are notified and will give appropriate impact in its financial statements in the period in which, the Code becomes effective and the related rules to determine the financial impact are published.

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

### 33.4 Segment information

The Group is engaged in the business of marketing of dry cell batteries, rechargeable batteries, flashlights, general lighting products, small home appliances and confectionery products which come under a single business segment known as Consumer Goods. The financial performance relating to this single business segment is evaluated regularly by the Managing Director and Chief Financial Officer (Chief Operating Decision Makers).

The Company is domiciled in India. The amount of its revenue from external customers is broken down by location of the customers is shown in the table below.

		₹ Lakhs
Revenue from external customers	For the year ended March 31, 2022	For the year ended March 31, 2021
India	1,16,923.43	1,20,688.28
Other countries	2,722.69	3,005.80
<b>Total</b>	<b>1,19,646.12</b>	<b>1,23,694.08</b>

The Company is domiciled in India. The Company does not have any Non-current assets outside India.

No single customer represents 10% or more of the total revenue for the year ended March 31, 2022 and March 31, 2021.

### 33.5 Related party transactions

#### 33.5a Details of related parties:

Description of relationship	Names of related parties
Associate	Preferred Consumer Products Private Limited
Employee Benefit Trusts	Eveready India Managerial Staff Pension Fund Eveready India Staff Provident Fund
Key Management Personnel (KMP)	
Executive Directors	Mr. Amritanshu Khaitan (Upto March 03, 2022) Mr. Suvamoy Saha (Effective August 10, 2021) #
Non-executive Directors	Mr. Aditya Khaitan (Upto March 03, 2022) Ms. Arundhuti Dhar Mr. Mahesh Shah Mr. Roshan L. Joseph Mr. Utsav Parekh Mr. Sourav Bhagat Mr. Girish Mehta (Effective April 21, 2021) Mr. Sunil Sikka (Effective April 21, 2021) Mr. Kamalkishore C. Jani (Upto December 12, 2020)
Relatives of KMP/Directors with whom the Company had transactions during the year	Ms. Yashodhara Khaitan - Mother of Mr. Amritanshu Khaitan ## Ms. Isha Khaitan - Spouse of Mr. Amritanshu Khaitan ## Ms. Apurvi Khaitan - Daughter of Mr. Aditya Khaitan ##



# Notes forming part of the consolidated financial statements

Note	Particulars		
<b>33</b>	<b>ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)</b>		
<b>33.5b</b>	<b>Details of related party transactions during the year ended March 31, 2022 and balances outstanding as at March 31, 2022:</b>		
			₹ Lakhs
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021	
<b>Associate</b>			
(i) Preferred Consumer Products Private Limited			
Interest Expense	75.00	75.00	
Reimbursement of expenses	67.40	65.34	
Outstanding as at the year end			
Recoverables	111.00	76.44	
Borrowings (including interest thereof)	750.00	755.89	
Payables	3.69	113.53	
<b>Investor Company *</b>			
Williamson Magor & Co. Limited			
Rendering of services	-	180.00	
Rent paid	-	1.50	
Recoverables (Net)	NA	5,789.86	
Outstanding as at the year end			
Recoverables **	NA	6,148.77	
<b>Employee Benefit Trusts</b>			
Eveready India Managerial Staff Pension Fund	322.32	268.67	
Eveready India Staff Provident Fund	320.54	287.59	
<b>Contribution to employment benefit plans</b>	<b>642.86</b>	<b>556.26</b>	
<b>Key Management Personnel (KMP)</b>			
Executive Directors			
(i) Mr. Suvamoy Saha (Effective August 10, 2021)			
Remuneration			
Short-term benefits	134.92	-	
	<b>134.92</b>	<b>-</b>	
(ii) Mr. Amritanshu Khaitan (Upto March 03, 2022)			
Remuneration			
Short-term benefits	334.96	364.86	
Post employment benefits***	41.82	45.36	
	<b>376.78</b>	<b>410.22</b>	
Commission paid to Non-executive Directors			
Mr. Aditya Khaitan##	-	2.00	
Mr. Roshan L. Joseph	-	2.00	
Mr. Mahesh Shah	-	2.00	
Ms. Arundhuti Dhar	-	2.00	
Mr. Suvamoy Saha#	-	2.00	
Mr. Utsav Parekh	-	2.00	
Mr. Sourav Bhagat	-	2.00	
	<b>-</b>	<b>14.00</b>	

# Notes forming part of the consolidated financial statements

## Note Particulars

### 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

₹ Lakhs		
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Sitting fees paid to Non-Executive Directors		
Mr. Aditya Khaitan	4.50	2.20
Mr. Roshan L. Joseph	5.90	3.00
Mr. Kamalkishore C. Jani	-	2.60
Mr. Mahesh Shah	11.70	6.80
Ms. Arundhuti Dhar	11.90	6.80
Mr. Utsav Parekh	5.50	1.00
Mr. Sourav Bhagat	8.10	1.20
Mr. Girish Mehta	6.70	-
Mr. Sunil Sikka	5.90	-
	<b>60.20</b>	<b>23.60</b>
<b>Relatives of KMP/Directors with whom the Company had transactions during the year</b>		
Rent paid		
Ms. Yashodhara Khaitan	3.60	3.60
Ms. Isha Khaitan	7.80	7.80
Ms. Apurvi Khaitan	7.80	7.80
	<b>19.20</b>	<b>19.20</b>

\*Williamson Magor & Company Limited (for which the Company was an associate upto July 5, 2019). However, disclosure was made till March 31, 2021 in terms of SEBI LODR Regulations as the entity held more than 10% shareholding in the Company upto the period ended July 17, 2020. No disclosure is required for the year ended March 31, 2022 as shareholding of the entity in the Company is less than 10%.

\*\*The Company had provided for the outstanding recoverable balance as at March 31, 2021.

\*\*\* As the liabilities for gratuity and compensated absences are provided on actuarial basis for the Company as a whole, those amounts pertaining to KMP are not included.

# Non-executive Director upto August 09, 2021

## KMP/Directors upto March 03, 2022

### 33.6 Earnings per share

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
33.6.a Basic		
Profit for the year attributable to the owners of the Company ₹ in Lakhs	4,647.01	(31,152.06)
Weighted average number of equity shares for basic EPS	7,26,87,260	7,26,87,260
Par value per share ₹	5.00	5.00
Earnings per share - Basic ₹	6.39	(42.86)

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

### 33.6 Earnings per share (contd.)

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
33.6.b Diluted		
The diluted earnings per share has been computed by dividing the profit for the year attributable to the owners of the Company divided by the weighted average number of equity shares.		
Profit for the year attributable to the owners of the Company ₹ in Lakhs	4,647.01	(31,152.06)
Weighted average number of equity shares for diluted EPS	7,26,87,260	7,26,87,260
Par value per share ₹	5.00	5.00
Earnings per share - Diluted ₹	6.39	(42.86)

### 33.7 Corporate Social Responsibility (CSR)

As per section 135 of the Companies Act, 2013, a CSR committee has been formed by the Company. The proposed areas of CSR activities are eradication of hunger and poverty, promoting of education and rural development, disaster management including disaster relief, rehabilitation and reconstruction and promoting health care including preventing health care. The expenditure incurred (Refer Note 30) during the year on these activities are as specified in schedule VII of the Companies Act, 2013.

Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Amount required to be spent by the Company during the year	168.10	153.04
Amount spent during the year on:		
(i) Construction/acquisition of any asset	-	-
(ii) On purposes other than (i) above	213.75	157.24
(Excess)/Shortfall at the end of the year	(45.65)	(4.20)
Total of previous year's (excess) / shortfall	(49.85)	-
Contribution to a trust controlled by the Company	-	-
The nature of CSR activities undertaken by the Company	Eradication of hunger and poverty, promoting of education and rural development, disaster management including disaster relief, rehabilitation and reconstruction, promoting health care including preventive health care.	Eradication of hunger and poverty, promoting of education and rural development, disaster management including disaster relief, rehabilitation and reconstruction.

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

For movement in CSR, refer below:

		₹ Lakhs
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Opening Balance	(4.20)	-
Gross amount to be spent during the year	168.10	153.04
Actual spent	213.75	157.24
<b>(Excess) /short spent*</b>	<b>(49.85)</b>	<b>(4.20)</b>

## 33.8 Details of research and development expenditure recognised as an expense

		₹ Lakhs
Particulars	For the year ended March 31, 2022	For the year ended March 31, 2021
Employee benefit expense	400.23	356.86
Consumables	33.39	31.34
Travelling expenses	25.59	25.71
Others	90.14	114.98
<b>Total</b>	<b>549.35</b>	<b>528.89</b>

## 33.9 Financial instruments

### 33.9.1 Capital management

The Group's capital management objective is to maintain an optimal debt-equity structure so as to reduce the cost of capital, thereby enhancing returns to shareholders. The Group also has a policy of making judicious use of various available debt instruments within its overall working capital drawing limit. This interest arbitrage helps the Group to contain / reduce the cost of capital.

#### 33.9.1.1 Gearing ratio

The gearing ratio at the end of the reporting period was as follows:

		₹ Lakhs
Particulars	As at March 31, 2022	As at March 31, 2021
Debt (A)	37,065.73	42,361.67
Cash and bank balance(B)	5,312.42	8,705.33
<b>Net debt (A-B)</b>	<b>31,753.31</b>	<b>33,656.34</b>
<b>Total equity before exceptional items</b>	<b>29,005.89</b>	<b>87,462.21</b>
Net debt to equity ratio before exceptional items (%)	109.47%	38.48%
<b>Total equity</b>	<b>29,005.89</b>	<b>24,491.78</b>
Net debt to equity ratio (%)	109.47%	137.42%

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

### 33.9.2 Categories of financial instruments

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
<b>Financial assets</b>		
<b>Measured at fair value through profit or loss (FVTPL)</b>		
Investments designated at fair value through profit or loss (FVTPL)	*	*
<b>Measured at amortised cost</b>		
(a) Cash and bank balances	5,312.42	8,155.63
(b) Other financial assets at amortised cost	7,212.23	9,385.48
<b>Financial liabilities</b>		
<b>Measured at amortised cost</b>		
Financial liabilities measured at amortised cost	41,467.24	50,780.91

\*Below rounding norms of the Group

### 33.9.3 Financial risk management objectives

The Group endeavours to manage the financial risks related to its operations through specified policies, which deals with various market risks (foreign currency exchange risk, interest rate risks and commodity price risks), credit risks and liquidity risks. In order to minimize any adverse effects on the financial performance of the Group, derivative financial instruments like foreign exchange forward contracts, commodity future and option contracts, maintaining proper mix between fixed and floating rate of borrowings are undertaken to hedge the various financial risks as per guidelines set in those policies. Credit risk management is done through managing credit limits and transactions through letters of credit. Liquidity risk is managed through availability of committed credit lines and borrowing facilities.

### 33.9.4 Market risk

The Group's activities expose it primarily to the financial risks of changes in foreign currency exchange rates, interest rates and commodity prices in international markets. The Group enters into foreign exchange forward contracts and commodity futures contracts to manage its market risks.

### 33.9.5 Foreign currency risk management

The Company undertakes transactions denominated in foreign currencies; consequently, exposure to exchange rate fluctuations arise. Exchange rate exposures are managed within the approved policy utilising forward foreign exchange contracts as and when required depending upon market volatility.

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities at the end of reporting period are as follows:

₹ Lakhs				
Particulars	Liabilities		Assets	
	As at March 31, 2022	As at March 31, 2021	As at March 31, 2022	As at March 31, 2021
USD	1,823.64	2,709.52	-	249.80
JPY	-	6.10	-	-
HKD	521.16	498.26	-	-

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

### 33.9.5.1 Foreign currency sensitivity analysis

The Group is mainly exposed to the currency US Dollar, Japanese Yen and Hong Kong Dollar. This sensitivity analysis mentioned in the below table has been based on the composition of the Group's financial assets and liabilities exposed to foreign currency as at year end. A positive number below indicates an increase in profit before tax where the INR (₹) strengthens 5% against the relevant currency. For a 5% weakening of the ₹ against the relevant currency, there would be a comparable impact on the profit and the balances below would be negative.

Particulars	₹ Lakhs	
	For the year ended March 31, 2022	For the year ended March 31, 2021
<b>US Dollar:</b>		
Impact on profit or loss for the year	91.18	122.99
<b>Japanese Yen:</b>		
Impact on profit or loss for the year	-	0.31
<b>Hong Kong Dollar:</b>		
Impact on profit or loss for the year	26.06	24.91

### 33.9.5.2 Foreign Exchange Forward Contracts

It is the policy of the Company to enter into foreign exchange forward contracts to cover foreign currency payments for known liabilities as and when required. There were no forward foreign exchange contracts outstanding at the end of the reporting period as also at the corresponding previous period.

### 33.9.6 Interest rate risk management

The Group is exposed to interest rate risk because it borrows funds at both fixed and floating interest rates. The risk is managed by the Group by maintaining an appropriate mix between fixed and floating rate borrowings contracts.

#### 33.9.6.1 Interest rate sensitivity analysis

The sensitivity analysis below have been determined based on the exposure to interest rates for non-derivative instruments (borrowings) at the end of the reporting period. For liabilities with floating rate, the analysis is prepared considering average amount outstanding at the end of each month. A 100 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates. If interest rates had been 100 basis points higher/lower and all other variables were held constant, the Company's:

- profit before tax for the year ended March 31, 2022 would decrease/increase by ₹ 237.96 Lakhs (for the year ended March 31, 2021: decrease/increase by ₹ 229.20 Lakhs). This is mainly attributable to the Company's exposure to interest rates on its variable rate borrowings.

### 33.9.7 Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company has adopted a policy of only dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults. The Company's exposure of its counterparties are continuously monitored.

Trade receivables consist of a large number of customers, spread across diverse industries and geographical areas. Ongoing credit evaluation is performed on the financial condition of accounts receivable and, where appropriate, credit guarantee insurance cover is purchased.

Concentration of credit risk to any counterparty did not exceed 5% of gross monetary assets at any time during the year.

In addition, the Company is exposed to credit risk in relation to financial guarantees given to banks. The Company's maximum exposure in this respect is the maximum amount the Company could have to pay if the guarantee is called on. As at March 31, 2022, an amount of NIL (as at March 31, 2021 an amount of NIL) and other bank guarantees amounts to ₹ 589.81 Lakhs as at March 31, 2022 (as at March 31, 2021: ₹ 656.39 Lakhs) has been considered as contingent liabilities (see note 33.1). These financial guarantees have been issued to banks under the supply agreements entered into with certain vendors.

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

### 33.9.7.1 Collateral held as security and other credit enhancements

The Group does not have any collateral or other credit enhancements to cover its credit risks associated with its financial assets.

### 33.9.8 Liquidity risk management

The Group manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

#### 33.9.8.1 Liquidity risk tables

##### Expected maturity for non-derivative financial liabilities

₹ Lakhs					
Particulars	Less than 1 month	1-3 months	3 months to 1 year	More than 1 year	Total
<b>March 31, 2022</b>					
Trade payables	3,500.05	7,890.32	1,645.83	3,045.52	16,081.72
Other liabilities	371.69	-	226.76	394.73	993.18
Term borrowings	160.63	1,669.93	4,392.82	18,353.76	24,577.14
<b>March 31, 2021</b>					
Trade payables	5,722.76	5,951.45	5,212.17	876.76	17,763.14
Other liabilities	455.35	-	364.68	394.73	1,214.76
Term borrowings	94.10	1,683.18	6,348.52	22,038.27	30,164.07

### 33.9.9 Financing facilities

The Company has access to following undrawn borrowing facilities at the end of the reporting period:

₹ Lakhs		
Particulars	As at March 31, 2022	As at March 31, 2021
<b>Unsecured bill acceptance facility, reviewed</b>	-	<b>1,000.00</b>
-amount used	-	-
-amount unused	-	1,000.00
<b>Secured cash credit facility :</b>	<b>16,000.00</b>	<b>16,000.00</b>
-amount used	10,303.99	10,548.37
-amount unused	5,696.01	5,451.63
<b>Secured letter of credit/ bank guarantee</b>	<b>12,000.00</b>	<b>12,000.00</b>
-amount used	1,764.72	5,767.93
-amount unused	10,235.28	6,232.07
<b>Secured bank loan facilities with various maturity dates through to March 31, 2022 and which may be extended by mutual agreement</b>	<b>24,536.75</b>	<b>30,088.30</b>
-amount used	24,536.75	30,088.30
-amount unused	-	-

### 33.9.10 Fair value measurements

This note provides information about how the Group determines fair values of various financial assets and financial liabilities.



# Notes forming part of the consolidated financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

### 33.9.10.1 Fair value of the financial assets and liabilities that are measured at fair value on a recurring basis

Some of the Group's financial assets and liabilities are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets and liabilities are determined:

#### Financial assets / (liabilities)

Particulars	Fair value as at		Fair value hierarchy (Levels)	Valuation techniques and key inputs
	As at March 31, 2022	As at March 31, 2021		
Investments in Equity instruments	*	*	Level 1	Quoted bid prices in an active market

₹ Lakhs

Note: There are no transfers from Level 1 and Level 2 during the year ended March 31, 2021.

\* Below rounding off norms of the Group

### 33.9.10.2 Fair value of the financial assets and liabilities that are not measured at fair value (but fair value disclosures are required)

Except as detailed in the following table, the directors consider that the carrying amounts of financial assets and financial liabilities recognised in the financial statements approximate their fair values.

Particulars	Fair value hierarchy (Levels)	As at March 31, 2022		As at March 31, 2021	
		Carrying amount	Fair value	Carrying amount	Fair value
<b>Financial assets</b>					
Financial assets at amortised cost :					
Loan to employees	Level 3	80.55	70.96	98.39	73.95
<b>Total</b>		<b>80.55</b>	<b>70.96</b>	<b>98.39</b>	<b>73.95</b>
<b>Financial liabilities</b>					
Financial liabilities held at amortised cost:					
Borrowings	Level 3	18,353.75	16,271.89	22,038.29	19,883.55
<b>Total</b>		<b>18,353.75</b>	<b>16,271.89</b>	<b>22,038.29</b>	<b>19,883.55</b>

₹ Lakhs

The fair values of the financial assets and financial liabilities included in the level 3 category above have been determined in accordance with generally accepted pricing models based on a discounted cash flow analysis, with most significant inputs being the discount rate that reflects the credit risk of counterparties.

# Notes forming part of the consolidated financial statements

Note	Particulars							
33	ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)							
33.10	Additional information as required by Paragraph 2 of the general instructions for preparation of consolidated financial statements to Schedule III to the Companies Act, 2013							
(a)	As at and for the year ended March 31, 2022							
Name of the entity in the group	Net assets, i.e. total assets minus total liabilities		Share of profit or loss		Share of other comprehensive income		Share of total comprehensive income	
	As % of consolidated net assets	₹ Lakhs	As % of consolidated profit or loss	₹ Lakhs	As % of consolidated other comprehensive income	₹ Lakhs	As % of consolidated total comprehensive income	₹ Lakhs
Eveready Industries India Limited (Parent Company)	100.03%	29,015.24	103.03%	4,787.95	100.00%	(132.90)	103.12%	4,655.05
Subsidiaries								
Indian								
1. Greendale India Limited	0.01%	3.42	(0.06%)	(2.71)	-	-	(0.06%)	(2.71)
Foreign								
1. Everspark Hongkong Private Limited	(0.04%)	(12.77)	(0.03%)	(1.57)	-	-	(0.03%)	(1.57)
Associate								
Indian								
Preferred Consumer Products Private Limited	-	-	(2.94%)	(136.66)	-	-	(3.03%)	(136.66)
Total	100.00%	29,005.89	100.00%	4,647.01	100.00%	(132.90)	100.00%	4,514.11
(b)	As at and for the year ended March 31, 2021							
Name of the entity in the group	Net assets, i.e. total assets minus total liabilities		Share of profit or loss		Share of other comprehensive income		Share of total comprehensive income	
	As % of consolidated net assets	₹ Lakhs	As % of consolidated profit or loss	₹ Lakhs	As % of consolidated other comprehensive income	₹ Lakhs	As % of consolidated total comprehensive income	₹ Lakhs
Eveready Industries India Limited (Parent Company)	100.30%	24,563.88	98.67%	(30,737.37)	100.00%	92.12	98.66%	(30,645.25)
Subsidiaries								
Indian								
1. Greendale India Limited	(0.27%)	(65.08)	0.00%	(0.46)	-	-	0.00%	(0.46)
Foreign								
1. Everspark Hongkong Private Limited	(0.03%)	(7.02)	0.02%	(6.77)	-	-	0.02%	(6.77)

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

Name of the entity in the group	Net assets, i.e. total assets minus total liabilities		Share of profit or loss		Share of other comprehensive income		Share of total comprehensive income	
	As % of consolidated net assets	₹ Lakhs	As % of consolidated profit or loss	₹ Lakhs	As % of consolidated other comprehensive income	₹ Lakhs	As % of consolidated total comprehensive income	₹ Lakhs
<b>Associate</b>								
Indian								
1. Preferred Consumer Products Private Limited	-	-	1.31%	(407.46)	-	-	1.31%	(407.46)
<b>Total</b>	<b>100%</b>	<b>24,491.78</b>	<b>100%</b>	<b>(31,152.06)</b>	<b>100%</b>	<b>92.12</b>	<b>100%</b>	<b>(31,059.94)</b>

### 33.11 Details of the Company's subsidiaries/associate at the end of reporting period are as follows: -

Name of Subsidiary	Principal activity	Place of incorporation and operation	Proportion of ownership interest and voting power held by the Company	
			As at 31st March 2022	As at 31st March 2021
1. Everspark Hongkong Private Limited	Engaged in raw material trading on behalf of Parent Company	Hongkong	100%	100%
2. Greendale India Limited	Marketing of Consumer goods	India	100%	100%
Name of Associate	Principal activity	Place of incorporation and operation	Proportion of ownership interest and voting power held by the Company	
			As at 31st March 2022	As at 31st March 2021
Preferred Consumer Products Private Limited	Marketing of Fast moving Consumer goods	India	30%	30%

### 33.12 Additional disclosures relating to the requirement of revised Schedule III

#### 33.12.1 Loans or advances (repayable on demand or without specifying any terms or period of repayment) to specified persons

During the year ended March 31, 2022 the Group did not provide any Loans or advances which remains outstanding (repayable on demand or without specifying any terms or period of repayment) to specified persons (Nil as on March 31, 2021.)

#### 33.12.2 Relationship with Struck off Companies

The Group does not have any transactions with Companies struck off during the year ending March 31, 2022 and also for the year ending March 31, 2021.

# Notes forming part of the consolidated financial statements

Note	Particulars
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## 33 ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

### 33.12.3 Disclosure in relation to undisclosed income

The Group does not have any such transactions which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year ended March 31, 2022 and March 31, 2021 in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).

### 33.12.4 Details of Benami Property held

The Group does not have any Benami property, where any proceeding has been initiated or pending against the Group, during the year ended March 31, 2022 and March 31, 2021 for holding any Benami property.

### 33.12.5 Details of Crypto Currency or Virtual Currency

The Group has not traded or invested in Crypto currency or Virtual Currency during the year ended March 31, 2022 and March 31, 2021.

### 33.12.6 Utilisation of Borrowed Fund & Share Premium

The Group has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Group shall: (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or (b) provide any guarantee, security or the like on behalf of the ultimate beneficiaries.

The Group has not advanced or lent or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall: (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Group (Ultimate Beneficiaries) or (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

### 33.12.7 Borrowings secured against current assets - Based on the requirements of Amended Schedule III

₹ Lakhs						
Quarter	Name of the Bank	Particulars	Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of difference	Reason for material discrepancy
Jun-20	UCO Bank	Stock	18,588.99	18,588.99	-	NA
		Debtors	3,818.90	3,818.90	-	NA
Sep-20	UCO Bank	Stock	19,933.29	19,933.29	-	NA
		Debtors	4,194.32	4,194.32	-	NA
Dec-20	UCO Bank	Stock	21,502.17	21,502.17	-	NA
		Debtors	4,247.52	4,247.52	-	NA
Mar-21	UCO Bank	Stock	24,542.94	24,542.94	-	NA
		Debtors	3,384.17	3,384.17	-	NA
Jun-21	UCO Bank	Stock	25,228.88	25,228.88	-	NA
		Debtors	3,910.04	3,910.04	-	NA
Sep-21	UCO Bank	Stock	22,271.82	22,271.82	-	NA
		Debtors	5,663.39	5,663.39	-	NA
Dec-21	UCO Bank	Stock	23,608.19	23,608.19	-	NA
		Debtors	5,030.09	5,030.09	-	NA

\*\* DP statement for Mar-22 quarter will be submitted post the meeting of the Board of Directors held on April 25, 2022.

# Notes forming part of the consolidated financial statements

Note	Particulars
<b>33</b>	<b>ADDITIONAL INFORMATION TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)</b>
<b>33.13</b>	<b>Impact of COVID-19</b> The Company has taken into account all the possible impacts of COVID-19 in preparation of these consolidated financial statements, including but not limited to its assessment of, liquidity and going concern assumption, the recoverability of property plant and equipments, receivables, intangible assets, cash and cash equivalent and investments. The Company has carried out this assessment based on available internal and external sources of information upto the date of approval of these financial statements and believes that the impact of COVID-19 is not material to these financial statements and expects to recover the carrying amount of its assets. The Company will continue to monitor future economic conditions and its consequent impact on the business operations, given the uncertain nature of the pandemic.
<b>33.14</b>	Figures of the previous year have been regrouped/rearranged wherever considered necessary.
<b>33.15</b>	<b>Approval of consolidated financial statements</b> The consolidated financial statements were approved for issue by the Board of Directors on April 25, 2022.
For and on behalf of the Board of Directors	
For <b>Singhi &amp; Co.</b> Chartered Accountants Firm Registration Number : 302049E	<b>S. Saha</b> Managing Director (DIN: 00112375)
	<b>A. Dhar</b> Director (DIN: 03197285)
<b>Navindra Kumar Surana</b> Partner Membership Number:053816	<b>I. Roy Chowdhury</b> Joint CFO
	<b>B. R. Saha</b> Joint CFO
Place: Kolkata Date: April 25, 2022	Place: Kolkata Date: April 25, 2022
	<b>T. Punwani</b> Vice President - Legal & Company Secretary

# Statement of Subsidiaries and Associates

## FORM AOC-I

Statement containing salient features of the financial statement of subsidiaries/ associate companies/ joint ventures

[Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of The Companies (Accounts) Rules, 2014]

## PART "A": SUBSIDIARIES

₹ Lakhs

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Sl.	Name of the subsidiary	Reporting period for the subsidiary concerned, if different from the holding company's reporting Period	Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries	Share capital	Other Equity	Total assets	Total Liabilities	Investments	Turnover	Profit / (Loss) before taxation	Provision for taxation	Profit / (Loss) after taxation	Proposed Dividend	% of shareholding
1	Everspark Hong Kong Private Limited	NA	HKD (1HKD = ₹ 9.6766)	260.61	247.79	629.26	629.26	-	509.67	0.49	2.44	2.93	-	100%
2	Greendale India Limited	NA	NA	5.00	(1.58)	4.25	4.25	-	-	34.07	-	34.07	-	100%

## PART "B": ASSOCIATES AND JOINT VENTURES

Sl.	Name of Associates / Joint Venture	
	Preferred Consumer Products Private Limited	
1	Latest audited Balance Sheet Date	March-31, 2022
2	Shares of Associates / Joint Ventures held by the company on the year end	
(i)	Number	7,50,0000
(ii)	Amount of Investment in Associates (in Lakhs)	750.00
(iii)	Extent of Holding %	30%
3	Description of how there is significant influence	Associate
4	Reason why the associate / joint venture is not consolidated	Consolidated
5	Net worth attributable to Shareholding as per latest audited Balance Sheet	₹ (405.30) Lakhs
6	Profit / (Loss) for the year	₹(1,806.57) Lakhs
(i)	Considered in Consolidation	₹(136.66) Lakhs
(ii)	Not considered in Consolidation	₹(1,669.91) Lakhs

For and on behalf of the Board of Directors

For **Singhi & Co.**  
Chartered Accountants  
Firm Registration Number : 302049E

**S. Saha**  
Managing Director (DIN: 00112375)

**A. Dhar**  
Director (DIN: 03197285)

**Navindra Kumar Surana**  
Partner  
Membership Number:053816

**I. Roy Chowdhury**  
Joint CFO

**B. R. Saha**  
Joint CFO

Place: Kolkata  
Date: April 25, 2022

Place: Kolkata  
Date: April 25, 2022

**T. Punwani**  
Vice President - Legal & Company Secretary

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**EVEREADY >>>**  
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